


Article

The Analysis of the Economic Effects on the Greening and Recovery of the Sludge Waste Resulting from the Biogas Production Activity

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Abstract: Starting from identifying an upward trend in waste disposal costs at the municipal landfill, the research aims to analyze the viability of investment to integrate a compost platform, which transforms the sludge resulting from the biogas production process into a soil improver for agricultural land. The economic entity analyzed activates agri-food and uses a biogas plant as a management tool for the waste from slaughtering chickens, to obtain biogas, heat, and electricity. The study is carried out through the multi-criteria analysis based on the following variants: The operation of the biogas plant with sludge disposal as waste (V_1), the operation with recovery of waste as soil improver (V_2), the closure of the biogas plant (V_3). The economic effects regarding the greening and capitalization of the sludge waste are quantified from a monetary point of view and based on the analysis the optimal variant, V_2 , is established. It has been proven that the investment generates: Positive results increased by 70.52%, a positive and upward opportunity cost by 37.96%, and marginal profit growth of 53.17%. The study emphasizes that efficient waste management turns an environmental problem and cost into an economic and ecological advantage for the economic entities.

Keywords: sustainability; waste; soil enhancer; multi-criteria analysis; environmental impact; corporate social responsibility

1. Introduction

Accelerating climate change, exhaustion of natural resources, increasing waste, and carbon emissions are subjects widely debated by researchers [1–3], which emphasizes the need to implement sustainable development practices in economic entity activities to ensure their long-term sustainable development protecting the environment and, at the same time, ensuring economic development without affecting the evolution of future generations [4,5]. At European Union level, there is a focus on the transition to a zero greenhouse gas economy that will radically transform the energy system, the land usage, and agricultural sector, industry, transport systems, and cities, changing more and more all the activities of society [6–9]. This transition implies [10–13]: (i) The evolution of the energy system based on a secure and sustainable energy supply and on the integration of the electricity and gas supply systems and markets, district heating or cooling, as well as mobility, by using smart grids that place citizens in a central position, (ii) acceleration of technological innovations in the energy,

construction, transport, industry, and agriculture sectors, (iii) progress in the areas of digitization, information, and communication technologies, artificial intelligence and biotechnology. The depletion of conventional energy resources requires the obtaining of energy from renewable resources which determines the opportunity of using waste as a raw material to support economic activities, such as methanogenesis processes with the production of biogas (bioenergy) and digestate fertilizer in the case of organic waste [14–16]. At the same time, biogas production is the main topic for numerous scientific studies that deal with the subject from an economic and technical point of view. From the economic point of view, the biogas production was analyzed by the researchers as follows: Franchetti [17] compared different types of technological configurations of anaerobic digestion, from an economic and energy point of view. Lin et al. [18] highlighted the economics of solid-state anaerobic digestion and evaluated the composting finding both economically feasible. Yashiazaki et al. [19] evaluated the economic viability of integrated technology of biogas energy and compost production for palm oil mill management. In their studies, Yiridoe et al. [20], Wresta et al. [21] and Klavon et al. [22] found that farms are interested in investing in the necessary technology for biogas production due to significant cost reductions with electricity, waste management, as well as for the recovery of the by-product of anaerobic digestion, namely compost. Gebrezgabher et al. [23] carried out a scenario analysis, based on a linear programming model to identify feedstocks that optimize electricity production and to determine the optimal application of digestate. Akbulut [24] performed a techno-economic analysis of electricity and heat generation from farm-scale biogas plant showing that the biogas produced in a CHP unit is more profitable than the utilization of biogas in a combustion unit that produces only heat. Aui et al. [25] performed a techno-economic analysis and life cycle of a farm-scale anaerobic digestion plant. Singh and Sooch [26] made an economic comparative study for different models of biogas plants.

From the technical studies, biogas production through the anaerobic digestion process reduces the emissions of methane (CH_4) and nitrous oxide (N_2O) resulting from biomass storage [27–32], thus, the greenhouse effect potential of methane is 21 times higher and nitrogen oxide 296 times higher compared to carbon dioxide [33–36]. Following the anaerobic fermentation of the biogas production process, biogas and a residue, called digestate, result [37]. The elimination of waste and sludge from biogas plants presupposes the proper management of these, both in terms of costs and environmental effects, by identifying alternative solutions for transforming the soil into soil fertilizer [38–40]. Numerous authors have used sludge as a starting material for the production of compost and indicated that composting is a technique that converts sludge into a useful product which can generate many opportunities and cost reductions for agri-food entities [41–46]. The scale of waste management processes suggests the idea of using, recycling, and composting [47–52]. It is obvious that the recovery of waste at the present stage is much more important than its liquidation by destruction or storage in landfills. According to Andreadakis et al. [53] and Chen et al. [54], the sludge can be used in agriculture without other treatments, but it depends on the raw material used and a composting treatment that is beneficial for stabilizing the sludge. Thus, the sludge can be considered as a by-product and not waste if it is to be used as a raw material in agriculture as a soil improver [55–57]. If it cannot be used directly, it must be subjected to special thermal treatments (subjected to temperatures above 60 °C). Research has shown that this compost can bring essential nutrients to the soil, increase the soil's ability to retain water and stir the soil, accelerate root growth and seed germination, making it an ideal breeder for poor soils [58–60].

