



# Article Effects of Revenue-Sharing Contracts and Overconfidence on Innovation for Key Components

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**Abstract:** Revenue-sharing (RS) contracts are a common approach in incentivizing innovation of upstream suppliers by addressing the uneven profit distribution between upstream and downstream firms. Considering the possible overconfidence characterizing decision makers in the supply chain, we investigate the effect of the RS contract and the tendency of overconfidence of supply chain members on the investment in R&D of key components of products in the context of an upstream supplier that is a leader in the R&D and production of key components. We find that regardless of the bargaining power of either party, an RS contract can increase the R&D investment in key components. Regarding the effects of overconfidence of either the downstream manufacturer or upstream supplier, an RS contract can increase the R&D investment in key components. Supplier (manufacturer) overconfidence can harm their own profits but increase the profits of the manufacturer (supplier), and when the level of overconfidence is below a certain threshold, the damage to their own profits is less than the increase in each other's profits, thus benefiting the whole supply chain. In addition, we also find a joint effect of RS contracts and overconfidence: when the bargaining power of the supplier is low, the RS contract has a certain compensatory effect on the loss of their own profits caused by overconfidence.

Keywords: key components; overconfidence; revenue-sharing; R&D investment

## 1. Introduction

High-tech products, such as industrial machines, biopharmaceuticals, high-performance medical devices, smart phones and electrical equipment, often have many key components that have a significant impact on their performance. For example, development of computer numerical control (CNC) systems for industrial machine tools has greatly improved the accuracy, speed and efficiency of the parts processed using the machine tool. While the provision of high-tech key components contributes to sales of upstream suppliers, it also improves the quality of the end product, which in turn benefits downstream manufacturers (Fossas-Olalla et al. 2015). Studies have found that suppliers are less willing to invest in innovation if they need to bear the full cost of R&D and production (Laseter and Ramdas 2002). At the same time, given the features of long R&D cycles, high R&D investment costs, and high R&D sophistication, innovations in key high-tech components require collaboration among supply chain members. On the other hand, downstream firms are often willing to help upstream suppliers to facilitate R&D. For example, Rundle Medical has invested in the industrial end of upstream R&D and production in the in-vitro diagnostics industry. RS contracts are one of the simple and effective collaboration approaches. Wang and Shin's (2015) study points out that RS contracts are a good way of promoting collaborations with upstream key component suppliers on investment in innovation and product quality while wholesale pricing and investment-sharing contracts may lead to underinvestment in innovation upstream. In the biopharmaceutical sector, Alpha and Mega signed an RS



Citation: Wei, Chengli, Hongzhuan Chen, and Yuanfei Kang. 2023. Effects of Revenue-Sharing Contracts and Overconfidence on Innovation for Key Components. *Journal of Risk and Financial Management* 16: 459. https://doi.org/10.3390/ jrfm16100459

Academic Editor: Thanasis Stengos

Received: 4 October 2023 Revised: 20 October 2023 Accepted: 20 October 2023 Published: 22 October 2023



**Copyright:** © 2023 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (https:// creativecommons.org/licenses/by/ 4.0/). contract in 2002 to support development of a new diabetes drug by the upstream firms. In the smartphone sector, Apple signed an RS contract with AT&T to guarantee Apple's revenues and incentivize innovation in R&D of component parts. In the area of mobile apps, the iOS and Android operating systems have incentivized app providers to offer more attractive products by allocating 70 per cent of sales revenue to app developers.

While the incentives from downstream to upstream in the supply chains can affect innovation decisions and performance, some characteristics (including cognitive limitations) of individual supply chain members can also have significant effects on industrial innovations. Overconfidence is one of these influential characteristics. For example, both Jack Welch of General Electric and Steve Jobs of Apple demonstrated overconfidence in their decision-making during their tenures as the CEO of their firms. Markovitch et al. (2015) suggest that the overconfidence of decision makers is associated with high forecasts of new product sales. This means that overconfident decision makers tend to have a higher value recognition of their own R&D products, or of the core components that they choose to use, and adopt RS contract incentives to promote their R&D, relative to the market. Overconfident downstream manufacturers are more likely to enter RS contracts with upstream component suppliers to incentivize them to innovate so that the quality of the end-product can be improved. Overconfident suppliers are also often willing to invest more in maintaining the high technology content of their components. On the other hand, Plous (1993) indicates that overconfidence in judgement and decision-making can also potentially generate catastrophic results for the firm. For example, cellphone maker OPPO had to shut down its chip design subsidiary, Zheku Technology, because OPPO was overconfident in its own R&D capabilities and potential market demand, but its own chip manufacturing eventually failed to meet the need for chips for mobile phone production. However, some scholars have argued that overconfidence does not necessarily undermine performance of supply chain innovation (Kirshner and Shao 2019; Li 2019; Wang and Shin 2015).

Prior research has analyzed the impact of the downstream manufacturers' overconfidence on innovation in key components by the upstream suppliers (Du et al. 2021). However, no research has examined the impact of the level of overconfidence of both upstream and downstream members on innovation in key components under the RS contract. Therefore, there is an urgent necessity to analyze the mechanism of their impact. Wang and Shin (2015) propose that RS contracts are the most effective approach for promoting R&D investment of upstream suppliers, but their study did not examine the role played by overconfidence in innovation of supply chain members. Therefore, there is a gap in the existing research on innovation collaboration between upstream and downstream supply chain members regarding how overconfidence and RS contracts affect the innovation decisions of upstream suppliers, and whether their joint impact on innovation is complementary or substitutive when both supply chain members are overconfident as well as having an RS contract between upstream and downstream firms.

The existing research gaps have motivated our study to examine the effects of RS contracts and overconfidence on innovation decision-making of supply chain members by addressing the following three research questions:

- 1. What is the impact of manufacturers' or/and suppliers' overconfidence on upstream key component innovation and respective profit outcomes?
- 2. How does the RS contract affect the profit level and distribution of overconfident supply chain members?
- 3. How do RS contracts and overconfidence interact with each other to affect decisionmaking on key component innovation?

We adopted a behavioral game-theoretical approach to construct a supply chain model consisting of a single supplier and a single manufacturer, both of which tended to be overconfident. The supplier is a Stackelberg leader responsible for the innovation and production of key components, and the fellow manufacturer uses RS contracts to incentivize the supplier to invest in R&D of key components. Through gaming modelling, we first compared the level of innovation and profits under four scenarios: neither side is overconfident, either the supplier or manufacturer side is overconfident, and both sides are overconfident under the RS contract. Secondly, we developed a sensitivity analysis of the RS proportion and the degree of overconfidence. Finally, we examined the determination of RS ratios by performing a bilateral bargaining model.

