

Article

Economic Sustainability of Organic *Aloe Vera* Farming in Greece under Risk and Uncertainty

Angelos Liotakis [†] and Irene Tzouramani ^{*,†}

Agricultural Economics Research Institute, Terma Alkmanos str. P.C. Athens 11528, Greece; aliotakis@agreri.gr

* Correspondence: tzouramani@agreri.gr; Tel.: +30-210-2756-596 (ext. 2); Fax: +30-210-2751-937

† These authors contributed equally to this work.

Academic Editor: Filippo Sgroi

Received: 17 February 2016; Accepted: 30 March 2016; Published: 6 April 2016

Abstract: During the last decade, an encouraging environment for the restructuring and modernization of the agricultural sector has formed in Greece. The diversification into higher-value crops can be a promising option for small and average-sized farms, particularly during the current economic crisis. One of the most promising alternative crops that have been recently established in Greece is the organic *Aloe vera* crop. The main advantage of this crop is that it can utilize poor farmlands and, therefore, can facilitate rural development in marginal areas. This study explores the economic sustainability of the *Aloe vera* crop, considering the embedded risk and uncertainty. The results indicate that organic aloe farming is a promising alternative to “traditional” crops in Greece, particularly for family farms in rural areas. In contrast, this activity is not advisable to the most entrepreneurial type of farmers, unless their crop size allows economies of scales. Finally, the Stochastic Efficiency with Respect to a Function (SERF) analysis associates farmers’ risk attitude with their willingness to be involved in organic *Aloe vera* farming. SERF analysis highlights the crucial role of farmers’ risk aversion and concludes that, above a certain level of risk aversion, farmers have no incentive to adopt this economic activity.

Keywords: *Aloe vera*; organic agriculture; stochastic budgeting model; risk; uncertainty

1. Introduction

During the last decade, an increasing trend to establish new alternative crops has appeared in Greece. These crops are promising alternatives to “traditional”, low-production cultivations. It is widely acknowledged that the diversification into higher-value crops could be a promising option for a large number of small and average-sized farms, particularly during the current economic crisis, advancing the climate-smart agricultural approach [1].

Many of the suggested alternatives have remarkable advantages, such as the ability to grow in poor farmlands, utilizing sodic soil and poor quality irrigated water. This poor farmland is a common situation in several areas in Greece, such as the Aegean islands. Indeed, the economic utilization of sodic lands is a challenging task [2]. In sodic soils, plant growth suffers due to various constraints, which negatively affect the plant productivity and growth [3,4].

One of the most promising alternative crops that have been established rapidly and massively in Greece in the last few years is the organic *Aloe vera* L. (*A. vera*). *Aloe vera* farming is gaining momentum in recent years because of its growing importance and increasing market demand [5]. Aloe plantations were first established in Greece in the south area of Crete in the 1990s. During the past five years, the cultivation has expanded on several Aegean islands, in Peloponnesus, and the south part of the Greek mainland [6].

Aloe vera is a perennial plant, native to the Mediterranean region, that can utilize sodic lands [2,7–11]. *Aloe vera* is the most popular among 400 aloe species due to its potent biological

activity and its wide availability [5]. Many biological activities have been attributed to this plant's gel [12–17] whereas its usage in numerous medical and cosmetic applications since ancient times is well-known [18,19]. Moreover, there is a remarkable recently developed on-going literature regarding the effect of on-farm practices on the quantity and quality of the *Aloe vera* gel [5,20–23].

In this study, we explore the economic sustainability of organic *Aloe vera* crops, using data from 33 organic aloe producers. To incorporate the embedded risk and uncertainty, stemming from the achieved yields and the market structure, into the analysis, we apply stochastic budget modelling. Moreover, the effect of the market failure to fully absorb yields and the effect of the change in the tax regime (institutional risk) are explored using sensitivity analysis. Finally, we estimate certainty equivalents (CE) to illustrate farmers' willingness to establish an organic *Aloe vera* crop, relative to their risk aversion attitude.

The remainder of this paper is organized as follows. The next section describes the applied methodology and the data used in the study. The empirical application is then illustrated and discussed. This paper ends with a brief summary of the main findings and certain concluding remarks.

2. Materials and Methods

The economic sustainability of organic *Aloe vera* farming is approached through two main economic indicators: net profit (NP) and family farm income (FFI). Although the first is the most commonly used indicator for the evaluation of various economic activities, FFI has distinct importance in agriculture and is closely related to the notion of economic sustainability. FFI indicates the reward of the production factors that belong to the family; thus, it is a measure of its wealth.

Using FFI as the appropriate indicator for economic sustainability has also been applied by van Calker *et al.* [24,25], whereas numerous articles focus on this index to evaluate the economic performance in agricultural enterprises (e.g., [26–29]). In Greece, the agricultural households usually own the farmland and the capital. Therefore, the family farm income is calculated as the sum of the net profit, the implicit rent of the farmland, the implicit cost of family labor, and the opportunity cost of family-owned capital (interests).

Conversely, NP is a more proper indicator of economic sustainability for a more "business" type of farming, where the agricultural enterprise is closer to a typical economic activity rather than to a family farming activity. Therefore, in this study, we consider FFI as the proper indicator when considering the wealth and the economic sustainability of a family farm, and NP as the proper economic indicator for a more entrepreneurial agricultural enterprise.

To incorporate risk and uncertainty in the estimation of NP and FFI, we implement the stochastic budget simulation modelling. In this model, the variables that incorporate risk and uncertainty are introduced in the budget analysis not in a deterministic but in a stochastic manner. More specifically, the stochastic variables take their values randomly from a pre-specified distribution.

