Special Issue

Strategic Human Resource Management: Transforming Organizations for Competitive Advantage

Message from the Guest Editors

We are pleased to invite you to contribute to this Special Issue of *Merits*, entitled "Strategic Human Resource Management: Transforming Organizations for Competitive Advantage". It focuses on the critical role of strategic human resource management (SHRM) in shaping organizational success and resilience in today's volatile, uncertain, complex and ambiguous (VUCA) environment. Original research articles and reviews are welcome. Possible topics include (but are not limited to) the following:

- Strategic workforce planning and talent management.
- The role of HR analytics in shaping strategic decisions.
- The impact of global and cultural diversity on SHRM practices.
- The development of leaders through SHRM.
- Ethical and sustainable HR strategies in the context of ESG (environmental, social and governance) goals.
- The role of SHRM in promoting organizational resilience in times of crisis.
- The alignment of employee engagement and wellbeing with strategic imperatives.
- The intersection of digital transformation and strategic HR practices.

Guest Editors

Prof. Dr. Claudia-Elena Tuclea

Department of Tourism and Geography, Bucharest Academy of Economic Studies. 010374 Bucharest. Romania

Dr. Luciana Poenaru

Department of Tourism and Geography, Bucharest Academy of Economic Studies, 010374 Bucharest, Romania

Deadline for manuscript submissions

20 November 2025



an Open Access Journal by MDPI



mdpi.com/si/228157

*Merits*Editorial Office
MDPI, Grosspeteranlage 5

MDPI, Grosspeteranlage 5 4052 Basel, Switzerland Tel: +41 61 683 77 34 merits@mdpi.com

mdpi.com/journal/ merits





an Open Access Journal by MDPI



About the Journal

Message from the Editor-in-Chief

People at work is the focus of *Merits*, an international, peer-reviewed open access journal. We focus on contemporary research issues related to enabling people at work to thrive. *Merits* recognizes the importance of investing in human performance, so includes the exploration of talent development modalities and frameworks, people analytics, and issues related to coaching and mentoring. We invite your contribution to the field.

Editor-in-Chief

Prof. Dr. Gabriela Topa

Department of Social and Organizational Psychology, The National Distance Education University, 28040 Madrid, Spain

Author Benefits

Open Access:

free for readers, with article processing charges (APC) paid by authors or their institutions.

Rapid Publication:

manuscripts are peer-reviewed and a first decision is provided to authors approximately 29 days after submission; acceptance to publication is undertaken in 6.2 days (median values for papers published in this journal in the first half of 2025).

Recognition of Reviewers:

APC discount vouchers, optional signed peer review, and reviewer names published annually in the journal.