Behavioral game theory is a branch of behavioral economics that portrays the irrational elements of human beings by changing the assumption of the rational man in traditional game theory. By incorporating psychological elements and learning into game theory, behavioral game theory aims to predict how people actually behave in reality (Camerer 2011). In this study, we explore how overconfidence of corporate decision-makers affects their decision making by analyzing interactions between a supplier and a manufacturer in terms of revenue sharing in the supply chain setting.

Our study contributes to the literature of collaborative innovation in supply chains in two aspects. First, while the existing studies have only analyzed the impact of overconfidence of one supply chain member on supply chain innovation, our study extends prior research by not only considering overconfidence of both supply chain members, but also analyzing the interactive effects of RS contracts and overconfidence on upstream supply chain innovation. Our research findings suggest that when the overconfidence level of an overconfident supply chain member is below a certain threshold, the absolute value of profits' increase resulting from the overconfidence of the other supply chain member is greater than the absolute value of the profits' decrease for the overconfident supply chain member. Moreover, the RS contract has a compensatory effect on the profit–loss suffered from overconfidence when the supplier's bargaining power is low. Second, by analyzing the effects of both exogenous RS proportions and overconfidence on the optimal outcome, our study provides a theoretical basis for supply chain members to understand the effects of revenue-sharing contracts and overconfidence on innovation performance.

The rest of the paper is organized as follows. Section 2 reviews the relevant literature. Section 3 presents the model description and basic assumptions. Section 4 provides the results from a game model analysis. Section 5 discusses conclusions and directions for further research.

#### 2. Literature Review

### 2.1. Innovation Incentive Contracts in Supply Chains

Prior research on supply chain innovation incentive contracts has focused on incentivizing upstream green innovation (Yenipazarli 2017; Liu et al. 2020), and incentive mechanism design between upstream and downstream supply chain members (Aydin and Parker 2018; Yu et al. 2021). Among them, some studies have paid attention to innovation in upstream key components. In the context of upstream suppliers' innovation of key components that can improve performance of the final product, Wang and Shin (2015) analyze the impact of three types of contracts—wholesale price contract, quality-dependent wholesale price contract and RS contract—on coordination of the supply chain, and their findings suggest that RS contracts can play a role in coordinating the supply chain. After comparing RS and investment-sharing contracts in a supply chain consisting of a financially constrained upstream start-up supplier that has invested in quality innovations and a downstream manufacturer that is facing demand uncertainty, Xing et al. (2022) provide a reference for the manufacturer on which contract to choose in which situation. Based on a supply chain setting between automobile manufacturers (marketers) and battery manufacturers (innovators), Yu et al. (2021) analyze four types of R&D co-operation contracts in the R&D and sales phases, including two vertical co-operation models of revenue-sharing contracts and fixed R&D payment fees, as well as two types of co-development contracts in which the marketer is in charge of the sales phase, or the innovator is in charge of the sales phase. Based on analysis of the impact of demand uncertainty on supply chain innovation investment decisions, Liu et al. (2023) suggest that centralized decision-making has the highest investment efficiency and better value of investment choices, and that volume discount contracts are preferred when market volatility is high. Focusing on comparing

the differences between various contracts in innovation promotion, these prior studies have provided valuable insights by showing that revenue-sharing contracts can indeed incentivize upstream suppliers to innovate in R&D. Building on these studies, our study focuses on revenue-sharing contracts and examines the effect of overconfidence as one of the common cognitive biases of decision makers on collaborative innovation of supply chain members.

# 2.2. Overconfidence in Supply Chains

The second stream of relevant research is the issue of overconfidence in supply chains. When making R&D decisions, or operational decisions such as production volume and wholesale price, supply chain members tend to have several behavioral characteristics, of which overconfidence is a common one and an important cause of biased decision-making. Based on a review of more than 600 papers (Moore and Healy 2008; Moore and Schatz 2017) on overconfidence, Moore and associates classified three types of overconfidence: overprecision—people believe that they are more accurate in making predictions about what is actually going on (Li 2019); over-positioning—people believe that they have above-average abilities; and overestimation—people usually overestimate their actual abilities, behaviors, level of control and likelihood of success (Li 2019). The existing literature in operations management research mainly focuses on over-precision and overestimation. Over-precision is usually portrayed as the expected distribution of market demand having the same mean as the actual value but lower variance (Kirshner and Shao 2019; Li 2019; Ren and Croson 2013). Overestimation means that the mean of the expected market demand distribution is larger than the actual value (Ren and Croson 2013). Corporate decision makers are more prone to overconfidence in overestimating the benefits generated from R&D and innovation investments in the supply chain. For example, Apple's founder Steve Jobs was happy to overestimate the expected benefits of uncertainty associated with new technologies.

A study by Hirshleifer et al. (2012) finds that decision makers who overestimate the benefits from an innovation project tend to invest more in the firm's innovation projects. In their study investigating how overconfidence with regard to overestimation of a firm's decision makers in a supply chain affects the decisions of other firms in the chain, Nelson and Schwartz (2019) found that overestimation of demand by downstream customer firms led to increased investment by upstream suppliers. Through an empirical study in the context of durable goods manufacturing and high technology barrier industries, Phua et al. (2018) suggested that the overestimated overconfidence of decision makers of downstream manufacturers can attract more suppliers and encourage suppliers to make R&D investments. Tang et al. (2015) showed that the tendency of decision makers to evaluate firms as higher than the actual situation of the firms, i.e., to overestimate the expected firm performance, can positively influence the innovation activities of firms, but the strength of the influence is contingent on the external environment. In their research on overconfidence of the supply chain members, Xiao et al. (2020) have analyzed the implications of retailers' equity concerns and manufacturers' overconfidence for sustainable two-phase supply chains, and they suggest that RS contracts are the most lucrative of the three types of decentralized contract. Du et al. (2021) analyzed which of either the wholesale price contract or the cost-sharing contract is able to provide a better incentive for upstream suppliers to innovate when the manufacturer overestimates the ability of innovation to increase demand, and found that the wholesale price contract is not favorable to supplier innovation. They also found that the cost-sharing contract is more favorable to supplier innovation than the centralized decision-making model. Wang et al. (2022) built a two-tier logistics service supply chain consisting of logistics service providers and logistics service integrators, analyzing the impact of logistics service integrators' overconfidence on the innovation of green logistics service products and proposing an incentive contract of "green subsidy and loss sharing". Hao et al. (2023) examined the effect of overconfidence in one or both partners on inventory responsibility allocation and profitability.