Organic aloe farmers encounter two outstanding sources of risk. First, they encounter yield risk because the *Aloe vera* crop is exposed both to weather conditions and to pests and diseases. This risk becomes more important, considering that aloe crops are not yet insured by the national agricultural insurance agency; in addition, there is a lack of historical data on yields.

The second source of risk stems from the market and relies on producers' prices and quantities that are distributed through each available market channel. Since the market channels for organic *Aloe vera* leaves are not yet well established in Greece, there is a high vulnerability of price levels and an intense uncertainty on the total volumes that these markets can distribute. Three main marketing channels are identified in Greece. The first refers to the existing processing units located in Greece, which has a (yet small) demand for organic *Aloe vera* leaves. The second refers to special retail markets (such as pharmacies, organic groceries, and delicatessen supermarkets) where fewer quantities are released, but at much higher producer prices. Finally, a few direct sales to sophisticated consumers at higher prices have also been reported.

Due to the establishment of an organic *Aloe vera* farm being a risky economic activity, its adoption relies on the risk attitude of the potential aloe bio-farmers. Individuals with high risk aversion levels may prefer a more “traditional” crop, with less risky prospects. To quantify the risk attitude of the potential aloe bio-farmers and to assess their willingness to establish an organic aloe crop, we apply the stochastic efficiency with respect to a function (SERF) analysis, which was first introduced by Hardaker *et al.* [30]. SERF analysis allows the comparison of risky alternatives and provides a graphical representation of the results with different risk preferences in a transparent manner. Moreover, SERF computes the certainty equivalent (CE) over a range of relative risk aversion coefficients. The CE is equal to the amount of payoff a farmer would require to be indifferent between that payoff and the risky activity [30,31]. The CEs are readily interpreted because, in contrast to utility values, they are expressed in monetary terms.

For a risk-averse decision maker, the estimated CE is typically less than the expected money value. The difference between the expected money value and the CE is the risk premium [30,32], which reflects the minimum amount that would need to be paid to a decision maker to justify his involvement in organic aloe farming. Intuitively, a positive certainty equivalent reveals that the potential farmer is willing to be involved in this activity; conversely, if the certainty equivalent is negative, the farmer will reject that economic prospect [30].

2.1. Model Specification

The stochastic budget simulation model for NP is as follows:

$$\widetilde{NP} = \sum_i \widetilde{Y}(\widetilde{y}_i * \widetilde{P}_i) - \widetilde{VC} - CC \quad (1)$$

where:

\widetilde{Y} : Stochastic yield of the organic aloe crop (tons of harvested leaves)

\widetilde{y}_i : Stochastic absorption (%) of the yield from the market channel i ($\sum \widetilde{y}_i = 1$)

\widetilde{P}_i : Stochastic price of the organic aloe leaves in market channel i

\widetilde{VC} : Stochastic variable cost of organic aloe farming. The stochasticity of this factor emerges from the stochastic cost of harvesting and shipping of organic *Aloe vera* leaves, which in turn depends on the (stochastic) yield of the *Aloe vera* crop.

CC: Capital cost of organic aloe farming

Furthermore, the simulation model for the FFI is as follows:

$$\widetilde{FFI} = \widetilde{NP} + Land + \widetilde{FL} + OCC \quad (2)$$

where:

Land: implicit cost (rent) of the family-owned farmland

\widetilde{FL} : The implicit cost of family labor. This variable has a stochastic component due to the family labor demand for harvesting, which, in turn, depends on stochastic yields.

Interests : The opportunity cost of family-owned capital.

Each stochastic model estimates the probability of each level of the independent variable (NP and FFI) to occur, providing a range, with minimum, maximum and mode values. Moreover, the model provides the probability of a negative value and, therefore, the probability of losses. The distributions of NP and FFI were developed in the Simetar 2011[©] environment. Simetar 2011[©] simulates a probability distribution based on the stochastic variables defined. A Latin Hypercube simulation was used instead of the most popular, but less efficient, Monte Carlo simulation [30,31,33].

2.2. Data Description

Data used in this analysis were obtained by personal interviews with 33 *Aloe vera* producers in several areas in Greece, particularly in the Aegean islands, Peloponnesus, and Crete (Figure 1), using a detailed socioeconomic questionnaire. Organic *Aloe vera* farmers provide detailed historical data on the establishment cost of an *Aloe vera* crop as well as the annual costs of the crop. However, in the revenues part, because the vast majority of the farmers have distributed very minimal quantities in the markets, many of them, only report their expectations.

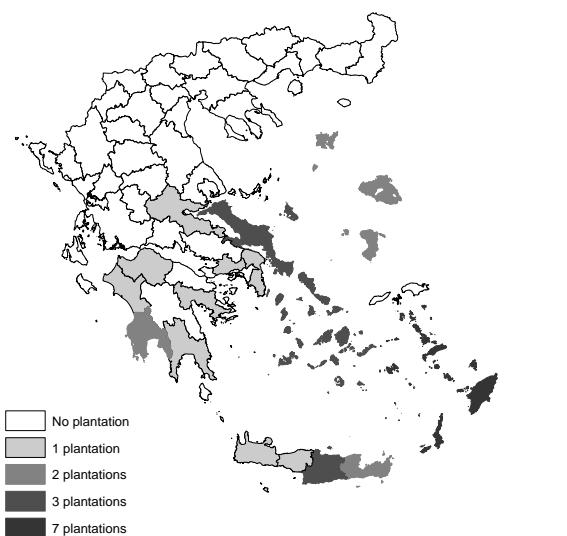


Figure 1. Density of organic *Aloe vera* plantations in the sample.

