

Article



# Impacts of Environmental Certificate and Pollution Abatement Equipment on SMEs' Performance: An Empirical Case in Vietnam

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**Abstract:** Increasing global warming and intensity of disasters recently have made improving environmentally-conscious enterprises pivotal, as well as consumer demand for green products and the achievement of green strategies in some enterprises. This study explores the impact of environmental certificates and the cost of pollution abatement equipment on firm performance for small and medium-sized enterprises (SMEs). In this research, the linear regression method examines the effect of environmental-related certificates and technology on SMEs' performance using Stata version 14.0 software. The training dataset comprises 3504 manufacturing SMEs in Vietnam during 2011–2015. The results highlight the positively considerable impacts of environmental-related certificates and the cost of pollution abatement equipment on SMEs' performance. More importantly, the findings also highlight the excessive availability of pollution abatement equipment and whether it adversely impacts enterprises' performance. The equipment cost positively impacts firm performance while, at an extreme value, the result shows a negative correlation. Furthermore, this study enriches the current literature on corporate social responsibility (CSR) and suggests SMEs approach and embrace more environmental-related certificates and technology to increase productivity.

**Keywords:** environmental certificates; pollution abatement equipment; corporate social responsibility; firm performance; SMEs

## 1. Introduction

Vietnam has emerged as the fastest-growing industrial economy in the ASEAN region during the last three decades. Labor forces migrated rapidly from agriculture to manufacturing, resulting in substantial pay gains. Small and medium-sized enterprises (SMEs) are considered a critical research matter since they have functioned as a pivotal part of the sustainable growth of economies worldwide. It is undeniable that to contribute to economic growth, they have offered huge advantages like reducing poverty, generating employment opportunities, yielding innovations, diversifying, and increased competition. This study concentrates on SMEs in the manufacturing area, and the classification of SMEs will bear a striking resemblance with Vietnam's Enterprise Law definition. Following the Enterprise Law (Decree No. 39/2018/ND-CP), SMEs are segregated into three categories which are micro, small, and medium-sized firms. Micro-level firms have up to 10 employees, whereas small-level firms have up to 100, and medium-level firms have up to 200 [1]. Also, this classification is based on full-time, part-time, and casual employees.

However, SMEs are heterogeneous in resources, management style and personal relationships [2], constraining them to adapt to large firm practices. In addition, a critical



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**Copyright:** © 2021 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (https:// creativecommons.org/licenses/by/ 4.0/). difference between large and small firms is that in small firms, ownership and management are not separated to the same extent as they are in large multinational firms [3]. Therefore, according to the classification criteria from Table 1, the stipulations of the government in Decree No. 39/2018/ND-CP has also declared that the total capital and total revenue of a firm can also be the measurement of firm-size as such micro-sized firms have less than 3 billion in annual total revenue or less than 3 billion in total capital. Meanwhile, small-sized firms have no more than 50 billion in annual total revenue or no more than 20 in total capital, and medium-sized firms have less than 200 billion in annual total revenue or no more than 100 billion in total capital. These classifications by total revenue and total capital are estimated in VND.

|  | <b>Micro-Enterprises</b>           |   | Sma                                | ll Enterprises  | Medium Enterprises                 |  |  |
|--|------------------------------------|---|------------------------------------|---|------------------------------------|--|--|
|  | Number of<br>employees<br>(Person) | Total capital and total<br>revenue<br>(VND billion)                                 | Number of<br>employees<br>(Person) | Total capital and total<br>revenue<br>(VND billion)                                   | Number of<br>employees<br>(Person) | Total capital and total<br>revenue<br>(VND billion)                                    |  |
| Agriculture,<br>Forestry, Fisheries,<br>Industry and<br>Construction | No more<br>than 10                 | No more than 3 in<br>annual total revenue or<br>no more than 3 in total<br>capital  | From more<br>than 10 to<br>100     | No more than 50 in<br>annual total revenue<br>or no more than 20 in<br>total capital  | From more<br>than 10 to 200        | No more than 200 in<br>annual total revenue<br>or no more than 100<br>in total capital |  |
| Trade and service  | No more<br>than 10                 | No more than 10 in<br>annual total revenue or<br>no more than 3 in total<br>capital | From more<br>than 10 to 50         | No more than 100 in<br>annual total revenue<br>or no more than 50 in<br>total capital | From more<br>than 10 to 100        | No more than 300 in<br>annual total revenue<br>or no more than 100<br>in total capital |  |

Table 1. Classifications of Vietnamese small and medium-sized enterprises (SMEs).

Source: The Authors' Compilation from Decree No 39/2018/ND-CP.

SMEs had played a crucial role in Vietnam's economic change since 1986 when the Doi Moi reform was launched [4]. Much research has revealed increased social awareness on environmental sustainability and firm performance during the last few decades, particularly concerning pollution abatement policy [5–7]. Previous studies denoted that environmental sustainability is considered as a competitive advantage in the market [8], boosting financial performance [9] and investment strategies for economic sustainability growth [10]. In contrast, many scholars agreed with the manager's perspective that environmental protection and firm financial performance are mutually exclusive due to the cost of handling pollution problems [11,12]. Economic researchers argued that environmental investment might impede the firm's ability to invest in other productive projects [13], operating flexibility may be restricted by pollution abatement requirements, leading to increased expenses [14]. Also, many environmental regulations incorporate additional incentives for investment in new, better efficiency infrastructure by increasing the manufacturing costs [15]. Recently, Nguyen et al. [16] investigated the share prices of the Vietnamese listed steel companies. Their findings also confirmed the close relationship between environmental factors and stock prices.