Among the above studies on overestimated overconfidence, the studies completed by Xiao et al. (2020), Du et al. (2021), Wang et al. (2022), and Hao et al. (2023) are more relevant to the topic examined in this paper. Hao et al. (2023) examined the impact of overconfidence on the allocation of inventory responsibility on both sides of the supply chain, in contrast to this paper's focus on promoting innovation in upstream suppliers. Xiao et al. (2020), Du et al. (2021), and Wang et al. (2022) focused on overconfidence on one side of the supply chain, but have not explored the interactive effects of overconfidence on the decision-making of each member of the supply chain. In particular, given its focus on revenue-sharing contracts, the study by Xiao et al. (2020) is highly valuable to our study. Extending the study by Xiao et al., our paper further explores the situation where bilateral bargaining models determine revenue-sharing proportions. This unique focus of our study enables us to generate some new research findings. For example, our study suggests that overconfidence of a supplier (manufacturer) damages its own profits but increases the profits of the manufacturer (supplier), and that when the degree of overconfidence is under a certain threshold, the value of the damage to its own profits is smaller than the value of the increase to the other side's profits, resulting in pure benefits for the whole supply chain.

#### 3. Model Description and Basic Assumptions

In this section, we first present the basic assumptions for the game modeling analysis, which is followed by a description of the four steps for the sequence of the game. Then, we define and discuss the equations used for decision objectives. Finally, we provide a detailed description of the notations used in the game analysis.

The research setting for this study is a supply chain consisting of a single supplier and single manufacturer. The basic assumptions are stated as: both supply partners could be or would not be overconfident, the supplier is a Stackelberg leader responsible for the R&D and production of the key components, and the manufacturer is a follower responsible for the manufacturing and sales of products. After the supplier's R&D on key components, in addition to the one-off R&D costs invested upfront, it is assumed that the unit cost of production of key components increases as the level of R&D investment increases. In order to better coordinate the R&D inputs of key components from upstream and downstream of the supply chain, the supplier and the manufacturer share the sales revenue through an RS contract. The game sequence includes four steps, which are shown in Figure 1.

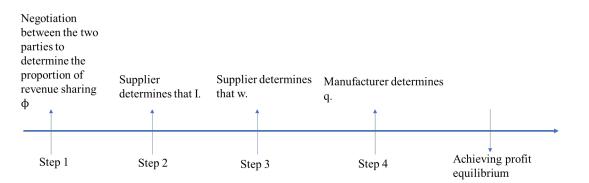


Figure 1. Sequence of the game.

Step 1: Supplier and manufacturer negotiate to determine the percentage of RS to be received by the supplier  $\phi$  ( $0 < \phi < 1$ ). In this paper, bargaining power is defined as the effect of the profits that each of the cooperative firms can make from the co-operation on the parties' bargaining objective function (Feng and Lu 2013). The greater the bargaining power of a party, the greater the impact of its profits on the bargaining objective function. We denote the supplier's bargaining power by  $\gamma$  ( $\gamma \in [0, 1]$ ), the manufacturer's bargaining power by  $1 - \gamma$ , and the manufacturer's (supplier's) full bargaining power by  $\gamma = 0$  ( $\gamma = 1$ ).  $\gamma = 1/2$  indicates that the parties have equal bargaining power.

Step 2: The supplier determines the level of R&D inputs in key components *I*; in order to characterize the incremental marginal cost, the R&D investment is in the form of a quadratic; the amount of R&D investment is  $M = KI^2$ , where the R&D coefficient is K > 0 (Chen et al. 2019). Let the production cost per unit of key components be  $c = c_0 + \delta I$ ,  $c_0$  denoting the production cost per unit of key components when no R&D in-puts are made, and for simplicity of the model, it is set to 0, so that  $c = \delta I$  (Chen et al. 2019).  $\delta$  denotes the effect of the level of R&D inputs on unit production costs.

Step 3: The supplier determines the wholesale price of key components based on previous inputs. It is worth noting that since Step 2 and Step 3 are consecutive decisions made by the supplier, simultaneous or sequential decisions in Step 2 and Step 3 do not affect the equilibrium outcome of the game.

Step 4: The manufacturer acts as a follower and determines the volume of product to be produced based on the overall decisions of the supplier (Li and Zhao 2022; Lin et al. 2014; Niu et al. 2019). The manufacturer's unit assembly costs are not taken into account; when unit assembly costs are positive, this portion can be considered in the unit production costs of the supplier's components (Li and Zhao 2022).

R&D investment in components can improve product performance, and customers are willing to pay a higher price for products with better performance: for example, the highend industrial mother machine loaded with Huazhong 9, a new generation of intellectual CNC system developed by Huazhong CNC, has been received favorably by customers. We allow the manufacturer's inverse demand function to be p = a - q + BI (Feng and Lu 2013; Xie et al. 2021), where *p* is the selling price of the product, *a* is the maximum selling price of the product without R&D investment in key components, *B* is the coefficient of influence of the level of R&D investment in key components on the selling price of the product, and in order to ensure economic feasibility, we have  $B > \delta > 0$ . In addition, market acceptance of technological performance improvements resulting from R&D investments is characteristically uncertain. Assuming a continuous random variable *B* on the interval with mean  $\beta$ , variance  $\sigma^2$ , cumulative distribution function F(B) and probability density function f(B) (Du et al. 2021), we have  $0 < \delta < \underline{B} < \beta < \overline{B}$ .