It must be noted that the average farm size of the sample is very low (less than 0.2 ha), whereas only one farm has a size larger than one hectare. Therefore, aloe farms are not scale efficient and they cannot take advantage of economies of scale to lower their annual costs.

2.2.1. Revenues

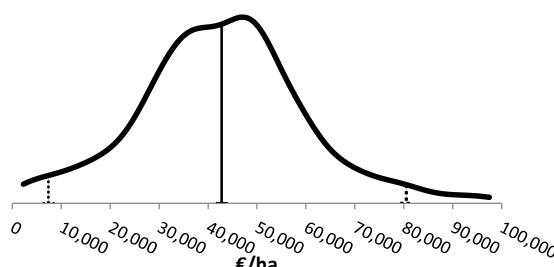
The estimation of the revenues is based on the sum of the right side of Equation (1): $\sum \tilde{Y}(\tilde{y}_i * \tilde{P}_i)$. Utilizing the data collected as well as experts' advice, the stochastic yield (\tilde{Y}) is approached by a GRKS distribution with modified tails. This distribution is, in fact, a modified triangular distribution and called GRKS distribution after its developers, Gray, Richardson, Klose, and Schuman [34]. The GRKS distribution is useful when minimal information is available about the distribution, requiring only minimum, mid-point, and maximum values as the bounds for the distribution [34]. The GRKS distribution assumes that 50% of the observations are greater than the mode value. Additionally, the distribution draws 2.28% of the values from above the maximum and 2.28% from below the minimum. However, in this study, the tails of the GRKS distribution were altered in such a way that the maximum and minimum probabilities of occurrence are 10%, each. The min, the mid, and the max value of this distribution are presented in Table 1.

Table 1. Stochastic variables used in the stochastic simulation models (1) and (2).

Stochastic Variables	Description	Distribution Main Characteristics		
		Min.	Max.	Mid
\tilde{Y}	Stochastic yield of organic aloe vera leaves (tones per ha)	35	75	50
\tilde{P}_1	Stochastic producer price of organic aloe leaves in the processing unit (€/kg)	0.2	0.6	0.4
\tilde{P}_2	Stochastic producer price of organic aloe leaves in the retail markets (€/kg)	2.5	4.5	3.5
\tilde{P}_3	Stochastic producer price of organic aloe leaves in direct sales (€/kg)	6	9.3	7
\tilde{y}_1	Stochastic processing units' absorption of yield	70%	100%	90%
\tilde{y}_2	Stochastic retail markets' absorption of yield	0%	27%	9%
\tilde{y}_3	Stochastic direct sales' absorption of yield	0%	3%	1%

The price data are the most intriguing part of this study because the markets are not yet well established. Using the most relevant information from the markets, as well as the expectations of the producers, we construct six stochastic variables based on different triangular distributions. The first three variables (\tilde{P}_i) regard the prices that farmers encounter in the three corresponding market channels (processing units, retail markets, and direct sales). The next three variables regard the percentage of the production that each market channel distributes (\tilde{y}_i) (see Table 1).

Given the above stochastic variables, revenues per ha are estimated stochastically and are illustrated in Figure 2, while Table 2 presents their expected values. According to Figure 2, in 95% of cases, revenues fluctuate from 8,000 €/ha to 80,000 €/ha, whereas the mode value is approximately 50,000 €/ha.

**Figure 2.** Distribution of revenues from organic *Aloe vera* sales. * dotted vertical lines include the 90% of the values, while the continuous line presents the average value.**Table 2.** Average revenues (€/ha) from organic *Aloe vera* leaves' sales.

Market Channel	Quantity (tones)	% of Total	Price (€/kg)	Revenues
Processing Unit	43.33	86.67%	0.40	17,333
Retail Markets	6.00	12.00%	3.50	21,000
Direct sales	0.67	1.33%	7.43	4956
Total	50.00			43,289

2.2.2. Cost of Production

Table 3 presents the expected annual production costs. The most important element of the production cost is the annual cost of capital, which contributes to 42% of total expenses. This finding is primarily the outcome of the extremely high shoots' price to establish the crop. However, this finding is also encouraged by the small size of the farms, which does not utilize economies of scale.

Table 3. Annual production costs of organic *Aloe vera* crop.

Cost Items	Value (€/ha)	Value (€/kg)	% of total
Land	2038	0.04	6%
Labor	8842	0.16	26%
<i>Family</i>	6843	0.12	20%
<i>Hired</i>	1917	0.03	6%
Capital	23,475	0.42	68%
Variable costs	9125	0.16	27%
<i>Irrigation</i>	701	0.01	2%
<i>Fertilizers/Pesticides</i>	875	0.02	3%
<i>Other variable costs</i>	1862	0.03	5%
<i>Transportation</i>	5687	0.10	17%
Fixed costs	14,349	0.27	42%
<i>Annual depreciation</i>	10,863	0.20	32%
<i>Interest rates of Capital</i>	2580	0.05	7%
<i>Other capital costs</i>	906	0.02	3%
Total	34,355	0.62	

Labor cost and variable costs are very similar (approximately 26% of total cost), whereas the cost of farmland (rent) constitutes 6% of the total costs. The family labor contributes to approximately 80% of the labor cost, which indicates that the farmers utilize family labor and hire labor only occasionally (at peak seasons, such as harvesting). Regarding the variable costs, it is important to mention the shipping costs as an important cost element. Considering that this factor varies greatly on the accessibility of the farm to the processing unit, it can vitally affect the geography of the cultivation, particularly if revenues are not much higher than production costs.