Based on the review of the most pertinent literature in the context of CSR perspectives, Meseguer-Sánchez et al. [17] identified three pillars of CSR: social, environmental, and economic-financial dimensions of CSR and sustainability. Several studies have devoted significant efforts to researching the effect of CSR on firm performance and CSR in assimilating firms' environmental strategies and the constant changes of the business environment [18–20]. However, this study will concentrate on certificates and investment for environmental-related equipment, contributing to CSR literature.

The effects of obtaining an environmental standard certificate (ESC) on SMEs' performance results have received less scrutiny. The firms must satisfy the requirements (i.e., technology, employment training, polluted abatement equipment) of the government policy to achieve environmental sustainability certification [21] due to the positive support from environmental-related certificates to the management system of the firm [22]. Significantly, the pollution abatement equipment is regarded as a crucial part of achieving ESC. Using pollution abatement equipment will increase productivity efficiency [23]. Henceforth, firms can jump at the chance to increase performance by the trends in environmental attention to the business [24], meeting the customer's requirements on quality [25], as well as communication instruments for brand reputation improvement [26].

Thus, it remains an absorbing empirical inquiry on how environmental certification and pollution abatement may impact the performance of SMEs. This research attempts to contribute gaps in the literature on how environmental protection impacts SMEs' performance in under-developed countries. We evaluate the effect of environmental-related certificates and the cost of pollution abatement equipment to consider how these factors may affect firm performance. This work focuses on testifying the implication of environmentally conscious SMEs behavior in Vietnam, showing an intriguing and unique context, and it is suitable for our empirical analysis for many reasons. First, Vietnam has grown stably since establishing the "Doi Moi" economic liberalization reform and further fostered economic growth by participating in World Trade Organization in 2007 [27]. Specifically, SMEs are the primary driver of Vietnam's economy since they make up approximately 95% of all companies, half of the total workforce, and roundly 40% of GDP [28].

Nevertheless, due to their size, solitude, limited resources, or complicated laws and processes, SMEs are commonly thought to have difficulty adopting CSR, particularly EMS. Second, the purposes of the registration of enterprises for an environmental management system (EMS) tool are to avoid the risk of breaching laws, accommodating customer demands, and utilizing that tool for potentially saving costs and making an improvement to environmental problems [29]. Third, EMS is recognized as a highly relevant and recommended key to mitigating adverse environmental effects by human activities and firm behavior [30]. Furthermore, with the noticeable revolution of the economy in Vietnam, environmental issues also arose more frequently [27]. Hence, the consequences of environmental degradation induce the development of green strategies, and business ventures of SMEs have to be integrated with EMS. In addition, previous researchers have demonstrated that firm performance was also affected sharply by stakeholders' pressure [31] when social and environmental responsibility and financial prosperity have steadily become principal goals for firms [32]. Also, developing an environmental strategy will involve strategic planning, along with cross-division coordination [33].

However, there is no evidence of a relationship between the cost of green equipment and the operation of firms. Therefore, this study appears uniquely to integrate environmental certificates and cost of pollution abatement equipment to examine how these factors affect firm performance is a critical research matter and a pivotal policy reform. The analytical results indicate several vital objectives as follows. The productivity of firm performance is improved when they apply their product more following the certifications. Besides, an increasing fund for equipping environmental-related technology will benefit firm performance. More intriguingly, even when the cost of investment for pollution abatement equipment becomes excessive, it seems not to affect firm performance at all.

The remainder of this study is arranged as follows. Section 2 presents the literature review. The training data and empirical methodology are described in Section 3. Next, Section 4 reports the main empirical results and discussion. Section 5 continually supports the paper with conclusions. Finally, Section 6 suggests some implications and limitations of this research.

#### 2. Literature Review and Hypothesis Development

Stakeholder theories and institutional theories are two theories that could be used in this research. Stakeholder theories related to this study are shareholders strategy and social-harmony strategy [34]. Corporate social responsibility (CSR) is significant to shareholders' strategy since it promotes benefits in the long term for the owners [35]. While the social-harmony approach asserts that all stakeholders' expectations and interests must be matched, it does not isolate ethics from business [36]. In common parlance, social responsibility is a government problem; it does not belong to the firm's goals because the only significant

purpose is to generate income [37]. The institutional theory attempts to help clarify and evaluate how an innovative system, for instance, investing in research and development and upgrading equipment for environment-friendly purposes, has been adopted. The key drivers of environmental management efforts were determined to be environmental regulation and political pressure [31,32]. In addition, firms are devoting a great deal of awareness to their core values and establishing a CSR approach [38,39]. Besides the motivation from competitors, customers, and workforce [40], other forces such as marketing advantage [41] and avoiding a possible impediment to export may influence environmental management and incentivize a firm to achieve an environmental certificate [34].

Literature on corporate environmental management seems modest and has centered mainly on adopting self-regulatory factors [26]. EMS was designed to illustrate causation between environmental certification and financial achievement and evaluate environmental performance across different business sectors [34]. Also, the environmental sustainability tactic is an instrument that may well enable businesses to obtain a competitive advantage and enhance their productivity [35–37]. In a similar vein, pollution is often linked with a waste of resources, raw materials which are not entirely utilized, or energy wasted. Supportively, pollution is a component of economic wastage that occurs when resources are used inefficiently or ineffectively, and pollution reduction frequently occurs in tandem with increased productivity in resource utilization [42,43]. Hence, environmental factors might motivate innovative products [44], and green technology might be a critical competitive motivator [45,46].