In this paper, overconfidence is defined as an overestimation of one's own ability or results (overestimation), which manifests in the form of an overestimation of the impact of the level of R&D investment in key components on the selling price of a product, with the mean value of *B* (the investment) being higher than its actual mean value  $\beta$ . Both the manufacturer and the supplier tend to be overconfident, and the decision objectives of both supply chain partners are stated as:

$$\max_{I_i, w_i} E(U_{s,i}) = (w_i - \delta I_i)q_i + \int_{\underline{B} + \varepsilon_s}^{\overline{B} + \varepsilon_s} \phi_i(a - q_i + BI_i)q_i f(B) \mathbf{d}B - K {I_i}^2$$
(1)

$$\max_{q_i} E(U_{m,i}) = \int_{\underline{B} + \varepsilon_m}^{\overline{B} + \varepsilon_m} q_i \cdot (a - q_i + B I_i) (1 - \phi_i) f(B) \mathbf{d}B - w_i q_i$$
(2)

In the above equations,  $\varepsilon_s$  ( $\varepsilon_m$ ) is the overconfidence coefficient of the supplier (manufacturer); in this case, the mean value *B* of the supplier's (manufacturer's) perception is ( $\beta + \varepsilon_s$ ), and the variance is  $\sigma^2$ . The supplier and the manufacturer differ in their level of overconfidence in the impact of the level of R&D investment in key components on the selling price of the product; they can be aware of the level of overconfidence of the other party, but they do not update their own level of overconfidence based on the level of overconfidence of the other party that they have learnt in the game. There can be four models: SM (both the supplier and manufacturer are overconfident, in this case,  $\varepsilon_s$ ,  $\varepsilon_m > 0$ ); SN (only the supplier is overconfident, in this case,  $\varepsilon_s > 0$ ,  $\varepsilon_m = 0$ ); NM (only the manufacturer is overconfident, in this case,  $\varepsilon_s = 0$ ,  $\varepsilon_m = 0$ ).  $E(U_{s,i})$  and  $E(U_{m,i})$  denote the expectations of the utility functions of the supplier and the manufacturer, respectively. The supplier and the manufacturer use Equations (1) and (2) as decision functions, respectively. Solution of the game

modelling is achieved by using the traditional inverse solution method. The procedure for the game modelling process is given as: First, from the perspective of the supplier as the leader in the supply chain relationship, we determine the response function q with respect to w and I of the manufacturer as the follower in the supply chain, substituting this response function q in the utility function for the supplier. Then, we achieve the values of wholesale price w and innovation level I for the supplier simultaneously. Finally, based on the decision made by the supplier regarding w and I, the manufacturer determines the sales volume q. The exact solution procedure is detailed in the proof following Lemma 4.

In addition, with Equations (1) and (2) as the decision objectives, the profit function for each side is:

$$\max_{I_{i},w_{i}} E(\Pi_{s,i}) = (w_{i} - \delta I_{i})q_{i} + \int_{\underline{B}}^{B} \phi_{i}(a - q_{i} + BI_{i})q_{i}f(B)\mathbf{d}B - KI_{i}^{2}$$
(3)

$$\max_{q_i} E(\Pi_{m,i}) = \int_{\underline{B}}^{\overline{B}} q_i \cdot (a - q_i + B I_i) (1 - \phi_i) f(B) \mathbf{d}B - w_i q_i$$
(4)

In the above equations,  $E(\Pi_{s,i})$  and  $E(\Pi_{m,i})$  represent the expectations of the profit function of supplier and manufacturer, respectively. We denote the supply chain profit by  $\Pi_i$  (i = NN, SN, NM, SM).

The descriptions of the notations appearing in this paper are shown in Table 1.

| Notations       | Description   |  |  |
|-----------------|---|--|--|
| q               | Sales volume = Production volume  |  |  |
| Ì               | Level of R&D inputs in key components   |  |  |
| w               | Unit component wholesale price of supplier  |  |  |
| p               | Selling price of the product  |  |  |
| $\phi$          | The percentage of RS to be received by the supplier   |  |  |
| $\gamma$        | Supplier's bargaining power   |  |  |
| a               | Maximum selling price of the product without R&D investment                                 |  |  |
| $\varepsilon_s$ | Overconfidence coefficient of the supplier  |  |  |
| $\varepsilon_m$ | Overconfidence coefficient of the manufacturer  |  |  |
| β               | Mean value of B   |  |  |
| С               | Production cost per unit of key components  |  |  |
| В               | Coefficient of influence of the level of R&D inputs on the selling price                    |  |  |
| $\sigma^2$      | Variances of B  |  |  |
| Κ               | R&D coefficient   |  |  |
| $\Pi_{s,i}$     | Profit in the supplier under model i  |  |  |
| $\Pi_{m,i}$     | Profit in the manufacturer under model i  |  |  |
| $\Pi_i$         | Profit in the supply chain under model i  |  |  |
| ú               | Decision objectives   |  |  |
| Superscript     | <i>,</i>  |  |  |
| 1 1             | The <i>i</i> represents the four models : no overconfidence on both sides $(NN)$ ,          |  |  |
| i               | only the supplier is overconfident $(SN)$ , only the manufacturer is overconfident $(NM)$ , |  |  |
|                 | and both the supplier and manufacturer are overconfident ( <i>SM</i> ).                     |  |  |

#### 4. Model Analysis

This section models the tendency of both the manufacturer and the supplier to be overconfident about the impact of the level of R&D inputs in key components on the selling price of the product. We focus on analyzing the impact of the model's main inputs (the revenue-sharing proportion and the coefficient of overconfidence) on the outcomes: the level of R&D inputs, the volume of production, the wholesale price, and the profit. The optimal solution is denoted by \*.

Under the conditions  $K > \psi_2^2 / [4(2 - \phi)]$ ,  $\varepsilon_m \in (0, \varepsilon_{mNMMAX})$ ,  $\varepsilon_s \in (0, \varepsilon_{sSNMAX})$ , and when  $\varepsilon_m \in (0, \varepsilon_{mSMSEG})$ ,  $\varepsilon_s \in (0, \varepsilon_{sSMMAX1})$ , when  $\varepsilon_m \in (\varepsilon_{mSMSEG}, \varepsilon_{mNMMAX})$ ,  $\varepsilon_s \in (\varepsilon_{sSMSEG}, \varepsilon_{sSMMAX2})$  (see the proof following Lemma 4 for the above conditions) and when the income sharing ratio is exogenous, there are Lemmas 1–4.