3. Results and Discussion

3.1. Stochastic Budget Modelling

The estimations of models (1) and (2) provide the stochastic NP and FFI from the organic *Aloe vera* activity (\widehat{NP} and \widehat{FFI} , respectively). The descriptive statistics of each indicator are provided in Table 4. Moreover, the cumulative distribution functions (CDFs) of these indicators are constructed to demonstrate that the probability of each indicator (on the Y-axis) is less than a particular level (on the X-axis) (Figure 3).

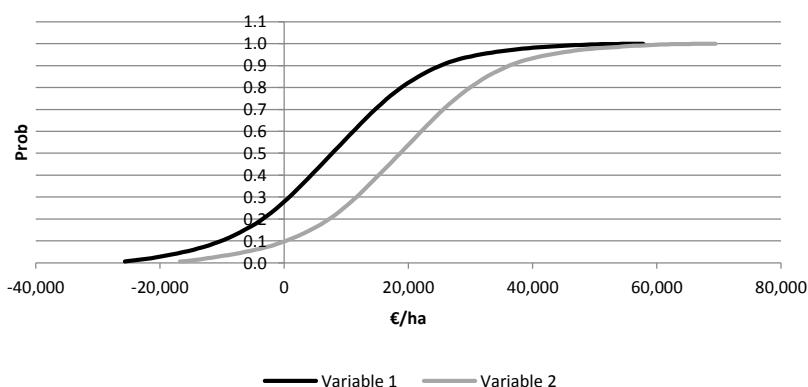
**Figure 3.** Cumulative distribution functions (CDFs) of the NP and FFI from the organic *Aloe vera* crop.

Table 4. Descriptive statistics of the stochastic NP and FFI from the organic *Aloe vera* crop.

	Net Profit (€/ha)	Family Farm Income (€/ha)
Average	7814	18,632
St. dev.	13,716	14,072
CV	176	76
Minimum	-25,652	-16,805
Maximum	57,817	69,462
Probability of value <0	27.11%	8.91%

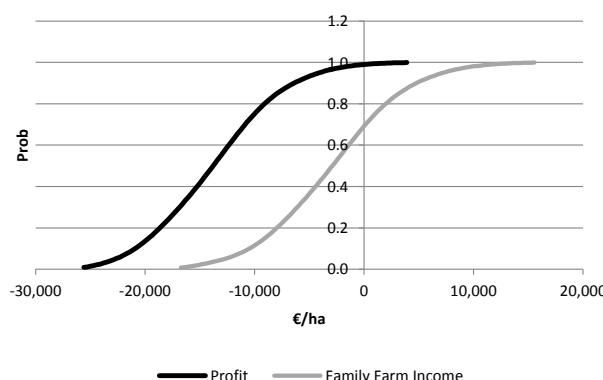
The break-even analysis indicates that the expected break-even yield is equal to 35 tons per ha, which corresponds to approximately seven aloe leaves per plant of approximately 500 g each. Additionally, the expected break-even price (covering direct costs) is equal to 0.25 €/kg. Therefore, a farmer who distributes organic *Aloe vera* leaves only to processing units may not cover the direct costs, considering that the minimum producer price in this market channel is equal to 0.2.

Figure 3 and Table 4 reveal that, on average, an organic *Aloe vera* plantation produces positive NP and FFI. However, there is an important variability in the results that reflects the riskiness of this activity. In addition, there is a high probability for negative NP (27%) but not for negative FFI (<9%). Considering that, according to 2011 EU-SILC survey, a relative poverty threshold for Greece at €13,842 for a four-member household with two adults and two children [35], on average, the size of the crop should be at least 0.75 ha to cover the living cost of four-member household in Greece.

A closer examination of the formation of the stochastic revenues (see Table 2) indicates that while the vast majority of the production is distributed to the processing units' market channel, the main part of the revenues stems from the other two market channels, which provide higher producer prices for the organic *Aloe vera* leaves. Indeed, although 87% of the production is distributed to processing units, the corresponding revenues are 40% of total (17,333 €/ha of 43,289 €/ha). Conversely, the other two marketing channels distribute 13% of the production; however, they contribute 60% of total revenues.

Therefore, the lower levels of revenue are achieved when the quantities absorbed by the processing unit are high and/or the producer price at this market channel is low. To visualize the importance of these two factors, we alter the stochastic budget model; first, by turning \tilde{P}_1 into a deterministic variable with value equal to the minimum of the GRKS distribution of price (0.2), and second by turning \tilde{y}_1 into a deterministic variable with the maximum value (100%) of the corresponding GRKS distribution.

The results are presented in Figures 4 and 5 respectively. In both cases (and particularly in the former), there are severe consequences to both economic sustainability indicators. This result emphasizes the fact that the processing units should provide a fair producer price level to ensure the sustainability of the organic aloe farms. Additionally, organic aloe producers cannot solely rely on the processing units for the distribution of their yields. The producers also have to utilize the other two, more efficient market channels.

**Figure 4.** Cumulative distribution functions (CDFs) for the NP and FFI from the production of organic *Aloe vera* leaves when the processing unit price achieves its minimum value (0.2 €/kg).

