Supplementary Materials

File S1. Example of Questionnaire

Section 1: General Information

Please provide the following information regarding your organization

1. Sector

( ) Soft drinks and juices
( ) Bakery and confectionery
( ) Canning and preserving
( ) Meat processing
( ) Dairy processing

2. No. of employees/size of business

( ) ≤50 (small-sized business)
( ) 50–200 (medium-sized business)
( ) ≥200 (large-sized business)

3. Expertise/Position

( ) Executive director
( ) Purchasing department manager
( ) Senior purchasing officer
( ) Supply coordination officer

4. Purchasing experience in years

( ) Less than or equal to 5 years
( ) From 5 to 10 years
( ) From 10 to 15 years
( ) Over 15 years

5. Purchasing frequency

( ) More than 2 times a week
( ) One a week as a minimum
( ) Once a month as a minimum

6. Please indicate trends in benefits during the last three years

( ) More than 10%
( ) Increased up to 10%
( ) Almost same
( ) Loss

7. Please indicate the performance measurement that usually takes place in your organization.

( ) Never
( ) Once a year
( ) Twice a year
( ) It is a continuous process

8. What category of suppliers do you deal with?

( ) Foreign
( ) Local
( ) Both

9. How have the company's raw materials been procured?

( ) Competitive bidding
( ) Sole-source
( ) Single source

Section 2: Sustainable Supply Chain Risk Factors in Supplier Selection

The following elements are risk factors for sustainable supply chain procurement. Please evaluate the importance of the following aspects to your organization's success when selecting suppliers by ticking (√) in the spaces provided, using a 5-point scale indicating significant responses. Thank you.

Potential Risks	1	2	3	4	5
Economic					
1. Fluctuation in the price of raw materials					
2. Suppliers' financial standing					
3. Exchange rate and interest policies					
4. Communication, energy, and transportation expenses					
Environment					
5. Natural disasters/climate change					
6. Low level of environmentally friendly technology					
7. Waste treatment management and pollution prevention/waste generation					
8. Low level of environmentally friendly material (low waste, easy recycling, and reuse capability)					
Social					
9. Occupational health and safety (OHS) practices					
10. Improper tracking and traceability system					
11. Food safety management certificates					
12. Administration of employee risk					
13. Workplace safety risk					
Institutional					
14. Risk of policy failure					
15. Problems with strategic sourcing/planning and goals					
16. Regulatory issues/standards					
17. Information sharing/communication system/lack of coordination/information sharing between supply chain actors					
Technical					
18. Disruptions or errors in production or delivery					
19. Poor quality management system/insufficient output or quality at the source of supply					
20. Fluctuation in supply source					
21. Fluctuation in demand					
22. Change/shift in consumer preference					
23. Technological problems/out-of-date, ineffective methods or technology					

(1 = strongly disagree, 2 =disagree, 3 = Neither agree nor disagree, 4 = agree, 5 = Strongly agree)