**Lemma 1.** In Model SM, the optimal wholesale price is  $w_{SM*} = (\psi_1\phi(\beta - 2\delta + \varepsilon_m) - \psi_1^2\phi^2 + \delta(\psi_2 + \varepsilon_m) + 4K(1 - \phi))(1 - \phi)a/\Theta_1$ , the optimal level of R&D is  $I_{SM*} = a(\psi_2 - \psi_1\phi + \varepsilon_m)/\Theta_1$ , the optimal production volume is  $q_{SM*} = 2Ka/\Theta_1$ , the optimal profits of the two firms are  $\Pi_{m,SM*} = 2Ka^2(1 - \phi)(\varepsilon_m(\phi\psi_1 - \psi_2) - \varepsilon_m^2 + 2K)/\Theta_1^2$  and  $\Pi_{s,SM*} = a^2K(\psi_1(3\varepsilon_s - \varepsilon_m)\phi^2 + 2\phi(\psi_1 - \varepsilon_s))$  $(\psi_2 + \varepsilon_m) - \beta(\beta - 2\delta + 2\varepsilon_m) + 4K(2 - \phi))/\Theta_1^2$ , and the total profit of the supply chain is  $\Pi_{SM*} = \Pi_{m,SM*} + \Pi_{s,SM*}$ .

**Lemma 2.** In Model SN, the optimal wholesale price is  $w_{SN*} = (\delta\psi_2 - \phi\varepsilon_s(\phi\varepsilon_s + \beta - 2\delta) + 4K(1-\phi))(1-\phi)a/\Theta_1$ , the optimal level of R&D is  $I_{SN*} = a(\phi\varepsilon_s + \psi_2)/\Theta_1$ , the optimal production volume is  $q_{SN*} = 2Ka/\Theta_1$ , the optimal profits of the two firms are  $\Pi_{m,SN*} = 4K^2a^2(1-\phi)/\Theta_1^2$ ,  $\Pi_{s,SN*} = a^2K(4K(2-\phi) - \phi\varepsilon_s(3\phi\varepsilon_s + 4\psi_2) - \psi_2^2)/\Theta_1^2$ , and the total profit of the supply chain is  $\Pi_{SN*} = \Pi_{m,SN*} + \Pi_{s,SN*}$ .

**Lemma 3.** In Model NM, the optimal wholesale price is  $w_{NM*} = (\varepsilon_m(\beta - 2\delta + \varepsilon_m)\phi - \phi^2\varepsilon_m^2 + \delta(\psi_2 + \varepsilon_m) + 4K(1 - \phi))(1 - \phi)a/\Theta_1$ , the optimal level of R&D is  $I_{NM*} = [\psi_2 + \varepsilon_m(1 - \phi)]/\Theta_1$ , the optimal production volume is  $q_{NM*} = 2Ka/\Theta_1$ , the optimal profits of the two firms are  $\Pi_{m,NM*} = 2a^2K(2K - \varepsilon_m^2(1 - \phi) - \varepsilon_m\psi_2)(1 - \phi)/\Theta_1^2$ ,  $\Pi_{s,NM*} = a^2K/\Theta_1$ , and the total profit of the supply chain is  $\Pi_{NM*} = \Pi_{m,NM*} + \Pi_{s,NM*}$ .

**Lemma 4.** In Model NN, the optimal wholesale price is  $w_{NN*} = [4K(1-\phi)^2 + (1-\phi)\delta\psi_2]a/\Theta_1$ , the optimal level of R&D is  $I_{NN*} = a\psi_2/\Theta_1$ , the optimal production volume is  $q_{NN*} = 2Ka/\Theta_1$ , the optimal profits of the two firms are  $\Pi_{m,NN*} = 4K^2a^2(1-\phi)/\Theta_1^2$ ,  $\Pi_{s,NN*} = a^2K/\Theta_1$ , and the total profit of the supply chain is  $\Pi_{NN*} = \Pi_{m,NN*} + \Pi_{s,NN*}$ .

In the above equation  $\psi_1 = \varepsilon_m - \varepsilon_s$ ,  $\psi_2 = \beta - \delta$ ,  $\Theta_1 = 8K - \psi_1^2 \phi^2 - 2[\psi_2 \varepsilon_s - \varepsilon_m^2 - (\psi_2 - \varepsilon_s)\varepsilon_m + 2K]\phi - \varepsilon_m^2 - 2\psi_2 \varepsilon_m - \psi_2^2$ , there are  $\varepsilon_m > 0$ ,  $\varepsilon_s > 0$  in model SM'  $\Theta_1$ , there are  $\varepsilon_m = 0$ ,  $\varepsilon_s > 0$ , in Model SN'  $\Theta_1$ , there are  $\varepsilon_m > 0$ ,  $\varepsilon_s = 0$  in Model NM'  $\Theta_1$ , and there are  $\varepsilon_m = 0$ ,  $\varepsilon_s = 0$  in Model NM'  $\Theta_1$ .

**Proof of Lemmas 1–4.** The solution by inverse induction is obtained by taking the derivative of Equation (2) with respect to  $q_i$  and making it equal to zero:

The solution by inverse induction is obtained by taking the derivative of Equation (2) with respect to  $q_i$  and setting it equal to zero:  $q_i = \frac{(\beta + \varepsilon_m)I + a}{2} - \frac{w}{2 \cdot (1 - \phi)}, \frac{\partial^2 E(\Pi_{m,i})}{\partial q_i^2} = -2(1 - \phi) < 0$ , therefore,  $q_i$  is an extreme value solution. Substituting into Equation (1) and taking the derivatives of Equation (1) with respect to w and I to make them equal to 0, we obtain  $w_*$  and I. Hessian matrices  $H(E(\Pi_{m,i}(w,I))) = \begin{bmatrix} -[2 - \phi]/[2(1 - \phi)^2] \\ [\beta(1 - \phi) + \delta + \varepsilon_m - \phi\varepsilon_s]/[2(1 - \phi)] \\ [\beta(\beta^2 + 2\beta\varepsilon_s - \varepsilon_m^2)/2 + \phi\varepsilon_m\varepsilon_s - \beta\delta - \delta\varepsilon_m - 2K \end{bmatrix}$ , first-order leading minor  $H(E(\Pi_{m,i}(w,I)))_{11}$  is significantly level 1 - 2.

