

Article



Assessment of Enterprise Performance Based on Picture Fuzzy Hamacher Aggregation Operators

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Abstract: In the age of the knowledge-based economy and the rapid development of information technology, enterprise management is facing great challenges and has entered an era of prudent management. Traditional enterprise performance evaluation focuses on the interests of shareholders. Investors take financial data as their base and pay attention to the study of material attraction and the results; if they do not, they cannot adjust to a new economy period. Therefore, enterprise performance reflects the interests of shareholders and business strategists for the needs of stakeholders, which is important for the future of lively competition. With that in mind, aggregation of information analysis. In this paper, we have developed multiple-attribute decision-making methods for enterprise performance evaluation with picture fuzzy information. We have applied Hamacher aggregation operators such as the picture fuzzy Hamacher weighted averaging (PFHWA) operator and picture fuzzy Hamacher weighted geometric (PFHWG) operator in picture fuzzy environment for the existing methods for feasibility and effectiveness.

Keywords: multiple attribute decision making (MADM); picture fuzzy numbers; Hamacher operations; picture fuzzy Hamacher aggregation operators; evaluation of enterprise performance

1. Introduction

Financial management is an important part of strategic management research, which investigates how enterprises exploit proper strategies to create and maintain competitive advantages. Presently, research into competition has grown exponentially. Mintzberg et al. [1] criticized overly analytical orientation, upper management slant, lack of attention to action and learning, and neglect of the elements that lead to the creation of strategies. Shrivastava [2] focused his research on organizational learning processes; this has the potential to offer insights into these identified drawbacks. Brockman and Morgan [3] showed that organizational knowledge is the basis for gaining and defending competitive advantage and a key variable in the amplification of firm performance. Furthermore, some studies showed evidence of a useful relationship between organizational learning and inflexible performance. For example, Baker and Sinkula [4] proved that learning intention has a direct effect on firm performance. Ussahawanitchakit [5] practiced an advance measure of knowledge and obtained similar issues. Enterprise performance estimation is not only development of market economy within a certain time, but also a scientific method and constructive tool to supervise enterprises for a nation with current market economy. Work for the evaluation of enterprise performance of our country, how to change our economy, social environment, and the trend of internationalization and how to show a system of performance appraisal that fits our economic development plays an especially important operational significance for enhancing the health of our enterprises, improving the management

level, sharpening the enterprise competitiveness, and further improving the economic growth quality. Many MCDM or multiple attribute decision making (MADM) problems (such as business and strategic financial management, medical diagnosis etc.) have been developed with the use of aggregation [6–8]

financial management, medical diagnosis etc.) have been developed with the use of aggregation [6–8] operators under probabilistic environment. Merigo et al. [9] introduced order weighted averaging operator, induce aggregation operators, weighted averaging operator and then used these operators to develop strategic decision making theory. Li [10] have studied decision and game theory in management in the environment of intuitionistic fuzzy information. The study of aggregation functions under different fuzzy environment is an important research instrument in decision science. In next paragraph, we briefly overview of some fuzzy aggregation functions and their corresponding decision making problems.

It is very difficult to take real attribute values, because of complexity presented in serious level in the field of decision environment. In 1965, Zadeh [11] introduced theory of fuzzy sets (FS), a new mathematical notion to handle easily multi-criteria decision making MCDM [12,13] problems and multi-criteria group decision making MCGDM [14,15] problems. It is known to all that intuitionistic fuzzy sets (IFSs) and interval-valued intuitionistic fuzzy sets (IVIFSs) [16] are the generalization of IFS. All these traditional theories are very interesting research topics which have engaged attention of the researchers, because these theories have successful applications in different directions such as decision-making, medical diagnosis, pattern recognition, cluster analysis etc. Then many scholars expressed intuitionistic fuzzy information in their excellent study as follows, Chen and Chou [17] used particle swarm optimization method to develop a MADM problem under the information IVIF numbers. Du and Liu [18] proposed to study a MADM problem based on VIKOR method using intuitionistic trapezoidal fuzzy information. Garg [19] studied an MCDM problem with unknown attribute values by defining a new score and accuracy function under IVIF environment. Kumar and Garg [20] contributed an MADM problem for INVIF environment based on SPA. Li [21] proposed a MADM to develop a closeness coefficient of nonlinear programming method based on IVIF values in which preference values of the attribute are unknown. Lourenzutti and Krohling [22] used IFVs to develop MCDM method using fuzzy-TODIM technique. Wan and Li [23,24] used to develop heterogeneous MAGDM problems with A-IF (A-IVIF) information and then applicability of the proposed method is justified with an example of real supplier selection. Ye [25] motivated to analyze MCDM based on novel accuracy function under IVIF environment. Recently, researchers have drawn attention to model covering-based IF rough sets with their applications to MADM problems [26,27]. Additionally, intuitionistic fuzzy rough graphs are helpful to understand these models and can solved decision-making problems, which is explained in [28].

All the execution of the criteria for alternatives, weighted and order weighted aggregation operators [29,30], have a major role in the course of the document aggregation. In that view, Xu [31,32] introduced some weighted aggregation operators to solve MAGDM problems. Recently, aggregation of information for operators is an interesting research subject, receiving great attention of the researchers in the light of Hamacher operations. The operation introduced by Hamacher [33], known as "Hamacher operation (HO)", is a combination of algebraic TN and TCN, and Einstein TN and TCN [34]. Huang [35] introduced intuitionistic fuzzy Hamacher aggregation operators and gave application of these operators in MADM. Liu [36] presented some interval-valued intuitionistic fuzzy Hamacher aggregation operators and applied it to MAGDM problems. Xiao [37] proposed order weighted Hamacher geometric operator under IVIF environment. Li [38] gave the attention to the study of Hamacher correlated averaging (HCA) operator with the help of Hamacher sum and the Hamacher product operations based on IVIF information. The readers can get more information about Hamacher and other aggregation functions and developed decision-making methods from the following references [39–51].