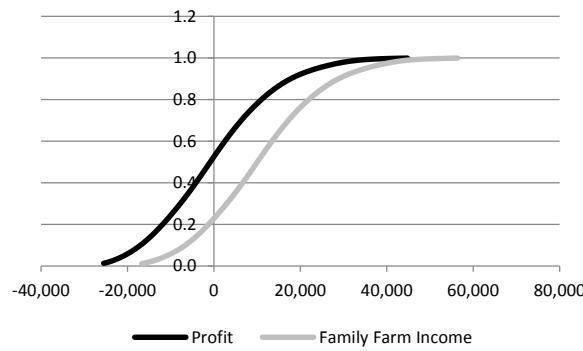


Figure 5. Cumulative distribution functions for the NP and FFI from the production of organic *Aloe vera* leaves when the quantities distributed to the processing units' marketing channel achieve their maximum level (100%).

3.2. Sensitivity Analysis

In the stochastic models (1) and (2), we incorporate the risk and uncertainty associated with several factors that affect NP and FFI. However, there are also certain other critical factors of high importance that can greatly affect the level of these economic indicators. The effect of these factors is examined using the sensitivity analysis.

The first critical factor is related to the market absorption of the yields. In models (1) and (2), we assume that $\sum \tilde{y}_i = 1$, (*i.e.*, total market absorption of the yields). However, the absence of a well-established market channel as well as the economic crisis can create several distortions and cannot guarantee the full market absorption of the yields. Sensitivity analysis reveals how the levels of the economic indicators changed when the market absorption of the organic leaves is 90%, 80%, and 70% (Tables 5 and 6 Figures 6 and 7).

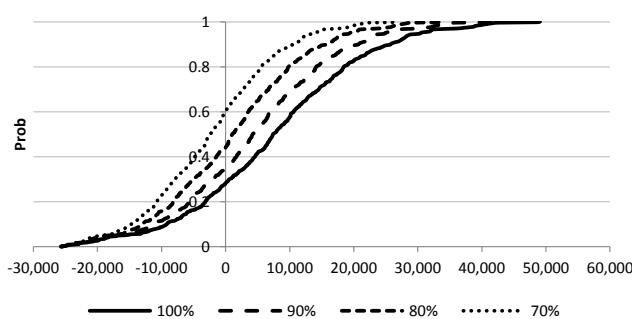


Figure 6. Sensitivity analysis results on the effect of low market absorption of aloe leaves on the NP of the farms.

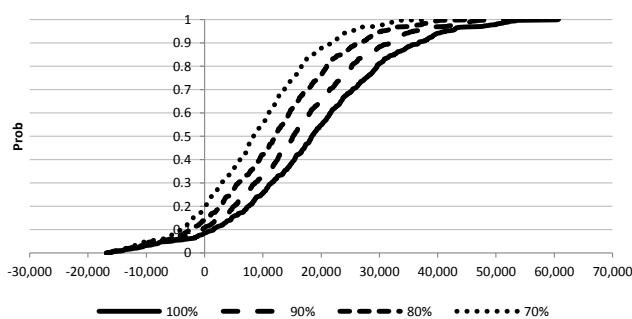


Figure 7. Sensitivity analysis results on the effect of low market absorption of aloe leaves on the NP of the farms.

Table 5. Sensitivity analysis results on the effect of low market absorption of aloe leaves on the NP of the farms.

	Net Profit (€/ha)			
	Level of Market Absorption			
Average	100%	90%	80%	70%
	7814	4463	1084	-2355
St. Dev.	13,716	12,404	11,136	9,875
CV	176	278	1028	-419
Minimum	-25,652	-25,658	-25,663	-25,669
Maximum	57,817	41,644	34,191	26,738
Probability of value <0	27.11%	28.35%	34.63%	44.18%

Table 6. Sensitivity analysis results on the effect of low market absorption of aloe leaves on the FFI of the farms.

	Family Farm Income (€/ha)			
	Level of Market Absorption			
Average	100%	90%	80%	70%
	18,632	15,281	11,902	8463
St. Dev.	14,072	12,750	11,480	10,216
CV	76	83	96	121
Minimum	-16,805	-16,809	-16,815	-16,820
Maximum	69,462	53,288	45,836	38,382
Probability of value <0	8.91%	11.05%	14.18%	20.01%

The results of the analysis indicate that the effects are more severe on the net profit of the farms. In the case of 70% market absorption, the average value is negative, whereas the possibilities for negative NP values increase to 44.18%, indicating a very risky economic activity. The effects on the FFI are less severe but also important. A 70% market absorption of the leaves affects, by more than 50%, the expected level of FFI, whereas the possibilities of a negative value increases to 20%.

The second critical factor regards the tax regime. Until recently, farmers enjoyed an attractive tax regime, which did not significantly affect their economic results. However, the recent reform of the tax regime includes a 13% tax on the profits of the farmers; this has already been incorporated into the analysis. Moreover, in the near future, the alignment of farmers' tax regime to that of the enterprises in the other sectors of the economy, is expected to occur. Until year 2015, this level was equal to 26%.

To consider that risk, we conduct a sensitivity analysis on the effect of the tax rate to the indicators of economic sustainability. More specifically, we explore two scenarios: the first is the tax-free scenario; the second is the 26% tax scenario. The results of this analysis are presented in Tables 7 and 8.

Table 7. Sensitivity analysis on the effects of the tax rate on NP.

	Net Profit (€/ha)		
	13% tax	No tax	26% tax
Average	7814	9329	6291
St. Dev.	13,716	15,173	12,218
CV	176	163	194
Minimum	-25,652	-25,652	-25,652
Maximum	57,817	65,333	53,117
Probability of value <0	27.11%	27.11%	27.11%

Table 8. Sensitivity analysis on the effects of the tax rate on FFI.