In Romania, an increase in biogas production is registered in the context of renewable energy legislation [61,62]. Attention to such business is also directed to sludge from methanogenic fermentation for the improvement of poor soils. Restrictions of environmental bodies related to waste management require such waste to be harvested by composting in useful products, such as soil improvers [59,60]. The fermentation sludge contains 3.00–6.00% dry matter and encompasses all the inorganic/organic substance palette of substrates that have entered fermentation. In order to be used as soil improvers, fermentation sludge must meet certain requirements laid down in Romanian [63] and European Union legislation, which mainly relate to the chemical composition of the sludge.

The purpose of the research is to analyze the economic effects of transforming the sludge from the production of biogas into soil improvers for agricultural land, starting from the following hypothesis:

Hypothesis 1. *The correct management of sludge waste from the biogas plant can transform an environmental problem and, implicitly, cost, in an economic advantage and can bring ecological and economic benefits in line with the principles of sustainable development.*

In order to verify the hypothesis, the study is conducted at an agri-food economic entity that uses a biogas plant as a waste management tool from slaughterhouses to obtain electricity and heat. In the present case, the identified problem consists of the treatment of the waste/sludge resulting from the biogas process, which can be removed at the municipal landfill or can be transformed into soil fertilizer. In order to analyse the economic effects on the greening and recovery of the sludge waste, resulting from biogas production, three possible scenarios for the economic parameters, considered for choosing the optimal variant for the greening and recovery of the sludge waste, resulting from the biogas production activity will be taken into account: The current variant of operation for the biogas plant with discharged sludge as waste (V_1), the operating variant of the biogas plant with waste recovery as a soil improver (V_2), the closure of the biogas plant variant (V_3).

2. Materials and Methods

2.1. Materials

According to the existing technology within the economic entity, digestate is subjected to a separation operation by centrifugation of the solid fraction of the aqueous fraction, resulting in: Fermentation sludge (Total solids (TS): 20.00–27.00%; Total organic matter (VS): 14.00–18.00%; salts (ashes): 6.00–10.00%; ammoniacal nitrogen: 7000.00–9000.00 mg/L (average of about 8,000.00 mg/L)), clear digestate in an amount of about 150–200 m³/day (TS: 0.60–3.00%; VS: 0.40–2.00%; salts (ashes): 0.20–1.00%; ammoniacal nitrogen: 6000–8000 mg/L (average of about 8000 mg/L)). The biogas plant of the economic entity from the digestate separating phase produces around 14–20 tons of fermentation sludge per day, with the following composition: TS: 20.00–27.00%; total volatile substances (organic substance): 65.00–70.00% of TS; ashes: 30–35 vs. TS; total nitrogen: less than 2.00%; ammoniacal nitrogen: less than 0.80%; phosphorus, potassium, calcium, magnesium, etc. This sludge is collected in a special dump for final transport and storage on a specially designed platform (Figure 1).

The compost platform is a mini plant for the recovery of organic waste in the form of material for gardening, agricultural use, and re-cultivation. During the controlled microbial degradation process decomposition and biological stabilization are performed [64–66]. The aeration of the material is carried out by means of compost return measures [66]. Composting represents the totality of the microbial, biochemical, chemical, and physical transformations that the fermentation sludge suffers from in its initial state until it reaches different humification stages, and the resulting product is known as compost [67,68]. The compost is the product obtained by aerobic, thermophilic, decomposition and microbial synthesis of organic substances in waste products containing 25.00% of relatively stable humus, predominantly of microbial biomass, which is subject to slight decomposition, being sufficiently stable not to reheat or cause problems of smell or insect propagation [69,70]. The sludge composting process is enhanced by conical pile seeding. The temperature inside the compost layer gradually increases, which ensures a high rate of decomposition. This is the “thermophilic” or “hot decomposition” stage. The process should last for at least 10 days at a temperature of 55 °C, followed by the mesophilic stage lasting approximately six weeks at a temperature of 45 °C and 55 °C [71]. During the decomposition process, there is a weight loss and volume caused by the decomposition of the organic compounds in CO₂ and H₂O. The oxygen intake in the fermentation mass is ensured by the frequent return of the compost layer with the help of a special mechanism. The humidity of the reaction mass must be controlled during the process and this is done by irrigation

with the return operation [72,73]. If by precipitation or other causes the water content increases significantly, part of it can be removed in a contaminated water collector from where it is again used for subsequent humidification. At the end of the stage, the compost needs to be transferred to the maturing area and laid again in layers. The biological process for the generation of humid substances continues, but at a much lower rate and the emissions are reduced to a minimum [74]. The final stabilization of the compost is achieved when the compost temperature is kept constant below 30 °C. The total duration of a composting cycle for sludge at the biogas plant is at least six months under ideal conditions [71–74]. The formation of compost is influenced by the following factors [67,75]: (i) Water—the lack of water blocks the activity of the microorganisms and the decomposition process. Excess of water makes that microorganisms get insufficient air, (ii) air—insufficient ventilation causes the multiplication of microorganisms that prefer humid places and with them, unpleasant odors appear, (iii) heat—the decomposition activity of the microorganisms is maximal when, in addition to sufficient air and water, compost has an optimal temperature for decomposition processes. The composting temperature of 40–60 °C would be ideal, as it is possible to naturally compost and clean unwanted germs, (iv) nutrients—the more varied are the scraps, the more valuable the compost will be.