Although IFS and IVIFS have been successfully applied to solve real world problems, in reality there are some conditions which cannot be handled by IFSs. Suppose, that in case of voting, human outlook involved more responses such as yes, abstain, no, refusal, which cannot be perfectly presented

by traditional FS and IFS. To overcome this situation, the notion of picture fuzzy (PFS) set was originated by Cuong [52–54] as a new mathematical tool for computational intelligence problems. A PFS is identified by functions called (positive, neutral, refusal)-membership function during the information analysis. With this point of view, a PFS can be considered as a generalization of IF and the fuzzy sets. Recently, many researchers have studied PFSs and its applications: Sing [55] suggested correlation coefficient of PFS, and gave an application in clustering analysis. Jana et al. [56] used weighted Dombi aggregation operators in picture fuzzy environment, and using these operators developed software selection method. Based on some new fuzzy algorithms on the basis of PFSs environment, Son and others [57,58] provided weather forecasting and time series forecasting. Thong [59] studied a novel fuzzy hybrid model for PF-clustering, and IF-systems for Medical diagnosis and health care support systems. Son [60] investigated generalized PF-distance measure, and applied it to solve clustering analysis problems under PFSs environment. Wei and others [61,62] used PF-information aggregation to find ranking of EPR systems, picture 2-tuple linguistic Bonferroni mean-based model, picture 2-tuple linguistic model for the solution of multi attribute decision making problems. To see more information about PFS applied to risk management, picture preference relation and picture 2-tuple linguistic [63–65] information used to find their corresponding decision making. Recently, Wei [66] introduced Hamacher aggregation operator on picture fuzzy set. He studied different kinds of Hamacher aggregation operators under picture fuzzy environment such as (PFHA) operators, (PFHG) operators, (PFHCA) operators, (IPFHA) operators, (IPFHCA) operators, (PFHPA) operators, (PFHPA) operators, and then provided a MADM problem for the utility and flexibility of proposed method. Therefore, based on Hamacher operation, how to aggregate these PFS is a very useful topic. In this paper, we shall define some PF Hamacher aggregation operators on the basis of traditional arithmetic [29,30,32], geometric operations [31], and Hamacher operations [33,66].

The PFS has a powerful ability to model the ambiguous and imprecise information of the real world. In literature, there are many different works related to applications of fuzzy aggregation method in decision making problem based on Hamacher operations. With this motivation, we used picture fuzzy Hamacher weighted averaging (PFHWA) operator, picture fuzzy Hamacher weighted geometric (PFHWGA) operator to access the best enterprise on the basis of performance evaluation of enterprises.

2. Preliminaries

In this section, some basic definitions and operations related intuitionistic fuzzy sets and picture fuzzy sets are recalled briefly.

2.1. Intuitionistic Fuzzy Sets

Let *X* be universe of discourse. Then, an intuitionistic fuzzy set (IFS) [16] is defined as follows:

$$A = \{ \langle \hat{\mu}_A(x), \hat{\nu}_A(x) \rangle | x \in X \}, \tag{1}$$

where $\hat{\mu}_A : X \to [0,1]$ and $\hat{\nu}_A : X \to [0,1]$ are called membership function and non-membership function of IFS A, respectively. Here $0 \le \hat{\mu}_A + \hat{\nu}_A \le 1$ for all $x \in X$ and $\pi = 1 - (\hat{\mu}_A(x) + \hat{\nu}_A(x))$ is called degree of indeterminacy of $x \in X$ in IFS A. The pair $\langle \hat{\mu}_A, \hat{\nu}_A \rangle$ is called intuitionistic fuzzy value (IFV) or intuitionistic fuzzy number (IFN) by Xu [31].

2.2. Picture Fuzzy Sets

Let *X* be a universe of discourse objects. A picture fuzzy set over *X*, denoted by \hat{P} , is defined in [52,53] as follows:

$$\hat{P} = \{ \langle \hat{\mu}_{\hat{P}}(x), \hat{\eta}_{\hat{P}}(x), \hat{\nu}_{\hat{P}}(x) \rangle : x \in X \},$$
(2)

where $\hat{\mu}_{\hat{p}}: X \to [0,1], \hat{\eta}_{\hat{p}}: X \to [0,1]$ and $\hat{v}_{\hat{p}}: X \to [0,1]$ are called positive (neutral, negative)-degree of membership of picture fuzzy set \hat{P} , respectively. Here $0 \le \hat{\mu}_{\hat{P}}(x) + \hat{\eta}_{\hat{P}}(x) + \hat{v}_{\hat{P}}(x) \le 1$ for all $x \in X$. Besides, $\pi_{\hat{P}}(x)$ denotes degree of refusal of $x \in X$, and is defined as $\pi_{\hat{P}}(x) = 1 - (\hat{\mu}_{\hat{P}}(x) + \hat{\eta}_{\hat{P}}(x) + \hat{v}_{\hat{P}}(x))$. The pair $(\hat{\mu}_{\hat{P}}, \hat{\eta}_{\hat{P}}, \hat{v}_{\hat{P}})$ is called picture fuzzy value (PFV) or picture fuzzy element (PFE).

Definition 1 ([67]). Let $\hat{P} = (\hat{\mu}_{\hat{P}}, \hat{\eta}_{\hat{P}}, \hat{\nu}_{\hat{P}})$ be a PFN. Then, the score function \hat{S} of PFN \hat{P} , denoted by $\hat{S}(\hat{P})$, is defined as follows:

$$\hat{S}(\hat{P}) = \hat{\mu}_{\hat{P}} - \hat{\nu}_{\hat{P}}, \ \hat{S}(\hat{P}) \in [-1, 1].$$
 (3)

Definition 2 ([67]). Let $\hat{P} = (\hat{\mu}_{\hat{P}}, \hat{\eta}_{\hat{P}}, \hat{v}_{\hat{P}})$ be a PFN. Then, the accuracy function \hat{H} of PFN \hat{P} , denoted by $\hat{H}(\hat{P})$, is defined as follows:

$$\hat{H}(\hat{P}) = \hat{\mu}_{\hat{P}} + \hat{\eta}_{\hat{P}} + \hat{\nu}_{\hat{P}}, \hat{H}(\hat{P}) \in [0, 1].$$
(4)

Here, the larger value of $\hat{H}(\hat{P})$ implies a greater degree of accuracy of the PFE $\hat{P} = (\hat{\mu}_{\hat{P}}, \hat{\eta}_{\hat{P}}, \hat{\nu}_{\hat{P}})$.