is significantly less than 0; second-order leading minor is  $H(E(\Pi_{m,i}(w,I)))_{22} = \Theta_1/[4(1-\phi)^2]$ . To ensure that Equation (1) is strictly concave with respect to w and I, it is necessary to ensure that  $H(E(\Pi_{m,i}(w,I)))_{22}$  is positive in all four models SM, SN, NM, and NN. Therefore,  $K > \psi_2^2/[4(2-\phi)], \varepsilon_m \in (0, (2\sqrt{K(2-\phi)} - \psi_2)/(1-\phi)), \varepsilon_s \in (0, (2\sqrt{K(2-\phi)} - \psi_2)/\phi)$  and  $\varepsilon_m \in (0, (-\varepsilon_s\phi + 2\sqrt{K(2-\phi)} - \psi_2)/(1-\phi))$  must be satisfied at the same time. Substituting  $w_{i*}$  and  $I_{i*}$  into  $q_i$ , we obtain  $q_{i*}$ , and substituting  $w_{i*}$ ,  $I_{i*}$ , and  $q_i$  into Equations (3) and (4), we obtain  $\Pi_{m,i*}$  and  $\Pi_{s,i*}$ .  $\Theta_1 > 0$  is constant. It is also necessary to ensure that  $\Pi_{m,NM*} > 0$ ,  $\Pi_{s,SN*} > 0, \Pi_{s,SM*} > 0, \Pi_{m,SM*} > 0$ . After the constraints take the intersection, it is sufficient to ensure that  $K > \psi_2^2/[4(2-\phi)], \varepsilon_m \in (0, \varepsilon_{mNMMAX})$  [ $\Pi_{s,SN*} > 0$  to ensure],  $\varepsilon_s \in (0, \varepsilon_{sSNMAX})$   $[\Pi_{s,SN*} > 0 \text{ to ensure}]$ , and when  $\varepsilon_m \in (0, \varepsilon_{mSMSEG})$ ,  $\varepsilon_s \in (0, \varepsilon_{sSMMAX1})$   $[\Pi_{s,SM*} > 0 \text{ to ensure}]$ , and when  $\varepsilon_m \in (\varepsilon_{mSMSEG}, \varepsilon_{mNMMAX}), \varepsilon_s \in (0, \varepsilon_{sSMMAX2})$   $[\Pi_{m,SM*} > 0 \text{ to ensure}]$ .

Where  $\varepsilon_{mNMMAX} = (\sqrt{\psi_2^2 + 8K(1-\phi)} - \psi_2)/[2(1-\phi)], \quad \varepsilon_{sSNMAX} = (\sqrt{\psi_2^2 + 12K(2-\phi)} - 2\psi_2)/3\phi, \quad \varepsilon_{mSMSEG} = [\sqrt{\psi_2^2 + K(36-24\phi)} - \psi_2]/2(3-2\phi),$   $\varepsilon_{sSMMAX1} = [2\phi\varepsilon_m + \sqrt{(1-\phi)^2\varepsilon_m^2 + 2\psi_2(1-\phi)\varepsilon_m + \psi_2^2 + 12K(2-\phi)} - 2\psi_2 - 2\varepsilon_m]/3\phi,$ and  $\varepsilon_{sSMMAX2} = [2K - \varepsilon_m\psi_2 - \varepsilon_m^2(1-\phi)]/\phi\varepsilon_m.$ 

4.1. Comparative Analysis

A comparison of Lemmas 1-4 leads to Corollaries 1-4.

**Corollary 1.**  $I_{SM*} > I_{SN*}(I_{NM*}) > I_{NN*}, q_{SM*} > q_{SN*}(q_{NM*}) > q_{NN*}, w_{SM*} > w_{SN*}(w_{NM*}) > w_{NN*}$ ; when  $\varepsilon_s > \varepsilon_{s1}, I_{SN*} > I_{NM*}, q_{SN*} > q_{NM*}$ , when  $\varepsilon_s < \varepsilon_{s1}, I_{SN*} < I_{NM*}, q_{SN*} < q_{NM*}$ ; if and only if  $\varepsilon_s > \varepsilon_{s2}$  and  $H_1 > 0, w_{SN*} > w_{NM*}$  otherwise  $w_{NM*} > w_{SN*}$ .