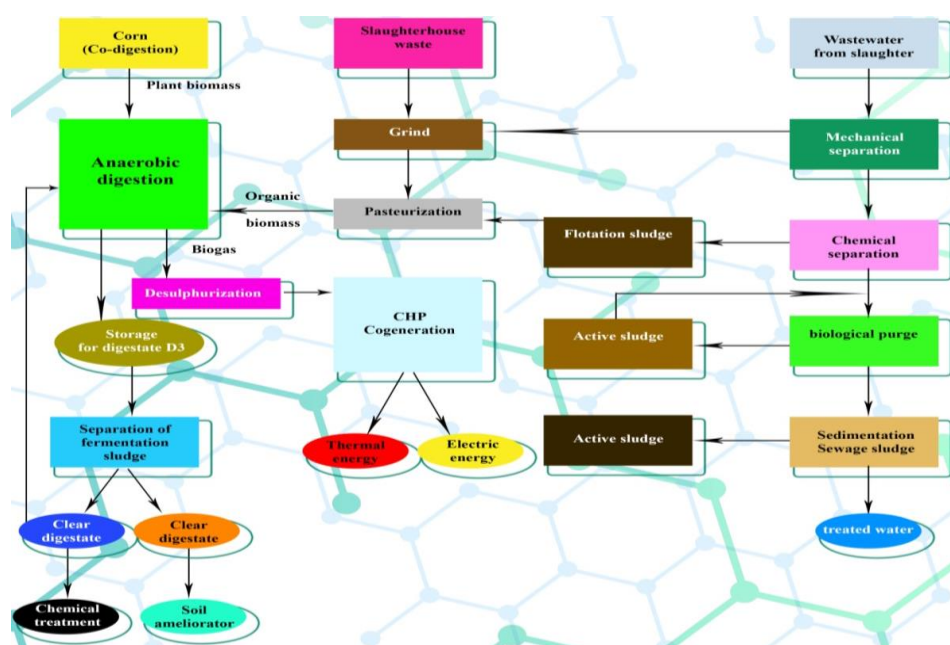


Figure 1. Technological flow for platform sanitation.

The sludge composting process takes place in three phases: Phase 1—mesophilic fermentation stage (characterized by the growth of bacteria at temperatures between 25 and 40 °C), phase 2—thermophilic stage (in which bacteria and fungi are present at a temperature of 50–60 °C, the upper limit of the thermophilic stage is 70 °C and it is necessary to keep the raised temperature for at least one day to ensure pathogen destruction and contaminants); phase 3—maturation stage (temperature stabilizes and completes some fermentative processes, the degraded material turns into humus by condensation and polymerization reactions, the final material is stable and can be appreciated by the C/N ratio). If the flow of air in the biodegradation mass even for only a few minutes, anaerobic microbial activity becomes significant [67,74,75]. As a result, odors generated by alcohols and rapidly formed volatile organic acids appear to lower the pH of the system. Restoring aerobic conditions through aeration and porosity for composting can take two to six days. The microbial organisms required for composting appear naturally. At the level of the analyzed economic entity, a test was performed for the transformation of a quantity of sludge into soil improver by composting, resulting in a product (soil improver) that has the following physical-chemical characteristics (Table 1). Since the characteristics obtained exceed the

values required by the legislation [69] (for total organic nitrogen (TKN) and phosphor (P_2O_5)), it is recommended to use correction materials (wheat straw, wood sawdust, sand, etc.).

Table 1. Physical and chemical characteristics of compost (soil improver).

Indicator	Values
Total solids (TS) [%]	45.43 \pm 2.05
Water [%]	54.57 \pm 2.82
Total organic matter ¹ (VS) [%]	60.98 (toward TS) \pm 3.25
Ashes ¹ [%]	39.02 (toward TS) \pm 1.65
Granulation, residue on the sieve of 2 mm [%]	0.03 \pm 0.01
Ammoniacal nitrogen [%]	0.67 (toward TS) \pm 0.02
Total organic nitrogen (TKN) [%]	5.20 (toward TS) \pm 0.25
Phosphor (P_2O_5) [%]	10.40 (toward TS) \pm 0.55
Potassium (K_2O) [%]	0.23 \pm 0.01
pH (22 °C)	6.00
Organic carbon ¹ [%]	35.4 (toward VS) \pm 1.95
Ratio C/N	6.81 \pm 0.21
Content of solid salts	low

¹ Values are relative to dry matter.

Suitable compost is considered to have the following characteristics [65,68]: It is a homogeneous dark brown or black product, the smell is of soil without any unpleasant smell, the particle size is less than 1.20 mm, it is a stable product that can be stored for a reasonable amount of time without losing its nutritional characteristics, does not contain viable weed seeds, does not contain phytotoxins or visible contaminants, it has a pH between 6.00 and 8.00. The compost is ready for use if the compost mass stabilizes near ambient and the oxygen concentration in the middle of the pile remains above 5.00% for several consecutive days.

2.2. Methods

In order to achieve the proposed objective, the research method chosen is multi-criteria analysis (AMC). This method is often proposed as an alternative to cost–benefit analysis (CBA) as it addresses a wider range of project impacts, responds more directly to the concerns of decision-makers, and is open to alternative assessments of weights related to various impacts [76]. The main concepts used by AMC are: Variants, criteria, performance matrices, scores, weightings, and standardization methods, followed by choosing the optimal variation. Variants represent the way the goals are met, the best option being the one that closes most to achieving the goals. In the study, they are identified by: The current version of the biogas sludge disposal plant (V_1), the operating variant of the biogas plant with waste recovery as a soil improver (V_2), biogas plant closure variant (V_3). Criteria should be: Able to distinguish between “significant” alternatives and also could support the comparison of performance-related variants; complete, to include all purposes; operational; non-redundant; few in number. The criterion system used was to highlight both quantitative elements such as operating result (OR), gross result (GR), cash flow (CF), as well as qualitative elements, i.e., environmental impact (EI), corporate social responsibility (CSR). Depending on the nature of the criteria, they are considered to be of maximum or minimum importance. The standard tool for AMC is the performance matrix. Each row in this matrix describes a variant and each column describes the performance of the variants according to each criterion. The AMC will be performed for the three proposed variants (V_1 , V_2 , and V_3) based on the matrix in Table 2. For the two qualitative criteria, scores are given: 0 for minimum impact, 5 for medium impact, and 10 for maximum impact, while taking into account the objective of the maximization/minimization criterion.