3. Hamacher Operations (HOs) on the Picture Fuzzy Set

3.1. Hamacher Operations

The TN and TCN are useful notions in fuzzy set theory, that are used to define general union and intersection of fuzzy sets [68]. The definitions and conditions of TN and TCN are proposed by Roychowdhury and Wang [69]. The generalized union and generalized intersection of intuitionistic fuzzy sets based on TN and TCN were provided by Deschrijver and Kerre [70]. In 1978, Hamacher [33] introduced HOs known as Hamacher product (\otimes) and Hamacher sum (\oplus), which are examples of TN and TCN, respectively. Hamacher TN and Hamacher TCN are provided in the following definition

$$T_H(u,v) = u \bigotimes v = \frac{uv}{\xi + (1-\xi)(u+v-uv)}$$
(5)

$$T_{H}^{*}(u,v) = u \bigoplus v = \frac{u+v-uv-(1-\xi)uv}{1-(1-\xi)uv}.$$
(6)

Usually, when $\xi = 1$, then Hamacher TN and TCN will reduce to the form

$$T_H(u,v) = u \bigotimes v = uv \tag{7}$$

$$T_H^*(u,v) = u \bigoplus v = u + v - uv \tag{8}$$

which represent algebraic TN and TCN. When $\xi = 2$, then Hamacher TN and Hamacher TCN will conclude to the form

$$T_H(u,v) = u \bigotimes v = \frac{uv}{1 + (1-u)(1-v)}$$
(9)

$$T_H^*(u,v) = u \bigoplus v = \frac{u+v}{1+uv}$$
(10)

which are called Einstein TN and TCN respectively.

3.2. Hamacher Operations(HOs) of Picture Fuzzy Set

Here, given some Hamacher operations on PFNs which are provided by Wei [66]. Let *A* and *B* be two PFSs and $\kappa > 0$. Then, Hamacher product and Hamacher sum of the two PFSs *A* and *B* are denoted by $(\hat{p}_1 \otimes \hat{p}_2)$ and $(\hat{p}_1 \oplus \hat{p}_2)$, respectively, and defined by

•
$$\hat{p}_1 \oplus \hat{p}_2 = \left(\frac{\hat{\mu}_1 + \hat{\mu}_2 - \hat{\mu}_1 \hat{\mu}_2 - (1 - \xi) \hat{\mu}_1 \hat{\mu}_2}{1 - (1 - \xi) \hat{\mu}_1 \hat{\mu}_2}, \frac{\hat{\eta}_1 \hat{\eta}_2}{\xi + (1 - \xi) (\hat{\eta}_1 + \hat{\eta}_2 - \hat{\eta}_1 \hat{\eta}_2)}, \frac{\hat{\nu}_1 \hat{\nu}_2}{\xi + (1 - \xi) (\hat{\nu}_1 + \hat{\nu}_2 - \hat{\nu}_1 \hat{\nu}_2)} \right)$$

•
$$\hat{p}_1 \otimes \hat{p}_2 = \left(\frac{\mu_1 \mu_2}{\bar{\xi} + (1 - \bar{\xi})(\hat{\mu}_1 + \hat{\mu}_2 - \hat{\mu}_1 \hat{\mu}_2)}, \frac{\eta_1 + \eta_2 - \eta_1 \eta_2 - (1 - \xi)\eta_1 \eta_2}{1 - (1 - \bar{\xi})\hat{\eta}_1 \hat{\eta}_2}, \frac{\nu_1 + \nu_2 - \nu_1 \nu_2 - (1 - \xi)\nu_1 \nu_2}{1 - (1 - \bar{\xi})\hat{\nu}_1 \hat{\nu}_2} \right)$$

•
$$\kappa \hat{p}_1 = \left(\frac{(1+(\xi-1)\hat{\mu}_1)^\kappa - (1-\hat{\mu}_1)^\kappa}{(1+(\xi-1)(1-\hat{\mu}_1)^\kappa}, \frac{\xi(\hat{\eta})^\kappa}{(1+(\xi-1)(1-\hat{\eta}_1))^\kappa + (\xi-1)(\hat{\eta})^\kappa}, \frac{\xi(\hat{\nu}_1)^\kappa}{(1+(\xi-1)(1-\hat{\nu}_1))^\kappa + (\xi-1)(\hat{\nu}_1)^\kappa}\right), \kappa > 0$$

•
$$\hat{p}_{1}^{\kappa} = \left(\frac{\xi(\hat{\mu})^{\kappa}}{(1+(\xi-1)(1-\hat{\mu}_{1}))^{\kappa}+(\xi-1)(\hat{\mu})^{\kappa}}, \frac{(1+(\xi-1)\hat{\eta}_{1})^{\kappa}-(1-\hat{\eta}_{1})^{\kappa}}{(1+(\xi-1)\hat{\eta}_{1})^{\kappa}+(\xi-1)(1-\hat{\eta}_{1})^{\kappa}}, \frac{(1+(\xi-1)\hat{\nu}_{1})^{\kappa}-(1-\hat{\nu}_{1})^{\kappa}}{(1+(\xi-1)\hat{\nu}_{1})^{\kappa}+(\xi-1)(1-\hat{\nu}_{1})^{\kappa}} \right), \kappa > 0.$$

Now, we have drawn the attention on picture fuzzy Hamacher weighted averaing operator (PFHWA) and picture fuzzy Hamacher weighted geometric (PFHWG) operator introduced by Wei [66] that are as follows.

Definition 3 ([66]). Let $\hat{p}_q = (\hat{\mu}_q, \hat{\eta}_q, \hat{\nu}_q)$ (q = 1, 2, ..., s) be several picture fuzzy number (PFNs).