The 2005 Law on Environmental Protection (LEP), the Decree 29/2011, and the circular 2781/TT-KCM have been controlled by national environmental standard certificates [47]. All Vietnamese firms are encouraged to and can obtain an ESC. To obtain an ESC from the Ministry of Natural Resources and Environment, an enterprise must demonstrate compliance with the pollution and environmental control measures it committed to through an environmental impact assessment (EIA). The LEP's Decree 29/2011 requires businesses that engage in certain polluting or environmentally hazardous activities to conduct a detailed environmental impact assessment and have it approved. Businesses can opt to have their environmental performance certified to obtain ESC. Additionally, enterprises in some industries, such as leather, must obtain an ESC under Circular 2781/TT-KCM.

The ESC is regarded as a firm's commitment to protecting the environment [48] since the policymaker enacted laws and regulations related to ecological issues [49]. Despite these legislative efforts, evidence suggests that ESCs have had limited success in Viet Nam. Their diffusion is still extremely limited in practice due to a low level of compliance, resulting from widespread ignorance about environmental regulations and a lack of enforcement [50].

In addition, low-polluting firms outperformed others in terms of productivity [51]. In particular, pollution abatement equipment is regarded as a crucial part of achieving ESC. Firms would take opportunities to increase performance by the trending environmental attention for the business [24], meeting the customer's requirements on quality [25], as well as communication instruments for brand reputation improvement [26]. Regarding the environmental responsibility of small and medium-sized enterprises, SMEs tend to develop environmental policies and management systems, hire specialized personnel, and communicate their values and objectives to their collaborators [52]. Henceforth, environmental-friendly firms are increasingly preferred by customers, and many firms optimized their profit and cost by jumping at the chance to invest in eco-friendly initiatives [53].

In contracts, the effect of obtaining an ESC on SMEs' performance results has received less scrutiny. Environmental activities are expensive since they require substantial research technology to build green processes or products that reduce detrimental environmental consequences and comply with eco-efficiency criteria [47,48]. In addition, firms must satisfy the requirements (i.e., technology, employment training, polluted abatement equipment) of government policy to achieve environmental sustainability certification [54,55]. However, SMEs experienced insufficient expertise and instruments to execute green practices in production activities [56]. Moreover, SMEs believe that environmental protection is the

duty of the regional administration and authorities instead of them [57]. This exemplifies the limitations for SMEs to sustainability development [58]. This research attempts to test our two hypotheses on our data collected based on the theories and literature. The framework of this research is indicated in Figure 1.

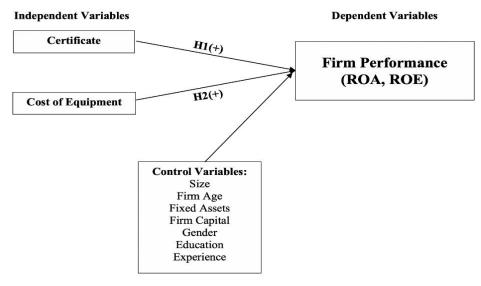


Figure 1. Research framework.

In Vietnam, for example, the policy for addressing environmental degradation by the manufacturing sector has been applied since 1999, indicated as Environmental Certificates or ISO 14001 by Vietnam's National Strategy for Environmental Protection in the period of 2010–2020 [59]. Applying environmental or ISO regulations offers benefits to SMEs, such as reducing waste management costs and decreasing the energy consumption or materials used. Also, following the studies of Casio [60], Marcus and Willig [61], Woodside [62], Cheremisinoff and Bendavid-Val [63], Morris [64], and Sheldon [65], certificated firms also surpassed others by the performance of firms since they had made more remarkable progress in enhancing firm-image, saving costs for regulation infringement, and improving stakeholder relationships [66]. We will propose the first hypothesis to examine how environmental certificates affect Vietnam's SMEs performance from the discussion above.

#### **Hypothesis (H1).** *Environmental certificate has a positive impact on firm performance.*

To accommodate the requirement of the government's environmental protection policies, SMEs may need to fortify the firm's technology, employment training, and environment-related equipment [67]. Pollution abatement equipment is regarded as a crucial part of achieving ESC. As mentioned earlier, the level of investment requirement might be relatively high. However, as in the study of Del Brío [21], despite the time and cost spent on satisfying environmental regulations, SMEs may gain more opportunities to obtain new market niches or even increase their firm performance efficiency from improving firm-image. Thus, the relationship between pollution abatement equipment will be assessed through the second hypothesis.

**Hypothesis (H2).** Investing in eco-friendly equipment has a positive impact on firm performance.

#### 3. Methodology and Data

### 3.1. Empirical Methodology

This research aims to evaluate how the environmental certificates and pollution abatement equipment affect the firm performance. Specifically, we employ the linear regression specification, which effectively provides versatile controls to determine the coefficient even with many fixed effects. The regression model is described in the following:  $\begin{aligned} Firm \ Performance_i &= & \beta_0 + \beta_1 \ Certificate_{it} + \beta_2 \ Cost \ of \ Equipment_{it} + \beta_3 \ Size_{it} \\ &+ & \beta_4 \ Firm Age_{it} + \beta_5 \ Fixed \ Assets_{it} + & \beta_6 \ Firm \ Capital_{it} \\ &+ & \beta_7 \ Gender_{it} + & \beta_8 \ Education_{it} + & \beta_9 \ Experience_{it} + & Fixed \ Effects + & \mu_{it} \end{aligned}$ (1)

In Equation (1), *i* is denoted as an individual firm, *t* resembles year,  $\mu_{it}$  is the idiosyncratic error. Fixed effects (FEs, i.e., year fixed effect, sector fixed effect) are included in our empirical model, which takes into account all factors unchanged in four years and given sector and year (i.e., business cycle, local economic situation) [68]. We measure our dependent variable, performance, by employing the profitability ratio: return on equity (ROE) and return on assets (ROA) to represent the firm performance [69].