Table 2. Matrix of criteria and degrees of importance.

Criterion (C _i)	Objective	Degree of Importance (W _i)	V ₁	V ₂	V ₃
C ₁ (OR)	max	W ₁	C ₁₁	C ₁₂	C ₁₃
C ₂ (GR)	max	W ₂	C ₂₁	C ₂₂	C ₂₃
C ₃ (CF)	max	W ₃	C ₃₁	C ₃₂	C ₃₃
C ₄ (EI)	min	W ₄	max	min	med
C ₅ (CRS)	max	W ₅	med	max	min

The degrees of importance established for the five identified criteria will be considered as having the following values: $W_1 = 0.16$, $W_2 = 0.06$, $W_3 = 0.22$, $W_4 = 0.31$, $W_5 = 0.25$ and proceed to the performance matrix according to Table 3.

Table 3. Performance matrix.

V _i	C ₁	C ₂	C ₃	C ₄	C ₅
V ₁	V ₁₁	V ₁₂	V ₁₃	V ₁₄	V ₁₅
V ₂	V ₂₁	V ₂₂	V ₂₃	V ₂₄	V ₂₅
V ₃	V ₃₁	V ₃₂	V ₃₃	V ₃₄	V ₃₅

In order to determine the analysis criteria, it is necessary to identify the constituents and use the following formulas:

$$OR = (I - E) - A \quad (1)$$

where: I = income (categories included in the income: The quantity of waste (slaughtering residues) from the third-party slaughterhouse sold, the quantity of soil improver for sale, the quantity of electricity produced, the quantity of thermal energy produced, the green certificates obtained), E = expenses (categories included in expenditures: amount of sludge disposed of as waste, green certificates for self-consumption, wages, operating costs, auxiliary materials, packaging costs, biogas, ferrous sulphate treatment (water treatment), and A = amortization.

$$GR = OR - Fc \quad (2)$$

where, Fc = financing costs

$$CF = OR + A - Fc \quad (3)$$

The V₁ variant analyzed consists of the disposal of the biogas manufacturing waste by depositing it at the landfill site, which is performed at certain disposal costs. Thus, the calculation formula for the total cost of sludge disposal as waste is:

$$T_{wdc} = A_{we} \times C_{dw} \quad (4)$$

where, T_{wdc} = Total waste disposal cost [EUR]; A_{we} = Amount of waste eliminated from the biogas process [ton]; C_{dw} = Cost of disposal of waste [EUR/ton].

The standardization of the performance matrix (the determination of relative magnitude, r_{ij}), the process by which the values of the criteria expressed in different units of measurement are transformed into a common scale, is achieved by the linear method of using the scales, which takes into account the type of criteria (maximization, and then, minimization). Thus, for the C₁, C₂, C₃, and C₅ criteria, the calculation Formula (5) will be used, and for C₄ the calculation Formula (6):

$$r_{ij} = \frac{V_{ij}}{V_j^{\max}}, \quad V_j^{\max} = \max_i \{V_{ij}\} \quad (5)$$

$$r_{ij} = 1 - \frac{V_{ij}}{V_j^{\max}} = \frac{V_j^{\max} - V_{ij}}{V_j^{\max}} \quad (6)$$

Continuing the analysis, we shall determine the concordance indices, and then those of discordance. The concordance index $c(V_i, V_j)$ for each pair of ordered variants (V_i, V_j) is calculated according to the formula:

$$c(V_i, V_j) = \frac{1}{\sum_{k=1}^n W_k} \sum_{\{k: r_k(V_i) \geq r_k(V_j)\}} W_k \quad (7)$$

where the sum of the weightings of the criteria in the numerator is taken only for the criteria whose values V_i dominate the values V_j .

For the calculation of the discordance index $d(V_i, V_j)$, the following formula is used:

$$\begin{cases} 0 & \text{if } r_k(V_i) \geq r_k(V_j) \text{ for all } k, \\ \frac{1}{\delta} \max\{r_k(V_i) - r_k(V_j)\} & \text{otherwise.} \end{cases}, \text{ where } \delta = \max\{r_k(V_i) - r_k(V_j)\} \quad (8)$$

In order to combine the two sets of indices for all the variants considered, a concordance threshold c^* and a discordance threshold d^* , for which $c^* + d^* = 1$, is defined.

Once the two indices are known, an offset relationship S is defined by the formula:

$$V_i S V_j \text{ if and only if } \begin{cases} c(V_i, V_j) \geq c^*, \\ d(V_i, V_j) \geq d^*. \end{cases} \quad (9)$$

where c^* and d^* are thresholds set by the decision-maker. Thus, a variant V_i is considered optimal if and only if it outperforms the other variants.

3. Results

In V_1 , the costs of waste disposed of from the biogas production process, starting from the amount of monthly waste disposed from the biogas production process, based on the elimination rates, the total monthly waste disposal costs are in the January interval 2016–December 2018, according to Table 4.

Table 4. Cost for disposal of eliminated waste from the biogas process.