A picture fuzzy Hamacher weighted average (PFHWA) operator is defined as a mapping from \tilde{P}^s to \tilde{P} as follows:

$$PFHWA_{\Psi}(\hat{p}_1, \hat{p}_2, \dots, \hat{p}_s) = \bigoplus_{q=1}^s (\Psi_q \hat{p}_q)$$
(11)

where $\Psi = (\Psi_1, \Psi_2, \dots, \Psi_s)^T$ is the weight vector of \hat{p}_q $(q = 1, 2, \dots, s)$ with $\Psi_q > 0$ and $\sum_{q=1}^s \Psi_q = 1$.

Now, we considered two special cases subsequently for the PFHWA operator when the parameter ξ takes the values 1 or 2.

Case 1. If $\xi = 1$, then PFHWA operator will reduce to PFWA operator (Wei, 2017):

$$PFWA_{\Psi}(\hat{p}_{1}, \hat{p}_{2}, \dots, \hat{p}_{s}) = \bigoplus_{q=1}^{s} (\Psi_{q} \hat{p}_{q})$$
$$= \left(1 - \prod_{q=1}^{s} (1 - \hat{\mu}_{q})^{\Psi_{q}}, \prod_{q=1}^{s} (\hat{\eta}_{q})^{\Psi_{q}}, \prod_{q=1}^{s} (\hat{\nu}_{q})^{\Psi_{q}}\right).$$

Case 2. If $\xi = 2$, then PFHWA operator will reduce to picture fuzzy Einstein weighted averaging (PFEWA) operator:

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$$PFEWA_{\Psi}(\hat{p}_{1}, \hat{p}_{2}, ..., \hat{p}_{s}) = \bigoplus_{q=1}^{s} (\Psi_{q} \hat{p}_{q})$$

$$= \left(\frac{\prod_{q=1}^{s} (1 + \hat{\mu}_{q})^{\Psi_{q}} - \prod_{q=1}^{s} (1 - \hat{\mu}_{q})^{\Psi}}{\prod_{q=1}^{s} (1 + \hat{\mu}_{q})^{\Psi_{q}} + \prod_{q=1}^{s} (1 - \hat{\mu}_{q})^{\Psi_{q}}}, \frac{2 \prod_{q=1}^{s} (\hat{\eta}_{q})^{\Psi_{q}}}{\prod_{q=1}^{s} (2 - \hat{\eta}_{q})^{\Psi_{q}} + \prod_{q=1}^{s} (\hat{\eta}_{q})^{\Psi_{q}}}, \frac{2 \prod_{q=1}^{s} (\hat{\eta}_{q})^{\Psi_{q}}}{\prod_{q=1}^{s} (2 - \hat{\eta}_{q})^{\Psi_{q}} + \prod_{q=1}^{s} (\hat{\eta}_{q})^{\Psi_{q}}}, \frac{2 \prod_{q=1}^{s} (\hat{\eta}_{q})^{\Psi_{q}}}{\prod_{q=1}^{s} (2 - \hat{\eta}_{q})^{\Psi_{q}} + \prod_{q=1}^{s} (\hat{\eta}_{q})^{\Psi_{q}}} \right).$$
(12)

Definition 4 ([66]). Let $\hat{p}_q = (\hat{\mu}_q, \hat{\eta}_q, \hat{\nu}_q)$ (q = 1, 2, ..., s) be several PFNs. A picture fuzzy Hamacher weighted geometric (PFHWG) operator is defined as a mapping PFHWG : $\hat{P}^s \rightarrow \hat{P}$ by

$$PFHWG_{\Psi}(\hat{p}_1, \hat{p}_2, \dots, \hat{p}_s) = \bigotimes_{q=1}^s (\hat{p}_q)^{\Psi_q}$$
(13)

where $\Psi = (\Psi_1, \Psi_2, \dots, \Psi_s)^T$ is the weight vector of \hat{p}_q $(q = 1, 2, \dots, s)$ such that $\Psi_q > 0$ and $\sum_{q=1}^s \Psi_q = 1$.

Case 1. If $\xi = 1$, PFHWG operator reduces to picture fuzzy weighted geometric (PFWG) operator:

$$PFWG_{\Psi}(\hat{p}_{1}, \hat{p}_{2}, \dots, \hat{p}_{s}) = \bigotimes_{q=1}^{s} (\hat{p}_{q})^{\Psi_{q}} \\ = \left(\prod_{q=1}^{s} (\hat{\mu}_{q})^{\Psi_{q}}, 1 - \prod_{q=1}^{s} (1 - \hat{\eta}_{q})^{\Psi_{q}}, 1 - \prod_{q=1}^{s} (1 - \hat{\eta}_{q})^{\Psi_{q}}\right).$$
(14)

Case 2. If $\xi = 2$, then PFHWG operator reduces to a picture fuzzy Einstein weighted geometric (PFEWG) operator:

$$PFEWG_{\Psi}(\hat{p}_{1}, \hat{p}_{2}, \dots, \hat{p}_{s}) = \bigotimes_{q=1}^{\infty} (\hat{p}_{q})^{\Psi_{q}}$$
$$= \left(\frac{2\prod_{q=1}^{s} (\hat{\mu}_{q})^{\Psi_{q}}}{\prod_{q=1}^{s} (2-\hat{\mu}_{q})^{\Psi_{q}} + \prod_{q=1}^{s} (\hat{\mu}_{q})^{\Psi_{q}}}, \frac{\prod_{q=1}^{s} (1+\hat{\eta}_{q})^{\Psi_{q}} - \prod_{q=1}^{s} (1-\hat{\eta}_{q})^{\Psi}}{\prod_{q=1}^{s} (1-\hat{\eta}_{q})^{\Psi}}, \frac{\prod_{q=1}^{s} (1+\hat{\eta}_{q})^{\Psi_{q}} - \prod_{q=1}^{s} (1-\hat{\eta}_{q})^{\Psi}}{\prod_{q=1}^{s} (1-\hat{\eta}_{q})^{\Psi}}, \frac{\prod_{q=1}^{s} (1+\hat{\eta}_{q})^{\Psi_{q}} - \prod_{q=1}^{s} (1-\hat{\eta}_{q})^{\Psi}}{\prod_{q=1}^{s} (1-\hat{\eta}_{q})^{\Psi}}\right).$$

4. Model for MADM Using Picture Fuzzy Information

To this part, multiple attribute decision making (MADM) method is proposed based on PFHA operators of which weights of attributes are real numbers and values of attributes are PFNs. To illustrate effectiveness of the proposed MADM method, an application in evaluation of enterprises performance under picture fuzzy information is given. Let $Q = \{Q_1, Q_2, ..., Q_r\}$ be the discrete set of alternatives and $G = \{G_1, G_2, ..., G_s\}$ be the set of attributes.