	Family Farm Income (€/ha)		
	13% tax	No tax	26% tax
Average	18,632	20,147	17,109
St. Dev.	14,072	15,512	12,574
CV	76	77	73
Minimum	-16,805	-16,805	-16,805
Maximum	69,462	78,492	63,815
Probability of value <0	8.91%	8.91%	8.91%

The results indicate that the expected values of the economic sustainability indicators are significantly affected by the tax regime. However, because the effect of taxes applies only to profitable farms, the probability of a value less than zero is the same in each scenario. These results highlight the role of the policy makers in the adoption and expansion of alternative crops in Greece and emphasize the negative economic effects that a policy regime can cause on agricultural enterprises.

3.3. Effect of Farmers' Risk Attitude

In the previous analysis, we explore how the risk and uncertainty affect the economic sustainability of the organic aloe farms. In this section, we introduce the risk attitude of the farmer as a key indicator for the establishment of an organic *Aloe vera* crop. The main idea is that, according to their level of risk aversion, a farmer is willing to adopt or to reject the prospect of the establishment of an organic *Aloe vera* crop. The quantification of farmers' willingness to establish an organic *Aloe vera* crop is accomplished via the estimation of the certainty equivalents (CEs) at different levels of risk aversion, using the SERF analysis in Simetar (College Station, TX, USA) 2011[©] [30,31].

The level of risk aversion is measured by the Absolute Risk Aversion Coefficients (ARAC). Generally, there are no specific ranges for ARACs. For example, according to Thomas [36], that range should be from -0.0005 to +0.005. However, it appears more appropriate to normalize the range of ARAC against wealth. The relation between absolute and relative risk aversion is: $r_a(w) = r_r(w)/w$, where $r_r(w)$ is the relative risk aversion coefficient with respect to wealth (w) [30]. Anderson and Dillon [37] proposed a general classification of degrees of risk aversion, based on $r_r(w)$, in the range of 0.5 (hardly risk averse) to approximately 4 (extremely risk averse).

In accordance with Fathelrahman *et al.* [38], the average wealth is approached by the expected farm family income, which is estimated to 18,631 €. Assuming a 10% return (R) on the value of the assets with a normal debt to asset (DA) ratio of 20%, the ARAC at the extremely risk averse level (4) can be calculated as: $4 / [(1-DA) \times (w/R)]$. Therefore, the upper limit of ARACs is equal to 0.00024.

Additionally, we estimate CEs using both NP and FFI, remembering the discussion on the economic sustainability indicators. Indeed, these two economic indicators fit to different patterns of economic agents. The CEs relative to the farmer's risk aversion are presented in Figure 8. The CEs are (as expected) greater for the FFI, indicating that given the facts of this crop, it appears more suitable for a more traditional type of farming activity. Moreover, this cultivation is not suitable for farmers with high risk aversion.

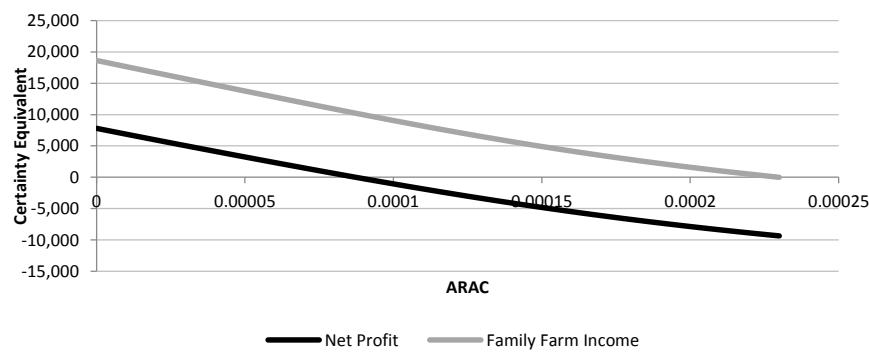


Figure 8. Certainty equivalents for the establishment of an organic *Aloe vera* farm.

4. Conclusions

This study explores the economic sustainability of organic *Aloe vera* farming, considering the risk and uncertainty embedded in it. *Aloe vera* farming is a very promising activity and is gaining momentum globally because of its increasing market demand. In Greece, the commercial cultivation of *Aloe vera* has been growing rapidly; however, there are, as yet, no direct market chains with the pharmaceutical and cosmetic industries that need *Aloe vera* gel for their production lines. Therefore, a main source of risk stems from the existing inconsistencies throughout the marketing chain that fail to create the supply to meet the demand for aloe leaves by the industries. The second important source of risk stems from the achievement level of yields because the extreme weather conditions and insufficient pests and disease control can greatly affect production. Finally, the volatile farmers' tax regime adds one more source of risk to the activity.

The analysis reveals that organic aloe farming is a promising alternative to "traditional" crops in Greece, particularly for family farms in rural areas, who have risk-neutral attitudes and who manage marginal farmlands with poor quality irrigated water. In contrast, the more entrepreneurial type of farmer is less willing to establish an organic *Aloe vera* crop unless the size of his crop allows economies of scale.

To conclude, *Aloe vera* crops can assist to the reorganization and modernization of the agricultural sector in Greece and can create new economic opportunities for development within rural areas. As a prerequisite, a well-established marketing channel for the distribution of leaves to processing units at a fair producer price must be formed. There are encouraging signs from the market, as the global market of *Aloe vera* extracts is expected to witness robust growth during the next decade. This is the outcome of the rising number of health-conscious consumers coupled with increasing consumer awareness regarding the benefits of *Aloe vera* extracts [39].

In addition, farmers must exploit more efficient marketing channels—either in Greece or abroad—and not solely rely on the distribution of their yield to the processing industry. In this respect, the further expansion of the organic *Aloe vera* farms can contribute to the economic and environmental sustainability in rural areas and encourage rural development.