Month	A_{we} [ton]			C_{dw} [EUR/ton]			T_{wdc} [EUR]		
	2016	2017	2018	2016	2017	2018	2016	2017	2018
January	253.76	448.30	513.03	14.20	32.89	15.11	3603.39	14,744.09	7752.45
February	308.64	403.86	418.52	14.20	32.89	17.11	4382.69	13,282.51	7161.34
March	444.22	444.14	490.18	14.20	32.89	17.11	6307.92	14,607.27	8387.59
April	367.22	273.78	434.70	14.20	32.89	17.11	5214.52	9,004.32	7438.20
May	479.74	352.98	443.76	15.11	32.89	17.11	7248.87	11,609.12	7593.23
June	449.02	372.40	423.85	15.11	32.89	17.11	6784.69	12,247.82	7252.56
July	439.88	441.20	430.35	15.11	15.11	17.11	6646.59	6667.02	7363.75
August	464.52	429.96	454.17	15.11	15.11	17.11	7018.90	6497.17	7771.28
September	355.33	329.70	417.54	15.11	15.11	17.11	5369.04	4982.13	7144.57
October	422.50	385.50	436.20	15.11	15.11	17.11	6384.02	5825.33	7463.87
November	348.48	346.04	458.20	15.11	15.11	17.11	5265.53	5229.05	7840.31
December	279.48	472.88	453.40	15.11	15.11	17.11	4222.94	7145.74	7758.18
Total	4612.79	4700.74	5373.90	14.84	23.79	16.92	68,449.11	111,841.58	90,927.34

The fees charged for waste disposal consist of fees for the landfill and the landfill tax. According to Law 384/2013 on the approval of the Government Emergency Ordinance (GEO) 31/2013 for the amendment and completion of GEO 196/2005 on the Environment Fund, from 1 January 2017 comes into force, the fee for landfill waste disposal, amounting to 32.89 EUR/ton, which is rather a penalty to

reduce the waste stored. This is the reason for the tariff increase in the period of January–June 2017. Emergency Ordinance 48/2017, which amends and supplements the GEO 196/2005 on the Environment Fund, suspends the application of toll taxation to waste until 1 January 2019. By this forced measure, after only a few months of normality, storage in the waste dump is no longer penalized, by 2019 by 34.88 EUR/ton and by 2020 by 43.78 EUR/ton. In V_1 , the cost of waste disposal in the period 2016–2018 is calculated in Table 4, respectively 2019–2020, the estimate is provided in Table 5. Both in terms of costs and environmental effects generated by storage of the waste from the technological flow of biogas production, the economic entity sought alternative solutions for the disposal of sludge waste. Sludges from biogas plants using organic waste from the slaughtering of chicken as raw material can be considered a by-product by using them as soil improvers for agricultural land. Thus, the waste problem can turn into a source of income from which to cover expenses, transforming certain cost into a new opportunity for gain.

Table 5. Estimated cost for disposal of waste from biogas plant for 2019–2020.

Month	A _{we} [ton]		C _{dw} [EUR/ton]		T _{wdc} [EUR]	
	2019	2020	2019	2020	2019	2020
January	547.40	548.32	34.88	43.78	19,093.42	24,003.13
February	446.56	447.31	34.88	43.78	15,576.04	19,581.29
March	523.03	523.90	34.88	43.78	18,243.16	22,934.24
April	463.82	464.60	34.88	43.78	16,178.21	20,338.31
May	473.49	474.28	34.88	43.78	16,515.40	20,762.20
June	452.25	453.00	34.88	43.78	15,774.45	19,830.72
July	489.95	498.13	34.88	43.78	17,089.37	21,806.13
August	517.06	525.70	34.88	43.78	18,035.16	23,012.95
September	475.36	483.30	34.88	43.78	16,580.72	21,157.08
October	496.61	501.91	34.88	43.78	17,321.72	21,971.51
November	521.66	527.22	34.88	43.78	18,195.35	23,079.66
December	516.19	521.70	34.88	43.78	18,004.74	22,837.88
Total	5923.39	5969.37	34.88 *	43.78	206,607.74	261,315.10

* Cost of removing sludge as waste taken into account for the year 2019. For 2020, it increases to 43.78 EUR/ton.

In order to be considered a by-product, the resulting waste must meet certain conditions, comply with certain parameters stipulated in the European legislation, transposed into the Romanian one. Thus, sludge can bring profit to investors, while contributing to the sustainable development of both the economic entity and the area. Thus, economic, ecological, and social valences are shaped by gaining benefits such as: Eliminating waste (fermentation sludge) for final disposal, the use of fermentation sludge as a secondary raw material, providing farmers with products to improve soil quality, obtaining economic benefits by marketing the soil breeder. Thus, we can outline the operation of the biogas plant with waste recovery as a soil improvement agent (V_2). In V_2 , given that from 2019 to 2020 the tax increases according to the legislation in force, based on the information for the period previously analyzed, it will be possible to forecast the total costs of brewery production based on the determinations in Table 6. V_2 implies the necessity of an investment for the amelioration platform, worth EUR 1,000,000.00, with an investment recovery period estimated at 10 years and a yield of about 80.00% improvement on a tonne of waste processed. The estimated price of the ameliorator per tonne is EUR 100.00.

Table 6. Estimate cost of ameliorator manufacturing in 2019.