Our primary explanatory variables are certificate and cost of equipment. The certificate is a binary variable with the value of one if the firm has the ESC, zero otherwise. The cost of equipment is measured by the total expenses that the firm spends to buy equipment for tackling environment-related problems. All variables are described in Table 2.

| Table 2. \ | Variables | definition. |
|------------|-----------|-------------|
|------------|-----------|-------------|

| Variables         | Definition  | Source       |
|-------------------|---|--------------|
| Performance       | Return on Equity (ROE), Return on Assets (ROA)  | SMEs Surveys |
| Certificate       | Dummy variables, one if the firm has the ESC, zero otherwise                                  | SMEs Surveys |
| Cost of Equipment | Total expenses the firm spends to buy equipment for tackling the environment-related problems | SMEs Surveys |
| Size              | Ln (Total Assets)   | SMEs Surveys |
| Firm Age          | Ln (Years of operation since the firm's establishment +1)                                     | SMEs Surveys |
| Fixed Assets      | Firm's fixed assets divided by total assets   | SMEs Surveys |
| Firm Capital      | Firm's equity divided by total assets   | SMEs Surveys |
| Gender            | Dummy variables, one if the owner is male, zero otherwise                                     | SMEs Surveys |
| Education         | Dummy variables, one if the owner finished upper secondary school, zero otherwise             | SMEs Surveys |
| Experience        | <i>Ln</i> (Number of years the owner taking over the company)                                 | SMEs Surveys |

#### 3.1.1. Dependent Variable

Performance is measured as the ratio of return on equity (ROE) and return on assets (ROA) to estimate the productivity and effectiveness of firm operation since the environmental problems had an intense relationship with sustainable development [70], as well as the importance of environmental propensity in manufacturing. Therefore, firm performance is highlighted to test the effect of environmental-related factors on SMEs.

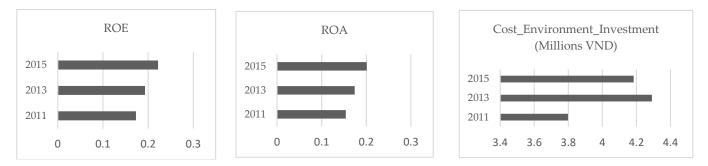
#### 3.1.2. Independent Variables

The certificate is denoted as a binary variable since not all firms applied certificates for accommodating environmental standards' satisfaction. The study of [71] devoted significant efforts to point out the benefit of applying environmental-related certificates in the firm's sustainable development. Following that, other studies also indicated the positive effect of the environment-related certificate on generating new products [72]. For this study, the certificate is considered, including all environment-related certificates.

Cost of equipment is the total expenses the firm spends to buy equipment for treating environment-related problems from 2011 to 2015 (Figure 2). In terms of the cost of equipment, Oxborrow [45] has proved a positive and significant effect of green technology on competitiveness, facilitating firm performance. In addition, the cost of equipment is considered a key to boosting the firm's profit [43].

# 3.1.3. Control Variables

This study incorporates control variables, including size, firm age, fixed assets, firm capital, gender, education, and experience. Size is measured as the natural logarithm of a firm's total assets. The size of a firm may impact its performance [71]. Firm age is measured as the natural logarithm of years of operation since the firm's establishment plus



one. Besides, the age of an enterprise may affect performance due to its experiences and knowledge in the industry [73,74].

Figure 2. Mean value of ROA, ROE, and cost of equipment in the period 2011–2015.

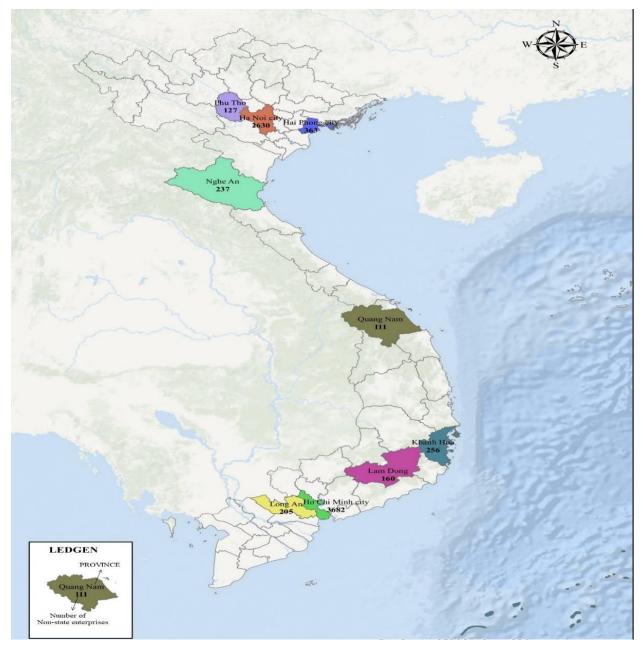
Regarding firm assets' influence, fixed assets are measured as total fixed assets divided by total assets [75,76], while firm capital is defined as equity divided by total assets [77]. Alternatively, the gender of the owner is considered to affect the performance of the firm [78]. Gender is measured as a dummy variable, one if the owner is male and zero otherwise [79]. It is documented that performance may be significantly enhanced by applying the owner's knowledge and experience [80]. Thus, the owner's education may have an impact on performance and is measured as a dummy variable, one if the respondent finished upper secondary school, zero otherwise. Also, the experience of a manager may be associated with firm performance [81]. Experience is measured as the natural logarithm of the number of years the owner has run the company.