Acknowledgments: This study is a part of post-doctoral research, funded under the Project 'Research & Technology Development Innovation Projects'-AgroETAK, MIS 453350, in the framework of the Operational Program 'Human Resources Development'. This study is also co-funded by the European Social Fund through the National Strategic Reference Framework (Research Funding Program 2007–2013) coordinated by the Hellenic Agricultural Organization -DEMETER (Agricultural Economics and Policy Research Institute/Scientific supervisor: Irene Tzouramani). Moreover, the authors want to express their gratitude to the Panhellenic Association of Organic *Aloe Vera* Producers and its members for their valuable assistance throughout this research.

Author Contributions: All authors contributed equally to this work.

Conflicts of Interest: The authors declare no conflict of interest.

References

- Tzouramani, I.; Lontakis, A.; Sintori, A.; Alexopoulos, G. Assessing Organic Cherry Farmers' Strategies under Different Policy Options. *Mod. Econ.* **2014**, *05*, 313–323. [[CrossRef](#)]
- Rahi, T.S.; Singh, K.; Singh, B. Screening of sodicity tolerance in Aloe vera: An industrial crop for utilization of sodic lands. *Ind. Crops Prod.* **2013**, *44*, 528–533. [[CrossRef](#)]
- Shukla, S.K.; Singh, K.; Singh, B.; Gautam, N.N. Biomass productivity and nutrient availability of Cynodon dactylon (L.) Pers. growing on soils of different sodicity stress. *Biomass Bioenergy* **2011**, *35*, 3440–3447. [[CrossRef](#)]
- Singh, K.; Singh, B.; Singh, R.R. Changes in physico-chemical, microbial and enzymatic activities during restoration of degraded sodic land: Ecological suitability of mixed forest over monoculture plantation. *CATENA* **2012**, *96*, 57–67. [[CrossRef](#)]
- Ray, A.; Ghosh, S.; Ray, A.; Aswatha, S.M. An analysis of the influence of growth periods on potential functional and biochemical properties and thermal analysis of freeze-dried Aloe vera L. gel. *Ind. Crops Prod.* **2015**, *76*, 298–305. [[CrossRef](#)]
- Vakalounakis, D.J.; Kavroulakis, N.; Lamprou, K. First Report of *Fusarium oxysporum* Causing Root and Crown Rot on Barbados Aloe in Greece. *Plant Dis.* **2015**, *99*, 1649. [[CrossRef](#)]
- Jiang, C.-Q.; Quan, L.-T.; Shi, F.; Yang, N.; Wang, C.-H.; Yin, X.-M.; Zheng, Q.-S. Distribution of Mineral Nutrients and Active Ingredients in Aloe vera Irrigated with Diluted Seawater. *Pedosphere* **2014**, *24*, 722–730. [[CrossRef](#)]
- Murillo-Amador, B.; Córdoba-Matson, M.V.; Villegas-Espinoza, J.A.; Hernández-Montiel, L.G.; Troyo-Diéguex, E.; García-Hernández, J.L. Mineral Content and Biochemical Variables of Aloe vera L. under Salt Stress. *PLoS ONE* **2014**, *9*, e94870.
- Murillo-Amador, B.; Nieto-Garibay, A.; Troyo-Diéguex, E.; García-Hernández, J.L.; Hernández-Montiel, L.; Valdez-Cepeda, R.D. Moderate salt stress on the physiological and morphological traits of Aloe vera L. *Bot. Sci.* **2015**, *93*, 639–648. [[CrossRef](#)]
- Rodríguez-García, R.; de Rodríguez, D.J.; Gil-Marín, J.A.; Angulo-Sánchez, J.L.; Lira-Saldivar, R.H. Growth, stomatal resistance, and transpiration of Aloe vera under different soil water potentials. *Ind. Crops Prod.* **2007**, *25*, 123–128.
- Saks, Y.; Ish-shalom-Gordon, N. Aloe vera L., a potential crop for cultivation under conditions of low-temperature winter and basalt soils. *Ind. Crops Prod.* **1995**, *4*, 85–90. [[CrossRef](#)]
- Choi, S.; Chung, M.-H. A review on the relationship between aloe vera components and their biologic effects. *Semin. Integr. Med.* **2003**, *1*, 53–62. [[CrossRef](#)]
- Christaki, E.V.; Florou-Paneri, P.C. Aloe vera: A plant for many uses. *J. Food, Agric. Environ.* **2010**, *8*, 245–249.
- Grindlay, D.; Reynolds, T. The Aloe vera phenomenon: A review of the properties and modern uses of the leaf parenchyma gel. *J. Ethnopharmacol.* **1986**, *16*, 117–51. [[CrossRef](#)]
- Hamman, J.H. Composition and Applications of Aloe vera Leaf Gel. *Molecules* **2008**, *13*, 1599–1616. [[CrossRef](#)] [[PubMed](#)]
- Reynolds, T.; Dweck, A.C. Aloe vera leaf gel: A review update. *J. Ethnopharmacol.* **1999**, *68*, 3–37. [[CrossRef](#)]
- Hu, Y.; Xu, J.; Hu, Q. Evaluation of Antioxidant Potential of Aloe vera (Aloe barbadensis Miller) Extracts. *J. Agric. Food Chem.* **2003**, *51*, 7788–7791. [[CrossRef](#)] [[PubMed](#)]
- Lewis, W.H.; Elvin-Lewis, M.P.F. *Medical Botany, Plants Affecting Man's Health*; John Wiley & Sons: Hoboken, NY, USA, 1977.
- Morton, J.F. Folk uses and commercial exploitation of Aloe leaf pulp. *Econ. Bot.* **1961**, *15*, 311–319. [[CrossRef](#)]
- Ahlawat, K.S.; Khatkar, B.S. Processing, food applications and safety of aloe vera products: A review. *J. Food Sci. Technol.* **2011**, *48*, 525–533. [[CrossRef](#)] [[PubMed](#)]
- Ray, A.; Aswatha, S.M. An analysis of the influence of growth periods on physical appearance, and acemannan and elemental distribution of Aloe vera L. gel. *Ind. Crops Prod.* **2013**, *48*, 36–42. [[CrossRef](#)]
- Ray, A.; Dutta Gupta, S. A panoptic study of antioxidant potential of foliar gel at different harvesting regimens of Aloe vera L. *Ind. Crops Prod.* **2013**, *51*, 130–137. [[CrossRef](#)]
- Ray, A.; Gupta, S.D.; Ghosh, S. Evaluation of anti-oxidative activity and UV absorption potential of the extracts of Aloe vera L. gel from different growth periods of plants. *Ind. Crops Prod.* **2013**, *49*, 712–719. [[CrossRef](#)]