Month	Quantity of Processed Waste [ton]	Quantity of Resulted Ameliorator [ton]	Cost of Auxiliary Materials [EUR]	Cost of Workmanship [EUR]	Cost of Packing [EUR]	Other Operating Expenses [EUR]	Total Cost of Manufacturing [EUR]	Amortization [EUR]	Cost of Storage [EUR]	Cost of Delivery [EUR]	Total cost of Complete Ameliorator [EUR]	Total cost of Ameliorator [EUR/ton]	Estimated Selling Price [EUR/ton]	Total Turnover [EUR]	Result [EUR]
January-19	547.40	437.92	2761.34	2384.24	5352.38	2718.77	13,216.74	8333.33	1565.57	3041.13	26,156.78	59.73	100.00	43,792.24	17,635.47
February-19	446.56	357.25	2252.65	1945.02	4366.37	2217.92	10,781.96	8333.33	1277.16	2480.89	22,873.35	64.03	100.00	35,724.87	12,851.51
March-19	523.03	418.42	2638.38	2278.07	5114.04	2597.70	12,628.18	8333.33	1495.86	2905.70	25,363.07	60.62	100.00	41,842.11	16,479.04
April-19	463.82	371.06	2339.74	2020.22	4535.18	2303.66	11,198.79	8333.33	1326.54	2576.81	23,435.47	63.16	100.00	37,105.99	13,670.52
May-19	473.49	378.79	2388.50	2062.32	4629.70	2351.68	11,432.20	8333.33	1354.19	2630.51	23,750.23	62.70	100.00	37,879.35	14,129.12
June-19	452.25	361.80	2281.35	1969.80	4421.99	2246.17	10,919.30	8333.33	1293.43	2512.50	23,058.57	63.73	100.00	36,179.93	13,121.37
July-19	489.95	391.96	2471.51	2133.99	4790.60	2433.41	11,829.51	8333.33	1401.25	2721.93	24,286.03	61.96	100.00	39,195.81	14,909.78
August-19	517.06	413.65	2608.30	2252.10	5055.73	2568.08	12,484.20	8333.33	1478.80	2872.57	25,168.90	60.85	100.00	41,365.04	16,196.14
September-19	475.36	380.29	2397.95	2070.48	4648.01	2360.98	11,477.42	8333.33	1359.54	2640.91	23,811.21	62.61	100.00	38,029.18	14,217.97
October-19	496.61	397.29	2505.12	2163.01	4855.73	2466.49	11,990.35	8333.33	1420.30	2758.94	24,502.92	61.68	100.00	39,728.71	15,225.79
November-19	521.66	417.32	2631.46	2272.10	5100.63	2590.89	12,595.09	8333.33	1491.94	2898.09	25,318.44	60.67	100.00	41,732.45	16,414.01
December-19	516.19	412.95	2603.90	2248.30	5047.20	2563.75	12,463.14	8333.33	1476.31	2867.73	25,140.51	60.88	100.00	41,295.27	16,154.76
Total 2019	5923.39	4738.71	29,880.20	25,799.64	57,917.56	29,419.49	143,016.89	100,000.00	16,940.89	32,907.71	292,865.48	61.80	100.00	473,870.95	181,005.48

The analyzed V_3 option involves the closure of the biogas plant, which will generate higher electricity and thermal energy costs, operational waste disposal costs that will no longer be taken over by the biogas plant. This variation has been highlighted in the present analysis precisely to emphasize from an economic point of view the profitability of the biogas plant attached to the agri-food economic entity as a tool for the management of waste from slaughter. It is worth mentioning that operational costs remain in case of stopping the biogas plant as they are made up of long-term service contracts that cannot be cancelled.

The calculations for the financial indicators required by this analysis for the three variants are presented in Table 7, based on the projected technical data for 2019. Continued research with the application of the AMC methodology presented in point 2.2. generated the results presented in Tables 8–11.

According to AMC carried out, version V_2 surpasses variants V_1 and V_3 , and variant V_1 surpasses version V_3 , for all established thresholds. By this method, we can state that the optimal variant is V_2 , which presupposes the operation of the biogas plant with waste recovery as soil improvement, so the management of the entity considers viable the realization of the investment necessary for the implementation of this variant.

At the same time, the estimation of the investment recovery for the implementation of V_2 , taking into account that it will have a service life of 15 years, and full amortization in 10 years is presented in Table 12. The opportunity cost is the cost the entity would have to bear for the disposal of waste as sludge, and the marginal result is the result adjusted with the cost savings to remove sludge as waste. According to the analysis, it can be noticed that between five and six years from the commissioning of the equipment, the investment will be fully recovered.

Table 7. Gross estimated result in 2019.