#### 3.2. Data Description

The data are extracted from the surveys of the Vietnamese SMEs in the period from 2005 to 2015. The surveys were conducted by the Central Institute for Economic Management of the United Nations University, collaborating with the Development Economics Research (UNU-WIDER). The sample size of non-state manufacturing firms in nine provinces was chosen to utilize two sources of data from Vietnam's General Statistics Office (GSO) [82] and the Industrial Census [83]. The number of respondents remained at approximately 2600 firms each year from 2005 to 2015, with the replacement of firms exiting the survey by new firms [47]. The surveys consisted of three rounds: (1) the main questionnaires were responded to by owners or managers; (2) questions about employees; and (3) economic accounts. Our research mainly concentrates on rounds (1) and (3) giving specific company information. With this data source from UNU-WIDER, we acquired and used exclusive and comprehensive panel data depicting firm characteristics from UNU-WIDER to shed light on the impact of environmental certificates and pollution abatement equipment on SMEs' diversification.

Most SMEs were concentrated in Ha Noi City (2630) and Ho Chi Minh City (3682), Vietnam's two biggest cities, while only 111 firms were located in Quang Nam. The rest were spread across the remaining seven provinces in the country's three regions. The locations of those Vietnamese firms considered in this study are illustrated in Figure 3.

When processing data, observation of missing values and unreliable answers were missing. Firstly, companies with just 10–500 workers were classified by the White Paper as SMEs: Vietnamese small and medium enterprises [84]. Secondly, firms' equities below 0 were eliminated, and ROE equal or above 1 of fixed assets/total assets was omitted. Finally, independent variables were winsorized at the 1st and 99th percentiles to avoid the effects of drastic variables [4]. This study attempts to access the most updated data until 2020; however, the SMEs survey results have not been launched by GSO since 2015. The training data are from 3504 firms in the 2011–2015 period identified by this study based on the consistency of surveyed questions and answers. The size of sample companies is presented



in Table 3. In this study, firm size is measured by the natural logarithm of total assets and divided into three classifications: Micro, Small and Medium.

Figure 3. Locations of the Vietnamese firms considered in this study.

| Firm Size | 2011 | 2013 | 2015 |
|-----------|------|------|------|
| Micro     | 535  | 596  | 680  |
| Small     | 604  | 607  | 596  |
| Medium    | 1248 | 1192 | 1177 |
| Total     | 2387 | 2395 | 2453 |

 Table 3. Classifications of size of the sample companies.

# 4. Empirical Results

This research conducts tests, including descriptive statistics, correlation analysis, and linear regressions, by employing Stata version 14.0 software.

#### 4.1. Descriptive Statistic

Table 4 summarizes the firm-level data from our empirical investigation. According to the data set results, the firm's profits divided by equity and asset are relatively low, averaging 19.7% and 17.7%, respectively. These results indicate that the performance of SMEs has not been effective yet. In terms of certified firms, only 15.4% of firms willing to put their business under control means SMEs tend to be less like certified firms or products. Most firms do not consider the investment in pollution abatement equipment which accounted for only a little more than 4% of total firms. As in SMEs, fixed assets accounted for the vast majority of the firm's value, a mean of 0.779.

Table 4. Results of descriptive statistics.

|                                  | Mean   | SD    | p25    | p50    | p75    |
|----------------------------------|--------|-------|--------|--------|--------|
| ROE                              | 0.197  | 0.201 | 0.049  | 0.121  | 0.280  |
| ROA                              | 0.177  | 0.177 | 0.047  | 0.113  | 0.250  |
| Certificate (dummy)              | 0.154  | 0.361 | 0      | 0      | 0      |
| Cost of Equipment (Millions VND) | 4.093  | 4.441 | 0      | 0      | 8.305  |
| Size (ln)                        | 14.239 | 1.430 | 13.164 | 14.300 | 15.315 |
| Firm Age (year)                  | 2.581  | 0.549 | 2.197  | 2.639  | 2.996  |
| Fixed Assets (ln)                | 0.783  | 0.187 | 0.681  | 0.845  | 0.932  |
| Firm Capital                     | 0.944  | 0.103 | 0.938  | 1      | 1      |
| Gender (dummy)                   | 0.606  | 0.488 | 0      | 1      | 1      |
| Education (dummy)                | 0.687  | 0.464 | 0      | 1      | 1      |
| Experience (ln)                  | 13.008 | 6.980 | 8      | 12     | 18     |
| Observations                     | 7701   | 7701  | 7701   | 7701   | 7701   |

#### 4.2. Correlation Analysis

In this section, this study presents the Pearson's correlation between variables used in our analysis to investigate the relationship between an environmental certificate, pollution abatement, and firm performance (ROA, ROE, certificate, cost of equipment, size, firm age, fixed assets, firm capital, gender).

Table 5 lists the correlation matrix between variables used in our analysis. In general, most productive SMEs which optimize their profits better than others may seem to possess pollution abatement equipment for their firms due to the coefficient of cost of equipment -0.043 (p < 0.01). The correlation matrix indicates that better firm performance is associated with more products and firms being certified because the certificate coefficient is 0.309 (p < 0.01). The firm's performance is improved by increasing firm capital by 0.156 (p < 0.01) in the correlation matrix result. In addition, when SMEs pursue the investment for environmental-related technology in parallel, expanding the firm's scale induces less effective performance. Regarding other pairs, most of the correlation coefficients are lower than 0.4. The highest level of correlation is 0.862 between gender and cost of equipment.