Let $\Psi = (\Psi_1, \Psi_2, \dots, \Psi_s)$ be the weight vector of the attribute such that $\Psi_b > 0$ ($b = 1, 2, \dots, s$) and $\sum_{b=1}^{s} \Psi_b = 1$, and $R = (\hat{\mu}_{ab}, \hat{\eta}_{ab}, \hat{\nu}_{ab})_{r \times s}$ be a picture fuzzy decision matrix. Here, $\hat{\mu}_{ab}$ is the degree of the positive membership for which alternative Q_a satisfies the attribute G_b given by the decision makers, $\hat{\eta}_{ab}$ denote the degree of neutral membership such that alternative Q_a does not satisfy the attribute G_b , and $\hat{\nu}_{ab}$ provides the degree that the alternative Q_a does not satisfy the attribute G_b given by the decision maker, where $\hat{\mu}_{ab} \subset [0, 1]$, $\hat{\eta}_{ab} \subset [0, 1]$ and $\hat{\nu}_{ab} \subset [0, 1]$ such that $0 \leq \hat{\mu}_{ab} + \hat{\eta}_{ab} + \hat{\nu}_{ab} \leq 1$, (a = 1, 2, ..., r) and (b = 1, 2, ..., s).

In the following algorithm, a MADM method using PFHWA and PFHWG operators is proposed to solve problems involving picture fuzzy information.

Step 1. Construction of decision matrix *R* by decision makers under PF-information:

$$R = \begin{pmatrix} \hat{\beta}_{11} & \hat{\beta}_{12} & \cdots & \hat{\beta}_{1r} \\ \hat{\beta}_{21} & \hat{\beta}_{22} & \cdots & \hat{\beta}_{2r} \\ \vdots & \vdots & \ddots & \vdots \\ \hat{\beta}_{a1} & \hat{\beta}_{s2} & \cdots & \hat{\beta}_{ab} \end{pmatrix}$$

Step 2. Finding of values of $\hat{\beta}_a$ (a = 1, 2, ...r) based on decision matrix *R*: These values are found by using PFHWA (or PFHWG) given as follow:

$$\hat{\beta}_{a} = PFHWA(\hat{\beta}_{a1}, \hat{\beta}_{a2}, \dots, \hat{\beta}_{ab}) = \bigoplus_{b=1}^{s} (\Psi_{b}\hat{\beta}_{ab})$$

$$= \left(\frac{\prod_{b=1}^{s} (1+(\xi-1)\hat{\mu}_{b})^{\Psi_{b}} - \prod_{b=1}^{s} (1-\hat{\mu}_{b})^{\Psi_{b}}}{\prod_{b=1}^{s} (1+(\xi-1)\hat{\mu}_{b})^{\Psi_{b}} + (\xi-1)\prod_{b=1}^{s} (1-\hat{\mu}_{b})^{\Psi_{b}}}, \frac{\xi \prod_{b=1}^{s} (\hat{\eta}_{b})^{\Psi_{b}}}{\prod_{b=1}^{s} (1+(\xi-1)(1-\hat{\eta}_{b}))^{\Psi_{b}} + (\xi-1)\prod_{b=1}^{s} (\hat{\eta}_{b})^{\Psi_{b}}} \right),$$
(15)
$$\frac{\xi \prod_{b=1}^{s} (\hat{\eta}_{b})^{\Psi_{b}}}{\prod_{b=1}^{s} (1+(\xi-1)(1-\hat{\eta}_{b}))^{\Psi_{b}} + (\xi-1)\prod_{b=1}^{s} (\hat{\eta}_{b})^{\Psi_{b}}} \right),$$

$$(a = 1, 2, ..., r) \text{ or } \hat{\beta}_{a} = PFHWG(\hat{\beta}_{a1}, \hat{\beta}_{a2}, ..., \hat{\beta}_{ab}) = \bigotimes_{b=1}^{s} (\hat{\beta}_{ab})^{\Psi_{b}} \\ = \left(\frac{\xi \prod_{b=1}^{s} (\hat{\mu}_{b})^{\Psi_{b}}}{\prod_{b=1}^{s} (1 + (\xi - 1)(1 - \hat{\mu}_{b}))^{\Psi_{b}} + (\xi - 1) \prod_{b=1}^{s} (\hat{\mu}_{b})^{\Psi_{b}}}, \frac{\prod_{b=1}^{s} (1 + (\xi - 1)\hat{\eta}_{b})^{\Psi_{b}} - \prod_{b=1}^{s} (1 - \hat{\eta}_{b})^{\Psi_{b}}}{\prod_{b=1}^{s} (1 + (\xi - 1)\hat{\eta}_{b})^{\Psi_{b}} - \prod_{b=1}^{s} (1 - \hat{\eta}_{b})^{\Psi_{b}}}, \frac{\prod_{b=1}^{s} (1 + (\xi - 1)\hat{\eta}_{b})^{\Psi_{b}} - \prod_{b=1}^{s} (1 - \hat{\eta}_{b})^{\Psi_{b}}}{\prod_{b=1}^{s} (1 + (\xi - 1)\hat{\eta}_{b})^{\Psi_{b}} + (\xi - 1) \prod_{b=1}^{s} (1 - \hat{\eta}_{b})^{\Psi_{b}}} \right),$$
(16)

(a = 1, 2, ..., r) to obtain the overall preference values $\hat{\beta}_a$ (a = 1, 2, ..., r) of the alternative Q_r .