Indicator	Quantity	Unitary Price [EUR]	V ₁		V ₂		V ₃	
			Income [EUR]	Expenses [EUR]	Income [EUR]	Expenses [EUR]	Income [EUR]	Expenses [EUR]
Quantity of waste (slaughter residues) processed in the biogas plant [ton/year]	15,500.00						317,750.00	
Quantity of waste (slaughtering remains) sold by third parties [ton/year]	15,500.00	20.50	317,750.00		317,750.00		317,750.00	
Quantity of sludge removed as waste [ton/year]	5923.00	34.88	0.00	206,594.24	0.00	41,308.05	0.00	0.00
Quantity of obtained ameliorator [ton/year]	4738.71	100.00	0.00	0.00	473,870.95	0.00	0.00	0.00
Quantity of produced electricity [Mw/year]	8500.00	82.50	701,250.00	0.00	701,250.00	0.00	0.00	701,250.00
Green certificates obtained [Number/year]	16,320.00	29.40	479,808.00	0.00	479,808.00	0.00	0.00	0.00
Green certificates for self-consumption [Number/year]	2720.00	29.40	0.00	79,968.00	0.00	79,968.00	0.00	0.00
Quantity of produced thermal energy [Mw/an]	5100.00	28.50	145,350.00	0.00	145,350.00	0.00		
Wages [EUR/year]			0.00	18,500.00	0.00	44,300.00	0.00	1,500.00
Operational costs [EUR/year]			0.00	288,092.00	0.00	288,092.00		75,000.00
Auxiliary materials [EUR/year]			0.00	0.00	0.00	29,880.00	0.00	0.00
Packaging costs [EUR/year]			0.00	0.00	0.00	0.00	0.00	57,918.00
Biogas substances [EUR/year]				154,379.11	0.00	154,379.11		77,189.56
Ferrous sulfate treatment (water treatment) [EUR/year]				199,144.42		199,144.42		35,143.13
Total			1,644,158.00	946,677.77	2,118,028.95	837,071.59	635,500.00	948,000.69
Result before amortization [EUR/year]			697,480.23		1,280,957.36		−312,500.69	
Amortization: Biogas plant [EUR/year]			−309,235.33		−309,235.33		−309,235.33	
Amortization of investment ameliorator platform [EUR/year]					−100,000.00			
Operating result (after amortization) [EUR/year]			388,244.89		971,722.03		−621,736.02	
Financing costs [EUR/year]					−52,000.00			
Gross result: Biogas plant [EUR/year]			388,244.89		919,722.03		−621,736.02	

Table 8. Estimated values of criteria variants.

Criterion	Objective	Degree of Importance	Variants		
			V ₁	V ₂	V ₃
OR	max	0.16	388,244.89	971,722.03	−621,736.02
GR	max	0.06	388,244.89	919,722.03	−621,736.02
CF	max	0.22	697,480.23	1,328,957.36	−312,500.69
EI	min	0.31	5	0	10
CRS	max	0.25	5	10	0

Table 9. The normalized performance matrix.

Criterion	Variants		
	V ₁	V ₂	V ₃
OR	0.40	1.00	−0.64
GR	0.42	1.00	−0.68
CF	0.52	1.00	−0.24
EI	0.50	1.00	0.00
CRS	0.50	1.00	0.00

Table 10. Matrix of concordance and discordance.

V _i	Concordance			Discordance		
	V ₁	V ₂	V ₃	V ₁	V ₂	V ₃
V ₁	-	0.00	1.00	-	0.60	0.00
V ₂	1.00	-	1.00	0.00	-	0.00
V ₃	0.00	0.00	-	1.10	1.68	-

Table 11. Over-classing variants and choosing the best option.

V _i	V ₁ V ₂	V ₁ V ₃	V ₂ V ₁	V ₂ V ₃	V ₃ V ₁	V ₃ V ₂
c(V _i , V _j)	0.00	1.00	1.00	1.00	0.00	0.00
d(V _i , V _j)	0.60	0.00	0.00	0.00	1.10	1.68
c* = 1, d* = 0	N	Y	Y	Y	N	N
c* = 0.9, d* = 0.1	N	Y	Y	Y	N	N
c* = 0.8, d* = 0.2	N	Y	Y	Y	N	N
c* = 0.7, d* = 0.3	N	Y	Y	Y	N	N
c* = 0.6, d* = 0.4	N	Y	Y	Y	N	N
c* = 0.5, d* = 0.5	N	Y	Y	Y	N	N
c* = 0.4, d* = 0.6	N	Y	Y	Y	N	N
c* = 0.3, d* = 0.7	N	Y	Y	Y	N	N
c* = 0.2, d* = 0.8	N	Y	Y	Y	N	N

Table 12. Ameliorator investment recovery analysis.

Year	Quantity of Processed Waste [ton]	Quantity of Resulted Ameliorator [ton]	Total Cost of Manufacturing [EUR]	Amortization [EUR]	Cost of Storage [EUR]	Cost of Delivery [EUR]	Total Turnover [EUR]	Results [EUR]	Cost of Opportunity [EUR]	Marginal Result [EUR]
2019	5923.39	4738.71	143,016.89	100,000.00	16,940.89	32,907.71	473,870.95	181,005.46	206,607.84	387,613.30
2020	5969.37	4775.50	144,127.00	100,000.00	17,072.40	33,163.17	477,549.60	183,187.04	261,339.02	444,526.05
2021	6009.36	4807.49	145,092.65	100,000.00	17,186.78	33,385.36	480,749.18	185,084.39	263,089.99	448,174.38
2022	6049.63	4839.70	146,064.77	100,000.00	17,301.93	33,609.04	483,970.20	186,994.45	264,852.69	451,847.15
2023	6090.16	4872.13	147,043.41	100,000.00	17,464.36	33,924.56	487,212.80	188,780.47	266,627.21	455,407.68
2024	6130.96	4904.77	148,028.60	100,000.00	17,581.37	34,151.85	490,477.13	190,715.30	268,413.61	459,128.91
2025	6172.04	4937.63	149,020.39	100,000.00	17,699.17	34,380.67	493,763.32	192,663.10	270,211.98	462,875.07
2026	6213.39	4970.72	150,018.82	100,000.00	17,817.75	34,611.02	497,071.54	194,623.94	272,022.40	466,646.34
2027	6255.02	5004.02	151,023.95	100,000.00	17,937.13	34,842.92	500,401.92	196,597.92	273,844.95	470,442.87
2028	6296.93	5037.55	152,035.81	100,000.00	18,075.32	35,111.35	503,754.61	198,532.13	275,679.71	474,211.84
2029	6339.12	5071.30	153,054.45	0.00	18,196.43	35,346.59	507,129.77	300,532.30	277,526.77	578,059.06
2030	6381.59	5105.28	154,079.92	0.00	18,318.34	35,583.41	510,527.54	302,545.86	279,386.19	581,932.06
2031	6424.35	5139.48	155,112.25	0.00	18,441.07	35,821.82	513,948.07	304,572.92	281,258.08	585,831.00
2032	6467.39	5173.92	156,151.50	0.00	18,564.63	36,061.83	517,391.52	306,613.56	283,142.51	589,756.07
2033	6510.73	5208.58	157,197.72	0.00	18,689.01	36,303.44	520,858.05	308,667.87	285,039.57	593,707.44