$$\begin{array}{l} \mathbf{Proof.} \ I_{SM*} - I_{SN*} &= \frac{a\varepsilon_m (1-\phi) \left(\psi_2(\psi_2+\varepsilon_m) + 4K(2-\phi)-\varepsilon_s\psi_1\phi^2+((\varepsilon_s-\psi_2)\varepsilon_m+2\psi_2\varepsilon_s)\phi\right)}{(4K(2-\phi)-(\psi_1\phi-\psi_2-\varepsilon_m)^2) (4K(2-\phi)-(\phi_s+\psi_2)^2)} > 0, \ I_{SM*} - \frac{a\phi\varepsilon_s((1-\phi)^2\varepsilon_m^2+(\psi_2-\varepsilon_m))^2}{(4K(2-\phi)-(\psi_2+\varepsilon_m)^2+2KK) (4K(2-\phi)-((-\phi)^2\varepsilon_m^2-2\psi_2(1-\phi)\varepsilon_m-\psi_2^2))} > 0, \ I_{SN*} - I_{NN*} &= \frac{a\phi\varepsilon_m(\psi_2(1-\phi))(\psi_2+\varepsilon_m(1-\phi))+4K(2-\phi)(1-\phi)^2}{(4K(2-\phi)-(\psi_2+\varepsilon_m)^2+2KK) (4K(2-\phi)-(\psi_2^2)} > 0, \ I_{SN*} - I_{NN*} &= \frac{a\phi\varepsilon_m(\psi_2(1-\phi))(\psi_2+\varepsilon_m(1-\phi))+4K(2-\phi)(1-\phi)}{(4K(2-\phi)-(\psi_2+\varepsilon_m)^2-2) (4K(2-\phi)-(\psi_2^2)} > 0, \ I_{SN*} - q_{SN*} &= \frac{2Ka\varepsilon_m(2\psi_2+\varepsilon_m(1-\phi))+4K(2-\phi)(1-\phi)}{(4K(2-\phi)-(\psi_2+\varepsilon_m)^2-2) (4K(2-\phi)-(\psi_2^2)} > 0, \ I_{SN*} - q_{SN*} &= \frac{2Ka\varepsilon_m(2\psi_2+\varepsilon_m)-\varepsilon_m^{-2}-2\psi_2\varepsilon_m-\psi_2^2+4K(2-\phi))(4K(2-\phi)-\psi_2(\varepsilon_2}{(4K(2-\phi)-(\psi_2+\varepsilon_m)^2-2) (4K(2-\phi)-(\psi_2-\phi_2-\psi_2)^2)} > 0, \ I_{SN*} - q_{SN*} &= \frac{2Ka\phi\varepsilon_s(\varepsilon_s+2\psi_2)}{(4K(2-\phi)-(\psi_1\phi-\psi_2-\varepsilon_m)^2) (4K(2-\phi)-(\psi_2-\phi_2-\psi_2-\psi_2)^2)} > 0, \ W_{SM*} - W_{SN*} &= \frac{2Ka\phi\varepsilon_s(\varepsilon_s+2\psi_2)}{(4K(2-\phi)-(\psi_s+\psi_2)^2) (4K(2-\phi)-(\psi_s+\psi_2)^2)} > 0, \ W_{SM*} - W_{SN*} &= \frac{2Ka\phi\varepsilon_s(\psi_s+\psi_2+\varepsilon_m)-\psi_2^2}{(4K(2-\phi)-(\psi_s+\psi_2+\psi_2)^2) (4K(2-\phi)-(\psi_2+\psi_2-\psi_3)^2) (4K(2-\phi)-(\psi_2-\phi_2-\psi_2-\psi_3)^2)} > 0, \ W_{SM*} - W_{SN*} &= \frac{2Ka\phi\varepsilon_s(\psi_2+\psi_2+\varepsilon_m)(1-\phi) (2\phi\varepsilon_2+\psi_2-(\psi_2-\psi_2-\psi_2))}{(4K(2-\phi)-(\psi_2+\psi_2-(1-\phi))^2) (4K(2-\phi)-(\psi_2+\psi_2-\psi_3)^2)} > 0, \ W_{SM*} - W_{SN*} &= \frac{a\varepsilon_m(((\phi_s+\psi_2))(\phi_s+\psi_2+\varepsilon_m)(1-\phi)) (2\phi\varepsilon_2+\psi_2-(\psi_2-\psi_2-\psi_2))}{(4K(2-\phi)-(\psi_2+\psi_2-(1-\phi))^2) (4K(2-\phi)-(\psi_2+\psi_2-\psi_3)^2)} > 0, \ W_{SM*} - W_{SN*} &= \frac{a\varepsilon_m((\phi_s+\psi_2))(\phi_s+\psi_2+\varepsilon_m)(1-\phi) (2\phi\varepsilon_2+\psi_2-(\psi_2-\psi_2-\psi_2))}{(4K(2-\phi)-(\psi_2+\psi_2-(1-\phi))^2) (4K(2-\phi)-(\psi_2+\psi_2-\psi_3))} > 0, \ W_{SM*} - W_{SN*} &= \frac{a\varepsilon_m((\phi_s+\psi_2))(\phi_s+\psi_2+\psi_2-\psi_3)}{(4K(2-\phi)-(\psi_2+\psi_2-(1-\phi))^2) (4K(2-\phi)-(\psi_2+\psi_3-\psi_2))} > 0, \ W_{SM*} - W_{SN*} &= \frac{a\varepsilon_m((\phi_s+\psi_2))(\phi_s+\psi_2+\psi_2-\psi_3)}{(4K(2-\phi)-(\psi_2+\psi_3-(1-\phi))^2) (4K(2-\phi)-(\psi_2+\psi_3-\psi_3-\psi_3))} > 0, \ W_{SM*} - W_{SN*} &= \frac{a\varepsilon_m(\psi_2-\psi_2-\psi_2-\psi_2)}{(4K(2-\phi)-(\psi_2-\psi_2-\psi_2-\psi_3))} > 0, \ W_{SM*} - W_{SN*} &= \frac{a\varepsilon_m(\psi_2-\psi_2-\psi_2-\psi_2-\psi_3)}{(4K(2-\phi)-(\psi_2-\psi_2-\psi_3))} > 0, \ W_{SM*} - W_{SN*} &= \frac{a\varepsilon_m((\phi_s+\psi_2))(\phi_s+\psi_2-\psi_2-\psi_3)}{(4K(2-\phi)-(\psi_2-\psi_2-\psi_3))} > 0,$$

In order to observe the relationship  $I_{SN*}$  with  $I_{NM*}$ ,  $q_{SN*}$  with  $q_{NM*}$ , and  $w_{SN*}$  with  $w_{NM*}$  more clearly, we conducted a numerical analysis. Referring to the simulation data in the work of Du et al. (2021) and Xiao et al. (2020), the basic parameter values of the numerical experiments are set as follows:  $a = 3, K = 0.5, c = 2, \beta = 0.7, \delta = 0.3, \phi = 0.2$ , which satisfy the four modeling conditions as well as the basic common-sense conditions, e.g.,  $\mathbf{p_i} - \mathbf{w_i} > 0$ ,  $\mathbf{\Pi_i} > 0$ ,  $\mathbf{q_i} > 0$ , and so on.

And set  $a = 3, K = 0.5, c = 2, \beta = 0.7, \delta = 0.3, \phi = 0.2$ . The boundary line between  $I_{SN*}$  and  $I_{NM*}, q_{SN*}$  and  $q_{NM*}$  is the same as  $\varepsilon_{s1} = 4\varepsilon_m$ . The relationship between  $w_{SN*}$  and  $w_{NM*}$  when  $\Theta_1 > 0$  we have  $0 < \varepsilon_m < 0.073$ , and  $\varepsilon_{s2} = \frac{5.77\sqrt{(\varepsilon_m + 2.13)(\varepsilon_m + 1.40)(\varepsilon_m - 0.07)(\varepsilon_m - 0.92) - 2.58 - 0.48\varepsilon_m^2 - 0.80\varepsilon_m}}{0.8\varepsilon_m^2 + 0.96\varepsilon_m - 1.72}$  under this condition, see Table 2. Under this numerical assumption, in order to ensure that Lemmas 1–4 are established, there are  $\varepsilon_{mNMMAX} = 0.895$ ,  $\varepsilon_{sSNMAX} = 4.184$ ,  $\varepsilon_{mSMSEG} = 0.687$ ,  $\varepsilon_{sSMMAX1} =$ 