Step 3. Calculate the score $\hat{S}(\hat{\beta}_a)$ (a = 1, 2, ..., r) by using Equation (3) based on overall PF-information $\hat{\beta}_a$ (a = 1, 2, ..., r) in order to rank all the alternative Q_a (a = 1, 2, ..., r) to choose the best choice Q_a . If score values of $\hat{S}(\hat{\beta}_a)$ and $\hat{S}(\hat{\beta}_c)$ are equal, accuracy degrees of $\hat{H}(\hat{\beta}_a)$ and $\hat{H}(\hat{\beta}_c)$ based on overall picture fuzzy information of $\hat{\beta}_a$ and $\hat{\beta}_c$ are calculated, and rank the alternative Q_a depending with the accuracy of $\hat{H}(\hat{\beta}_a)$ and $\hat{H}(\hat{\beta}_c)$.

Step 4. To rank the alternatives Q_a (a = 1, 2, ..., r), choose the best one(s) in accordance with $\hat{S}(\hat{\beta}_a)$ (a = 1, 2, ..., r).

Step 5. Select the best alternative. **Step 6.** Stop.

5. Numerical Example and Comparative Analysis

5.1. Numerical Example

The long-term stable development of enterprise hampered due to these issues: Development of production, environmental pollution, poor quality production, waste of resources, and lack of protection of the interests of the employees, as a result shareholders lose interest to invest their wealth, and they urge to special-purpose investment to the company and bear the investment risk. Thus, an enterprise's growth and survival depends on its ability to effectively deal with the relationship among various shareholders. The strategic management experts gradually realized that

it is a small-minded behavior for enterprises if they want to achieve the goal of shareholder value in the production of process, regardless of the interest of other stakeholders requirements. From the standpoint of stakeholders, as a supervision and management system, the enterprise's financial performance is not only an enterprise's important self-monitoring, self-restraint, self-evaluation, but also have a vital instrumentation to effectively communicate with stakeholders, coordinating each stakeholder's interest, and finally achieving the strategic management goal of enterprise. In this part, we shall present a project for the selection of best enterprise alternative(s) on the basis of the present trend of enterprise financial performances in order to investigate our proposed method. Here, we have evaluated the enterprise overall performance of five possible enterprises Q_t (t = 1, 2, 3, 4, 5). A company invests its money to an enterprize with the enterprise performances, and seeks to maximize the expected profit. In that view, it is required to calculate the enterprise performance of five possible enterprises as to select the desirable one. The whole decision-making process is presented by a flow-chart in Figure 1. The investment company take a decision depending on the following four attributes:

- *G*¹ Financial performance
- G₂ Customer performance
- G₃ Internal processes of performance
- *G*⁴ Staff performance..

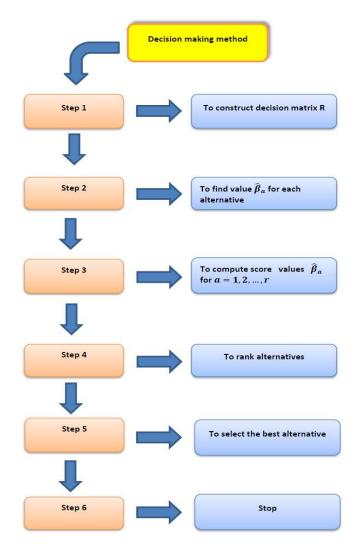


Figure 1. A flow chart of PFNs based on multiple attribute decision making (MADM) problem.

To keep away from dominating each other, decision makers are required to exempted the five possible enterprises Q_a (q = 1, 2, 3, 4, 5) under the considered attributes whose weight vector (0.2, 0.1, 0.3, 0.4) determined by decision makers. According to opinions of decision makers, decision matrix $\tilde{R} = (\hat{\beta}_{ab})_{5\times 4}$ is constructed under picture fuzzy information as in Table 1.

• **Step 1.** Decision matrix *R* is constructed by decision maker or expert under PF information as follows:

	<i>G</i> ₁	<i>G</i> ₂	G ₃	<i>G</i> ₄
Q_1	(0.56, 0.34, 0.10)	(0.90, 0.06, 0.04)	(0.40, 0.33, 0.19)	(0.09, 0.79, 0.03)
Q_2	(0.70, 0.10, 0.09)	(0.10, 0.66, 0.20)	(0.06, 0.81, 0.12)	(0.72, 0.14, 0.09)
Q_3	(0.88, 0.09, 0.03)	(0.08, 0.10, 0.06)	(0.05, 0.83, 0.09)	(0.65, 0.25, 0.07)
Q_4	(0.80, 0.07, 0.04)	(0.70, 0.15, 0.11)	(0.03, 0.88, 0.05)	(0.07, 0.82, 0.05)
Q_5	(0.85, 0.06, 0.03)	(0.64, 0.07, 0.22)	(0.06, 0.88, 0.05)	(0.13, 0.77, 0.09)

Table 1. Decision matrix *R* under picture fuzzy (PF)-information.

• **Step 2.** Let $\xi = 3$. By using the PFHWA operator of the overall performance values $\hat{\beta}_a$ of enterprises, Q_a (a = 1, 2, 3, 4, 5) are obtained as follows:

 $\hat{\beta}_1 \ = \ \left(\frac{[(1+2\times0.56)^{0.2}\times(1+2\times0.90)^{0.1}\times(1+2\times0.40)^{0.3}\times(1+2\times0.09)^{0.4}] - [(1-0.56)^{0.2}\times(1-0.90)^{0.1}\times(1-0.40)^{0.3}\times(1-0.09)^{0.4}]}{[(1+2\times0.56)^{0.2}\times(1+2\times0.90)^{0.1}\times(1+2\times0.40)^{0.3}\times(1+2\times0.99)^{0.4}] + 2\times[(1-0.56)^{0.2}\times(1-0.99)^{0.1}\times(1-0.40)^{0.3}\times(1-0.99)^{0.4}]} \right)^{-1} + 2\times[(1-0.56)^{0.2}\times(1-0.99)^{0.1}\times(1-0.40)^{0.3}\times(1-0.99)^{0.4}]}$