| Table 5. | Results | of | corre | lation | anal | lysis. |
|----------|---------|----|-------|--------|------|--------|
|          |         |    |       |        |      |        |

| Variables         | 1          | 2          | 3          | 4          | 5          | 6          | 7         | 8          | 9     |
|-------------------|------------|------------|------------|------------|------------|------------|-----------|------------|-------|
| ROE               | 1.000      |            |            |            |            |            |           |            |       |
| ROA               | 0.305 ***  | 1.000      |            |            |            |            |           |            |       |
| Certificate       | 0.309 ***  | 0.435 ***  | 1.000      |            |            |            |           |            |       |
| Cost of Equipment | -0.043 *** | -0.151 *** | -0.161 *** | 1.000      |            |            |           |            |       |
| Size              | -0.094 *** | -0.098 *** | 0.052 ***  | 0.127 ***  | 1.000      |            |           |            |       |
| Firm Age          | -0.098 *** | -0.067 *** | -0.061 *** | 0.076 ***  | 0.298 ***  | 1.000      |           |            |       |
| Fixed Assets      | -0.101 *** | -0.106 *** | -0.078 *** | 0.043 ***  | 0.029 **   | 0.015      | 1.000     |            |       |
| Firm Capital      | 0.156 ***  | 0.259 ***  | 0.259 ***  | -0.155 *** | -0.172 *** | -0.109 *** | -0.012    | 1.000      |       |
| Gender            | -0.079 *** | -0.158 *** | -0.198 *** | 0.862 ***  | 0.141 ***  | 0.089 ***  | 0.069 *** | -0.155 *** | 1.000 |

\*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

#### 4.3. Regression Analysis

In this study, linear regression analysis was deployed to examine the correlation between an environmental certificate, pollution abatement, and firm performance.

A defect in heteroskedasticity often occurs with the fixed effects model (FEM), commonly used in panel data analysis. The cluster correction method is implemented to overcome the errors that occur due to the characteristics between firms. This study performs the analysis based on the cluster correction method on the FEM model. Table 6 presents the primary model results to examine the effects of environmental-related certificates, environmental-related investment cost, and control variables on firm performance. Column (1) testifies to the relationship between ROE and environmental-related certificates and the cost of pollution abatement investment, whereas the effects on ROA are shown in column (2).

|                   | (1)        | (2)        |
|-------------------|------------|------------|
| Variables         | ROE        | ROA        |
| Certificate       | 0.024 ***  | 0.022 ***  |
|                   | (0.007)    | (0.006)    |
| Cost of Equipment | 3.201 ***  | 2.725 ***  |
|                   | (0.667)    | (0.606)    |
| Size              | -0.071 *** | -0.065 *** |
|                   | (0.002)    | (0.002)    |
| Firm Age          | -0.010     | -0.006     |
|                   | (0.008)    | (0.007)    |
| Fixed Assets      | -0.256 *** | -0.237 *** |
|                   | (0.016)    | (0.014)    |
| Firm Capital      | -0.187 *** | 0.006      |
| -                 | (0.029)    | (0.024)    |
| Gender            | -0.003     | -0.002     |
|                   | (0.005)    | (0.004)    |
| Education         | 0.002      | 0.003      |
|                   | (0.005)    | (0.005)    |
| Experience        | -0.000     | -0.000     |
|                   | (0.001)    | (0.001)    |
| Constant          | 1.564 ***  | 1.238 ***  |
|                   | (0.096)    | (0.084)    |
| Year FEs          | Yes        | Yes        |
| Industry FEs      | Yes        | Yes        |
| R-square          | 0.37       | 0.36       |
| Observations      | 5558       | 5527       |
| Number of Firms   | 2906       | 2898       |

Table 6. Impact of environmental certificate and pollution abatement on firm performance.

Robust standard errors in parentheses. \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

The coefficients between the effect of the certificate on two different firms' performance measurements are significantly positive, 0.024 and 0.022 (p < 0.01). This result supports hypothesis 1 and reveals that firms should gain as many environment-related certificates as possible to enhance performance by generating competitive advantage and productivity [35–37]. Alternatively, environmental certificates encourage firms to accommodate government assistance in policies and regulations that may reduce the expenses if the firm breaches any environmental-related investments [67]. Regarding the effect of pollution abatement investment on performance, the findings are consistent with hypothesis 2. The outcome points out that environmental-related investment expenditures sharply impact performance, with positive coefficients in both two columns (3.201 and 2.725 (p < 0.01)). It is argued that environmental-related technology played an essential role in the competition between firms [45].

Furthermore, pollution abatement equipment may reduce the waste of resources and make firms more careful about utilizing sources and replacing outdated equipment with

new, more effective models in mitigating energy consumption [85]. Hence, our results indicate that productive (outstanding performance) firms tend to have an appropriate strategy for funding the investment in environment-related technology. Concerning the managerial perspective, managers must concentrate on CSR initiatives to provide satisfaction, trust, and support for various stakeholders, enabling firms to obtain additional capabilities and improve firm performance.

To strengthen this notion, it is crucial to emphasize that business owners have a variety of reasons for using EMS. As mentioned in the study of [59], most firms in Hochiminh and Hanoi city holder environmental certificates that comply with the environment law.

In terms of fixed assets, its coefficient negatively affects all testing with -0.256 and -0.237. One possible explanation for this is that fixed assets are what the firms invested for the primary operation or manufacturing when they grew and accommodated for the benefit of certifications and environment-related equipment on firm performance. This will require them to replace a large number of inappropriate assets to follow the condition and regulations. By that, initially, the expenses for those categories will directly affect the firm's revenue, which will decrease the production of the operation and performance. Similarly, a more significant firm size requires the expansion of each product line [86]. Therefore, the investment in improving the environment from firms will be constrained, or if they are conducted in parallel to enlarging the firm and investing in environmental ventures, the performance effectiveness will be sharply reduced.