4. Discussion

The research deals with aspects regarding the greening and recovery of sludge waste from the biogas production activity. Trends in the evolution of waste disposal costs are highlighted, which, on the basis of current legislation, leads us to the conclusion that, in the coming period, they will have an upward trend in line with the Europe 2050 strategy. Thus, by restricting legislation, economic entities are encouraged to identify alternative solutions to counteract these costs and to transcend them to sustainable waste management. In the case of an economic entity active in the agri-food sector, the use of biogas as a tool for the management of waste from chickens for the production of electricity and heat is a viable way to manage the slaughterhouse waste. However, the biogas plant also produces waste which, through disposal at the municipal landfill, generates additional costs.

The wastes from the biogas plant resulting from the anaerobic digestion of organic waste have significant potential to be used as soil fertilizer [77–79]. At the same time, these need additional treatment (composting) to increase its applicability as fertilizer in agriculture. As a result of the composting treatment, the viscosity and odors of the residue are reduced, as well as its phytotoxicity [80–82]. According to studies, the sludge, that can be used in agriculture as liquids (this type of sludge being the best for agriculture), semi-dry or dry, has superior qualities compared to chemical fertilizers and are superior to aerated fermented manure [48,82–87]. On the other hand, the sludge from biogas plants has a pesticidal effect, but according to several authors [87–90], no harmful effects common for chemical products, bringing more microorganisms (bacteria and fungi) into the soil and not endangering human health when they are recycled to farmland [45]. The use of compost in agriculture causes a reduction of soil erosion, makes it easier to plow, improves nutrient retention and increases water retention capacity. At the same time, the soil gains a higher resistance to compaction and crust, allowing a better growth of the roots of the crops, leading to an increase in the yield of the crops [77].

The implementation of a complete waste management system (the integration of a biogas plant for waste disposal in the slaughtering process and the attachment of a composting platform for waste resulting from the biogas plant) within the entities active in the agro-food industry contributes to: From an economic point of view, it transformed cost (cost for disposal of eliminated waste) into a source of profit for the entity (obtaining a product—soil fertilizer), from a social point of view, attaching a composting platform as well as a soil fertilizer packing line will generate new jobs, from the environmental point of view, it is possible to efficiently recycle the waste and turn it into a new product with physico-chemical properties and useful for agriculture. Thus, it can be stated that the analyzed entity represents a business model in accordance with the requirements of the circular economy and by observing the principles of sustainable development. The novelty of the research consists of the economic and environmental analysis of the effects on the greening and recovery of the sludge waste resulting from the biogas production activity that closes the waste management loop according to the principles of the circular economy (design out waste and pollution; keep products and materials in use, regenerate natural systems) [91].

Considering that the research carried out was based only on the management of the waste resulting from the process of slaughtering the chicken meat, by treating it in the biogas station, as well as the waste resulting from the process of obtaining the biogas for its transformation into soil fertilizer, we propose as future research perspectives, the identification and implementation of an efficient waste management resulting from the packaging of chicken meat production (such as plastic, cardboard, metal, and wood).

5. Conclusions

The study has made it possible to identify three possible variants that have been analyzed using AMC decision systems and the financial accounting system (current version of the biogas plant with waste disposal (V_1), recovery of waste as soil improver (V_2), biogas plant closure variant (V_3)). It also takes into account the closure of the biogas plant because there is the possibility of transferring responsibility for waste management from the slaughterhouse to third parties that can process them,

but in this case, additional costs are generated with electricity, heat and for the takeover of waste by third parties. At the same time, V_3 was highlighted in the analysis to economically highlight the profitability of the biogas plant attached to the agri-food economic entity as a waste management tool from slaughter. An economic forecast was made for the variants analyzed, and for the optimal variant (V_2) an investment recovery plan was quantified to obtain the soil improvement product. Thus, AMC can be considered a useful tool in strategic management, as it is possible to include in the analysis abstracting criteria that cannot easily be quantified, such as environmental ones and social responsibility.

In this context, the research undertaken supports the optimization of waste management, the integration of a composting platform for obtaining a soil improvement product, which also requires considerable investment. According to the analyses performed, it is proven that the investment with an estimated amortization period of 10 years and a useful life of 15 years generates positive results (ranging from 181,005.46 to 308,667.05 EUR), a positive and ascending opportunity cost (between 206,607.84–EUR 285,039.57) and, last but not least, a marginal increase from 387,613.30 to 593,707.44 EUR. The platform attached to the biogas plant, in addition to providing a new source of profit for the entity, by selling the soil-improving product, and by minimizing waste collection fees, contributes to the efficient management of sludge waste from the biogas plant, transforming an environmental problem and, implicitly, cost into an economic advantage, validating also the research hypothesis.

Throughout the research, as well as the results obtained, it emphasizes the usefulness of the research as an example of good practices for the economic entities in the agri-food sector, and the optimal variant, i.e., the operation of the biogas plant with recovery of waste as a soil improver determines ecological and economic benefits in concordance with the principles of sustainable development.

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