 $\frac{3\times[(0.34)^{0.2}\times(0.06)^{0.1}\times(0.33)^{0.3}\times(0.79)^{0.4}]}{[(1+2\times(1-0.34))^{0.2}\times(1+2\times(1-0.06))^{0.1}\times(1+2\times(1-0.33))^{0.3}\times(1+2\times(1-0.79))^{0.4}]-2\times[(0.34)^{0.2}\times(0.06)^{0.1}\times(0.33)^{0.3}\times(0.79)^{0.4}]}$

$$\frac{3 \times [(0.10)^{0.2} \times (0.04)^{0.1} \times (0.19)^{0.3} \times (0.03)^{0.4}]}{(1+2 \times (1-0.04))^{0.2} \times (1+2 \times (1-0.19))^{0.3} \times (1+2 \times (1-0.03))^{0.4}] - 2 \times [(0.10)^{0.2} \times (0.04)^{0.1} \times (0.19)^{0.3} \times (0.03)^{0.4}]} \right)$$

= (0.394, 0.434, 0.070)

by a similar way, $\hat{\beta}_2, \hat{\beta}_3, \hat{\beta}_4$, and $\hat{\beta}_5$ are obtained as follows: $\hat{\beta}_2 = (0.492, 0.294, 0.107), \hat{\beta}_3 = (0.520, 0.298, 0.063), \hat{\beta}_4 = (0.301, 0.517, 0.052), \hat{\beta}_5 = (0.351, 0.462, 0.067).$

• **Step 3.** By using Equation (3) the score values $\hat{S}(\hat{\beta}_a)$ (a = 1, 2, 3, 4, 5) of the overall PFNs $\hat{\beta}_a$ (a = 1, 2, 3, 4, 5) are obtained as follows:

 $\hat{S}(\hat{\beta}_1) = 0.394 - 0.070 = 0.324$. By a similar way, $\hat{S}(\hat{\beta}_2) = 0.386$, $\hat{S}(\hat{\beta}_3) = 0.457$, $\hat{S}(\hat{\beta}_4) = 0.249$, $\hat{S}(\hat{\beta}_5) = 0.284$.

- Step 4. The ranking order in the performance of enterprises Q_a (a = 1, 2, 3, 4, 5) in accordance with the value of the score functions Ŝ(β̂_a) (s = 1, 2, ..., 5) of the overall PFNs is as follows: Q₃ ≻ Q₂ ≻ Q₁ ≻ Q₅ ≻ Q₄.
- **Step 5.** *Q*³ is selected as the most desirable enterprises.
- Step 6. Stop.

Figures 2 and 3 show the graph of score values of $\hat{\beta}_a$ obtained by two different operators.

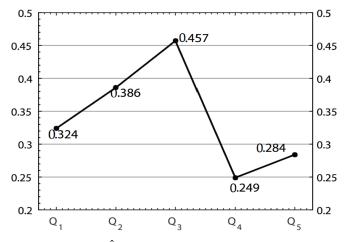


Figure 2. Graph of score values of $\hat{\beta}_a$ obtained by picture fuzzy Hamacher weighted averaging (PFHWA) operator.

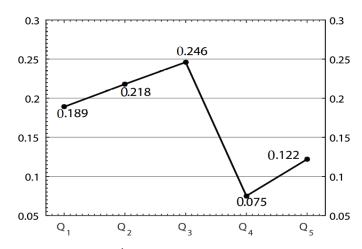


Figure 3. Graph of score values of $\hat{\beta}_a$ obtained by picture fuzzy Hamacher weighted geometric (PFHWG) operator.

If PFHWG operator is implemented instead, then the problem can be solved similarly as above.

- **Step 1.** Let us consider Table 1.
- **Step 2.** Let $\xi = 3$, using the PFHWG operator to evaluate the overall performance values $\hat{\beta}_a$ of enterprises Q_a (a = 1, 2, 3, 4, 5)

$$\hat{\beta}_{1} = \left(\frac{3 \times [(0.56)^{0.2} \times (0.90)^{0.1} \times (0.40)^{0.3} \times (0.09)^{0.4}]}{[(1+2 \times (1-0.56))^{0.2} \times (1+2 \times (1-0.90))^{0.1} \times (1+2 \times (1-0.40))^{0.3} \times (1+2 \times (1-0.90))^{0.4}] - 2 \times [(0.56)^{0.2} \times (0.90)^{0.1} \times (0.40)^{0.3} \times (0.99)^{0.4}]}{[(1+2 \times 0.34)^{0.2} \times (1+2 \times 0.06)^{0.1} \times (1+2 \times 0.33)^{0.3} \times (1+2 \times 0.79)^{0.4}] - [(1-0.34)^{0.2} \times (1-0.06)^{0.1} \times (1-0.33)^{0.3} \times (1-0.79)^{0.4}]} \times \frac{[(1+2 \times 0.10)^{0.2} \times (1+2 \times 0.06)^{0.1} \times (1+2 \times 0.33)^{0.3} \times (1+2 \times 0.79)^{0.4}] - [(1-0.34)^{0.2} \times (1-0.06)^{0.1} \times (1-0.33)^{0.3} \times (1-0.79)^{0.4}]}{[(1+2 \times 0.10)^{0.2} \times (1+2 \times 0.04)^{0.1} \times (1+2 \times 0.19)^{0.3} \times (1+2 \times 0.03)^{0.4}] - [(1-0.10)^{0.2} \times (1-0.04)^{0.1} \times (1-0.19)^{0.3} \times (1-0.03)^{0.4}]} \right)$$

= (0.281, 0.531, 0.092)

by a similar way, $\hat{\beta}_2$, $\hat{\beta}_3$, $\hat{\beta}_4$, and $\hat{\beta}_5$ are obtained as $\hat{\beta}_2 = (0.327, 0.435, 0.110)$, $\hat{\beta}_3 = (0.312, 0.430, 0.067)$, $\hat{\beta}_4 = (0.129, 0.704, 0.054)$, $\hat{\beta}_5 = (0.200, 0.669, 0.078)$.