24. Van Calker, K.J.; Berentsen, P.B.M.; de Boer, I.M.J.; Giesen, G.W.J.; Huirne, R.B.M. An LP-model to analyse economic and ecological sustainability on Dutch dairy farms: Model presentation and application for experimental farm “de Marke”. *Agric. Syst.* **2004**, *82*, 139–160. [[CrossRef](#)]
25. Van Calker, K.J.; Berentsen, P.B.M.; Giesen, G.W.J.; Huirne, R.B.M. Identifying and ranking attributes that determine sustainability in Dutch dairy farming. *Agric. Hum. Values* **2005**, *22*, 53–63. [[CrossRef](#)]
26. O’Donoghue, C.; Ballas, D.; Clarke, G.; Hynes, S.; Morrissey, K. *Spatial Microsimulation for Rural Policy Analysis*; O’Donoghue, C., Ballas, D., Clarke, G., Hynes, S., Morrissey, K., Eds.; Advances in Spatial Science; Springer Berlin Heidelberg: Berlin, Germany, 2012.
27. Ryan, M.; Buckley, C.; Dillon, E.J.; Donnellan, T.; Hanrahan, K.; Hennessy, T.; Moran, B. The Development of farm-level sustainability indicators for Ireland using the Teagasc National Farm Survey. In Proceedings of the 88th Annual Conference Agricultural Economics Society, Paris, France, 9–11 April 2014.
28. Tzouvelekas, V.; Pantzios, C.J.; Fotopoulos, C. Technical efficiency of alternative farming systems: The case of Greek organic and conventional olive-growing farms. *Food Policy* **2001**, *26*, 549–569. [[CrossRef](#)]
29. Weligamage, P.; Shumway, C.R.; Blatner, K.A. Water access, farm productivity, and farm household income: Sri Lanka’s Kirindi Oya irrigation system. *Agric. Econ.* **2014**, *45*, 649–661. [[CrossRef](#)]
30. Hardaker, J.B.; Richardson, J.W.; Lien, G.; Schumann, K.D. Stochastic efficiency analysis with risk aversion bounds: A simplified approach. *Aust. J. Agric. Resour. Econ.* **2004**, *48*, 253–270. [[CrossRef](#)]
31. Richardson, J.W.; Feldman, P.; Schuemann, K. *SimetarTM*; Texas A&M University: College Station, TX, USA, 2003.
32. Pendell, D.L.; Williams, J.R.; Boyles, S.B.; Rice, C.W.; Nelson, R.G. Soil Carbon Sequestration Strategies with Alternative Tillage and Nitrogen Sources under Risk. *Rev. Agric. Econ.* **2007**, *29*, 247–268. [[CrossRef](#)]
33. McKay, M.D.; Beckman, R.J.; Conover, W.J. Comparison of Three Methods for Selecting Values of Input Variables in the Analysis of Output from a Computer Code. *Technometrics* **1979**, *21*, 239–245.
34. Richardson, J.W. *Simulation for Applied Risk Management*; Texas A&M University: College Station, TX, USA, 2008.
35. Mitrikos, T.M. Inequality, Poverty and Social Welfare in Greece: Distributional Effects of Austerity. *Hell. Stud. Hell.* **2014**, *22*, 65–94.
36. Thomas, A.C. Award-Winning Undergraduate Papers: Risk Attitudes Measured by the Interval Approach: A Case Study of Kansas Farmers. *Am. J. Agric. Econ.* **1987**, *69*, 1101. [[CrossRef](#)]
37. Anderson, J.R.; Dillon, J.L. *Risk Analysis in Dryland Farming Systems*; FAO: Rome, Italy, 1992.
38. Fathelrahman, E.M.; Ascough, J.C., II; Hoag, D.L.; Malone, R.W.; Heilman, P.; Wiles, L.J.; Kanwar, R.S. Continuum of Risk Analysis Methods to Assess Tillage System Sustainability at the Experimental Plot Level. *Sustainability* **2011**, *3*, 1035–1063. [[CrossRef](#)]
39. Aloe Vera Extracts Market.: Global Industry Analysis and Opportunity Assessment 2015–2025. Available online: <http://www.futuremarketinsights.com/reports/aloe-vera-extracts-market> (accessed on 28 March 2016).



© 2016 by the authors; licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons by Attribution (CC-BY) license (<http://creativecommons.org/licenses/by/4.0/>).