#### 4.4. Inverted U-Shaped Relationship between Investment Scales and Firm Performance

As regards the price of new technology for diminishing emissions, waste, and reducing energy use [83,86], this research further conducts an inverted U-shaped relationship between the cost of pollution abatement equipment and firm performance, which is reported in Table 7. Column (1) presents the effects on return on equity while column (2) presents the coefficient of the impact on return on assets (ROA), both by squared environmental-related investment costs. We discover the excessive investment in pollution abatement leads to an inverted U-shaped association with firm performance after employing a non-linearity test. The cost of green equipment is positively related to its performance. Utilizing a reasonable degree of pollution abatement investment will enable enterprises to boost their performance. Nevertheless, when SMEs overspend on green equipment, it becomes a performance discount issue with the value of -20.259 and -51.656 for ROE and ROA, respectively. The non-linearity results are displayed in Table 7.

The significant positive effects of the certificates on firm performance are consistent with our primary model's result, at 0.024 and 0.022 (p < 0.01). This finding points out moderate level in certification will bolster the firm's advantages in competition with other firms and increase the productivity in firm performance [35–37]. Also, the positive effects of a moderate cost of equipment on firm performance are obtained at 3.518 and 3.529 (p < 0.05). These results indicate that firms with higher investment in environmental-related technology will better perform in their firms. However, it seems to be no inverted U-shape effect where excessive investment for pollution abatement equipment happened.

No significant effect exists in the adverse impact of the cost of equipment on firm performance. Therefore, for further consideration, Table 8 shows the results of the effect of certificate and cost of equipment on firm performance by each scale of investment, as it seems that the effect of level of investment for the cost of equipment on firm performance by SMEs is very different. Columns (1) and (2) represent the measurement of ROE with a small investment and a significant investment, respectively. Also, columns (3) and (4) are the measurement of ROA with a small investment and a considerable investment, respectively.

|                   | (1)        | (2)        |
|-------------------|------------|------------|
| Variables         | ROE        | ROA        |
| Certificate       | 0.024 ***  | 0.022 ***  |
|                   | (0.007)    | (0.006)    |
| Cost of Equipment | 3.518 **   | 3.529 **   |
|                   | (1.580)    | (1.448)    |
| Size              | -0.072 *** | -0.065 *** |
|                   | (0.002)    | (0.002)    |
| Firm Age          | -0.010     | -0.006     |
|                   | (0.008)    | (0.007)    |
| Fixed Assets      | -0.256 *** | -0.237 *** |
|                   | (0.016)    | (0.014)    |
| Firm Capital      | -0.187 *** | 0.007      |
|                   | (0.029)    | (0.024)    |
| Gender            | -0.003     | -0.001     |
|                   | (0.005)    | (0.004)    |
| Education         | 0.002      | 0.002      |
|                   | (0.005)    | (0.005)    |
| Experience        | -0.000     | -0.000     |
|                   | (0.001)    | (0.001)    |
| Constant          | 1.563 ***  | 1.237 ***  |
|                   | (0.096)    | (0.085)    |
| Year FEs          | Yes        | Yes        |
| Industry FEs      | Yes        | Yes        |
| R-square          | 0.37       | 0.36       |
| Observations      | 5558       | 5527       |
| Number of Firms   | 2906       | 2898       |

Table 7. Impact of environmental certificate and pollution abatement on firm performance: non-linear.

Robust standard errors in parentheses. \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

**Table 8.** Impact of environmental certificate and pollution abatement on firm performance: the size of investment.

|                   | R                | DE               | RC               | ROA              |  |  |
|-------------------|------------------|------------------|------------------|------------------|--|--|
|                   | (1)              | (2)              | (3)              | (4)              |  |  |
| Variables         | Small Investment | Large Investment | Small Investment | Large Investment |  |  |
| Certificate       | 0.015 *          | 0.043 ***        | 0.012 *          | 0.040 ***        |  |  |
|                   | (0.008)          | (0.014)          | (0.007)          | (0.013)          |  |  |
| Cost of Equipment | 8.863 *          | 3.685 ***        | 8.525 *          | 2.749 ***        |  |  |
|                   | (4.933)          | (1.044)          | (4.456)          | (0.976)          |  |  |
| Size              | -0.070 ***       | -0.076 ***       | -0.064 ***       | -0.068 ***       |  |  |
|                   | (0.002)          | (0.005)          | (0.002)          | (0.004)          |  |  |
| Firm Age          | -0.010           | -0.009           | -0.008           | -0.002           |  |  |
| Ū.                | (0.008)          | (0.020)          | (0.007)          | (0.019)          |  |  |
| Fixed Assets      | -0.271 ***       | -0.249 ***       | -0.246 ***       | -0.243 ***       |  |  |
|                   | (0.019)          | (0.030)          | (0.017)          | (0.028)          |  |  |
| Firm Capital      | -0.187 ***       | -0.192 ***       | -0.013           | 0.043            |  |  |
| 1                 | (0.032)          | (0.056)          | (0.027)          | (0.047)          |  |  |
| Gender            | 0.001            | -0.013           | 0.001            | -0.007           |  |  |
|                   | (0.005)          | (0.011)          | (0.005)          | (0.010)          |  |  |
| Education         | 0.001            | 0.015            | 0.001            | 0.015            |  |  |
|                   | (0.005)          | (0.013)          | (0.005)          | (0.012)          |  |  |
| Experience        | -0.000           | -0.000           | 0.000            | -0.001           |  |  |
| •                 | (0.001)          | (0.002)          | (0.001)          | (0.001)          |  |  |
| Constant          | 1.649 ***        | 1.502 ***        | 1.324 ***        | 1.138 ***        |  |  |
|                   | (0.044)          | (0.177)          | (0.041)          | (0.161)          |  |  |
| Year FEs          | Yes              | Yes              | Yes              | Yes              |  |  |
| Industry FEs      | Yes              | Yes              | Yes              | Yes              |  |  |
| R-square          | 0.38             | 0.33             | 0.38             | 0.32             |  |  |
| Observations      | 4399             | 1159             | 4371             | 1156             |  |  |
| Number of Firms   | 2551             | 962              | 2538             | 963              |  |  |

Robust standard errors in parentheses. \*\*\* p < 0.01, \*\* p < 0.05, \* p < 0.1.