• Step 3. Calculate the values of the score functions $\hat{S}(\hat{\beta}_a)$ (a = 1, 2, 3, 4, 5) of the overall picture fuzzy numbers $\hat{\beta}_a$ (a = 1, 2, 3, 4, 5) as follows:

 $\hat{S}(\hat{\beta}_1) = 0.281 - 0.092 = 0.189$, by a similar way, the other score values are obtained as follows $\hat{S}(\hat{\beta}_2) = 0.218, \hat{S}(\hat{\beta}_3) = 0.246, \hat{S}(\hat{\beta}_4) = 0.075, \hat{S}(\hat{\beta}_5) = 0.122.$

- Step 4. Rank all of the enterprises Q_a (s = 1, 2, ..., 5) according to score values of the overall PFNs $\hat{\beta}_a$ (a = 1, 2, 3, 4, 5) as $Q_3 \succ Q_2 \succ Q_1 \succ Q_5 \succ Q_4$.
- **Step 5.** Return *Q*₃ is selected as the most desirable enterprise.
- Step 6. Stop.

From the analysis, it is clear that although overall rating values of the alternatives are different for these two operators, graphically presented in Figures 2 and 3, the ranking orders of the alternatives are similar, and the most desirable enterprise is Q_3 .

5.2. Comparison Analysis

In ordered to compare our proposed method more effective to the existing method [56,71], we use PFDWA (PFDWGA) and PFWA (PFWGA) operators to aggregate picture fuzzy input arguments (Table 1) for the given decision matrix in Table 2 and their corresponding score values are given in Table 3 as follows:

Table 2. Aggregated values of the alternatives using PFWA (PFWGA) and PFDWA (PFDWGA) operators.

$Alternative(Q_s)$	PFWA	PFWGA	PFDWA	PFDWG
Q_1	(0.4431, 0.3969, 0.0683)	(0.2555, 0.5656, 0.0957)	(0.5825, 0.2914, 0.0515)	(0.1766, 0.6381, 0.0984)
Q_2	(0.5412, 0.2588, 0.1063)	(0.2789, 0.4972, 0.1106)	(0.6040, 0.1859, 0.1045)	(0.1462, 0.6094, 0.1113)
Q_3	(0.5801, 0.2665, 0.0627)	(0.2595, 0.4914, 0.0672)	(0.6908, 0.1929, 0.0575)	(0.1236, 0.6196, 0.0675)
Q_4	(0.3815, 0.4320, 0.0517)	(0.1113, 0.7415, 0.0542)	(0.5175, 0.2298, 0.0502)	(0.0621, 0.8022, 0.0544)
Q5	(0.4264, 0.3785, 0.0662)	(0.1760, 0.7117, 0.0806)	(0.5816, 0.1779, 0.0569)	(0.1181, 0.7801, 0.0824)

Table 3. Score values of alternatives using PFWA (PFWGA) and PFDWA (PFDWG) operators.

$Alternative(Q_s)$	PFWA	PFWGA	PFDWA	PFDWG
Q_1	0.3748	0.1598	0.7655	0.5391
Q_2	0.4349	0.1683	0.7498	0.5175
Q_3	0.5174	0.1923	0.8167	0.5281
Q_4	0.3298	0.0571	0.7337	0.5039
Q_5	0.3602	0.0954	0.7624	0.5179

It follows from Table 4 that although overall rating values of the alternatives are different for these two operators, the most desirable alternative is Q_3 . In comparison with the other existing method [56,71], the ranking order of alternatives is slightly different but the optimum alternative is almost same. Thus, our proposed method is stable and can be applicable to handle different uncertain environments. It is also notified in order to compare the effectiveness of the proposed technique for MADM problems using PF-Hamacher aggregation, operators with other existing methods for MADM problems based on IF Hamacher aggregation operators [35] and bipolar fuzzy Hamacher aggregation operators [50] have some restraints and are not provided overall information about the situation. Picture fuzzy set is a more generalization of IFS. Therefore, picture fuzzy Hamacher set has provided more information (positive, neutral, negative, and refusal)-membership degrees to analyze systems of information, whereas IF-Hamacher set provides (membership, non-membership)-degree and BF-Hamacher set gives (positive, negative)-membership degree only. Therefore, the developed models PF-Hamacher set can be regarded as a further generalization of IF-Hamacher set [35]. Thus, our developed models are careful about the degrees of (positive, neutral, negative)-membership, and the soundness of the information of refusal degree of membership. Thus, existing models for IF-Hamacher set are particular cases of the proposed models of PF-Hamacher set. Hence, the developed models and algorithms in this paper not only solve MADM technique under PF-Hamacher environment, but also the MADM method with IF-Hamacher information, although the method given in [35] is only suitable for MADM problems for IF-Hamacher information.

Aggregation Operator	Ranking Ordered		
Wei [71] <i>PFWA</i> operator Wei [71] <i>PFWGA</i> operator Jana et al. [56] <i>PFDWA</i> operator Jana et al. [56] <i>PFDWGA</i> operator Proposed <i>PFHWA</i> operator Proposed <i>PFHWGA</i> operator	$\begin{array}{c} Q_3 \succ Q_2 \succ Q_1 \succ Q_5 \succ Q_4 \\ Q_3 \succ Q_2 \succ Q_1 \succ Q_5 \succ Q_4 \\ Q_3 \succ Q_1 \succ Q_5 \succ Q_2 \succ Q_4 \\ Q_1 \succ Q_3 \succ Q_5 \succ Q_2 \succ Q_4 \\ Q_3 \succ Q_1 \succ Q_5 \succ Q_2 \succ Q_4 \\ Q_3 \succ Q_1 \succ Q_5 \succ Q_2 \succ Q_4 \\ Q_3 \succ Q_2 \succ Q_1 \succ Q_5 \succ Q_4 \end{array}$		

Table 4. Ranking order of the alternatives.

6. Conclusions

Enterprises are an important factor of stockholders, employees, creditor, customer, government, and other stakeholders. In the performance of enterprises, two characteristics should be considered: Economic and society, hence we should consider all stakeholders' benefit in performance of enterprise evaluating time. We set up a performance evaluating system on the basis of stakeholder benefits. In this article, we have studied a multi-attribute decision-making problem for emerging technology enterprise performance evaluation with picture fuzzy information. We used a picture fuzzy Hamacher weighted averaging (PFHWA) operator and a picture fuzzy Hamacher weighted geometric (PFHWGA) operator to assess the best enterprise on the basis of performance evaluation of enterprises. In the future, the application of our proposed model can be applied in decision-making theory, risk evaluation, and other domains under ambiguous environments.

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