Table 8 shows the coefficients between the effect of the certificate and ROE in small investment and large investment levels, respectively, are 0.015 (p < 0.1) and 0.043 (p < 0.01), which are positively significant. Also, the coefficients between the effect of certificate and ROA in small investment and large investment levels, respectively, are 0.012 (p < 0.1)

and 0.040 (p < 0.01). The results denote the differences between small investments and significant investments in supplementing related certificates. With a small investment, certificates somehow still positively affect the firm's performance (including ROE and ROA); however, they will significantly impact when the firms employ the significant investment. Simultaneously, the efficiency on the cost of equipment also shows the same meaning—in ROE the results of coefficients for small investment and large investment levels are 8.863 (p < 0.1) and 3.685 (p < 0.01), and in ROA they are 8.525 (p < 0.1) and 2.749 (p < 0.01). With a significant amount of funds, the cost of equipment will positively affect the firm operation. The evidence in the literature also supports this finding; the firm's size and scope of operations are viewed as critical variables impacting a firm's ability to absorb the initial cost of certification [87–92].

As Jawahar and McLaughlin [93] demonstrated, social response programs benefit businesses by improving their brand image and reputation while avoiding future oppressive government laws. In comparison, other research suggests that organizations that do not invest in CSR may experience resource misallocation and a drop in profit [94]. In terms of certificates, CSR includes many activities relating to the response of firms to the community. Therefore, certificates function as a crucial part of CSR in this research since certificated firms are supposed to need to accommodate the requirement in adapting government environmental regulations, namely to fortify technology, employment training, and investment for pollution abatement equipment [94].

Regarding previous findings [60–65], certificated firms may gain more benefits from better firm image, lower regulation-related costs, and the upside from better stakeholder relationships. Moreover, applying environmental or ISO certifications brings SMEs a lot of advantages, namely reducing costs as well as mitigating energy and materials use. Again, in this research, certificates will represent the contribution to the literature of CSR; also from this perspective, the positive and significant effect of certificates on firm performance have been proved by this study's findings.

#### 5. Conclusions

Manufacturing SMEs contribute significantly to employment and income generation in Vietnam and are critical drivers of the overall economy's industrialization and modernization plan. In an era seeking high-quality growth and the Sustainable Development Goals (SDGs), product and process innovations directly contribute to organizations' sustainability by enabling them to maintain a competitive edge in increasingly competitive global and regional marketplaces. However, they focused on one area, one kind of certificate or type of company, to evaluate the effects of the environment. Therefore, this study concentrates on improving the environmental consciousness of enterprises and the advantage of approaching environmental factors for firm performance. Furthermore, this study is unique because we highlight a general view of environmental-related factors on SMEs in Vietnam.

From the results of this empirical analysis, which utilized the data of the SME surveys from 2011, 2013, and 2015 with the regression model, certified and equipped pollution abatement instruments, enterprises seems to gain more in both terms of small investment or significant investment, which means certificates and cost of environmental investment appear to have significant positive impacts on the effectiveness of the firm operation. The purposes of certified and equipped environment-related technology are beneficial to solid competitive ability, satisfying government policies, and exploiting resources better. Those factors may improve firm performance, make their products more reliable, and avoid the risk of breaching environmental regulation.

Furthermore, this finding also points out that when enterprises decide to increase the value of fixed assets or firm capital and the green application, it will generally decrease the effectiveness of firm performance. In addition, firm size needs to be considered a secondary proposal when the firm is conducting certification and erecting environmental support technology to secure the firm's performance.

To sum up, this research examined the effectiveness of various environmental measures on the SMEs' performance might serve as a relevant case study for countries pursuing manufacturing-led development. Public awareness about environmental degradation and the demand for ecologically friendly products have propelled EMS certificates in Vietnam.

This study exemplifies that enterprises in developing countries might use EMS certificates to promote green products in developed countries. The high cost of adopting an EMS and a scarcity of enterprise awareness about the benefits of certification point to the need for additional government financial and technical assistance to encourage SMEs to embrace EMS certificates.

## 6. Implications and Limitations

This study suggests some practical implications:

- 1. SMEs should improve their ability to make their products certified and possess more environment-related technology to accommodate greater performance and government policy.
- 2. More importantly, getting a firm certified will broaden the benefit for owners in the long term, helping firms avoid business problems.
- 3. In addition, enlarging the size of the firm or fixed assets will be considered a secondary plan for developing firms when they decide to accommodate a "green" project; this, thereby ensuring the effectiveness of the "green" policy on firm performance.

Some limitations are also mentioned in this study:

- 1. The scope of this research is only conducted on SMEs in Vietnam and may not apply to other countries or market situations; therefore, the variance in the results may be significant and require retesting.
- 2. The results of this study are based on the aggregate of certificates and funds for environment-related investments and may not accurately reflect the effect of specific conditions, such as new certificates or a different investment strategy.
- 3. Additionally, the empirical analysis results are based on 3504 SMEs in Vietnam; hence, with a larger firm size or other significant small and medium businesses, pollution abatement equipment and certificates will have a different effect on a firm's performance.
- 4. Finally, we are unable to evaluate resource savings before and after the SMEs adopt and gain certificates. Another idea for future research is to study the application of environmental performance indicators in SMEs with an EMS.

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