 $-2.667\varepsilon_m + 1.667\sqrt{0.64\varepsilon_m^2 + 0.64\varepsilon_m + 10.96 - 1.333}, \quad \varepsilon_{sSMMAX2} = 5(-0.8\varepsilon_m^2 - 0.4\varepsilon_m + 1)/\varepsilon_m.$ 

| Variable        |   | <i>ε</i> <sub>s</sub> =0.10         | <i>ε</i> <sub>s</sub> =0.45         | $\varepsilon_s$ =0.80               |
|-----------------|---|-------------------------------------|-------------------------------------|-------------------------------------|
| I <sub>i*</sub> | $\varepsilon_m = 0.05$ (At this<br>point $\varepsilon_{s1} = 0.20$ )<br>$\varepsilon_m = 0.09$ (At this | $I_{SN*} = 0.368 < I_{NM*} = 0.388$ | $I_{SN*} = 0.438 > I_{NM*} = 0.388$ | $I_{SN*} = 0.511 > I_{NM*} = 0.388$ |
|                 | point $\varepsilon_{s1} = 0.36$ )   | $I_{SN*} = 0.368 < I_{NM*} = 0.419$ | $I_{SN*} = 0.438 > I_{NM*} = 0.419$ | $I_{SN*} = 0.511 > I_{NM*} = 0.419$ |
| $q_{i*}$        | $\varepsilon_m = 0.05$ (At this<br>point $\varepsilon_{s1} = 0.20$ )<br>$\varepsilon_m = 0.09$ (At this | $q_{SN*} = 0.876 < q_{NM*} = 0.881$ | $q_{SN*} = 0.892 > q_{NM*} = 0.881$ | $q_{SN*} = 0.913 > q_{NM*} = 0.881$ |
|                 | point $\varepsilon_{s1} = 0.36$ )   | $q_{SN*} = 0.876 < q_{NM*} = 0.888$ | $q_{SN*} = 0.892 > q_{NM*} = 0.888$ | $q_{SN*} = 0.913 > q_{NM*} = 0.888$ |
| $w_{i*}$        | $\varepsilon_m = 0.01$ (At this<br>point $\varepsilon_{s2} = 0.11$ )<br>$\varepsilon_m = 0.05$ (At this | $w_{SN*} = 1.204 < w_{NM*} = 1.205$ | $w_{SN*} = 1.216 > w_{NM*} = 1.205$ | $w_{SN*} = 1.226 > w_{NM*} = 1.205$ |
|                 | point $\varepsilon_{s2} = 0.70$ )<br>$\varepsilon_m = 0.09$ (At this                                    | $w_{SN*} = 1.204 < w_{NM*} = 1.223$ | $w_{SN*} = 1.216 < w_{NM*} = 1.223$ | $w_{SN*} = 1.226 > w_{NM*} = 1.223$ |
|                 | point there is no $\varepsilon_{s2}$ )  | $w_{SN*} = 1.204 < w_{NM*} = 1.244$ | $w_{SN*} = 1.216 < w_{NM*} = 1.244$ | $w_{SN*} = 1.226 < w_{NM*} = 1.244$ |

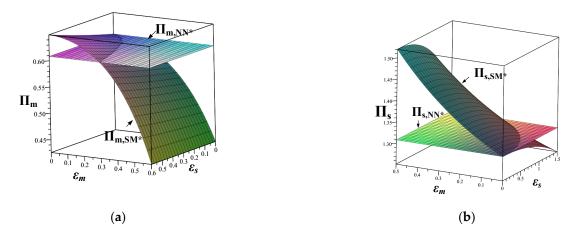
**Table 2.** Effects of changes in  $\varepsilon_s$  and  $\varepsilon_m$  on the size relationships of *I* and *w* in models SN and NM.

From Corollary 1, among the four models, the optimal wholesale price w, optimal level of R&D inputs *I*, and optimal production volume *q* are the highest when both the supplier and the manufacturer are overconfident (Model SM); the optimal wholesale price w, optimal level of R&D inputs *I*, and optimal production volume *q* are the lowest when neither the supplier nor the manufacturer is overconfident (Model NN); and the optimal wholesale price w, optimal level of R&D inputs I, and optimal production volume q are between models SM and NN for the supplier-only or manufacturer-only overconfidence (Model SN or Model NM). The optimal wholesale price *w*, optimal level of R&D inputs *I*, and optimal production volume q for the case where only the supplier or only the manufacturer is overconfident (Model SN or Model NM) are set between Model SM and Model NN. This suggests that overestimation of the impact of the level of R&D inputs in key components on the selling price of the product by either the supplier or the manufacturer leads to an increase in the optimal wholesale price w, optimal level of R&D inputs I, and optimal production volume q. When both overestimate the impact of the level of R&D inputs on the selling price of key components, the impacts are superimposed so that the optimal wholesale price *w*, the optimal level of R&D inputs *I*, and the optimal production volume *q* are the highest.

From Corollary 1 and Table 2, it can be seen that when the overconfidence coefficient  $\varepsilon_s$  in Model SN satisfies the relationship  $\varepsilon_s > \varepsilon_{s1}$  with the one  $\varepsilon_m$  in Model NM, the level of R&D inputs and production volume of the formulation in Model SN will be higher than that in Model NM, and in the reverse case, it will be lower. The overconfidence coefficient  $\varepsilon_s$  in Model SN satisfies the relationship  $H_1 > 0$  (i.e.,  $\varepsilon_m$  is smaller) with the one  $\varepsilon_m$  in Model SN will be higher than that formulated in Model SN will be higher than that formulated in Model SN will be higher than that formulated in Model SN will be higher than that formulated in Model SN will be higher than that formulated in Model NM, and vice versa. These findings suggest that, in business practice, suppliers that develop and produce key components, such as General Motors which produces aero-engines, should be more likely to encourage their customers to be optimistic about the components they produce, as their customers' overconfidence is more likely than their own overconfidence to contribute to the volume of component production and the level of innovation.

**Corollary 2.**  $\Pi_{m,SN*} > \Pi_{m,NN*} > \Pi_{m,NM*}$ ,  $\Pi_{m,SN*} > \Pi_{m,SM*} > \Pi_{m,NM*}$ ; when  $\varepsilon_m > \varepsilon_{m1}$ ,  $\Pi_{m,NN*} > \Pi_{m,SM*}$ , when  $\varepsilon_m < \varepsilon_{m1}$ ,  $\Pi_{m,SM*} > \Pi_{m,NN*}$ .

In order to observe the relationship between  $\Pi_{m,NN*}$  with  $\Pi_{m,SM*}$  more clearly, we make a graph, see Figure 2a, with the same parameter values as above a = 3, K = 0.5, c = 2,  $\beta = 0.7$ ,  $\delta = 0.3$ ,  $\phi = 0.2$ .



**Figure 2.** Effect of changes in  $\varepsilon_s$  and  $\varepsilon_m$  on the relationship between profit size in Models NN and SM. (a) The effect of changes in  $\varepsilon_s$  and  $\varepsilon_m$  on the relationship between  $\pi_{m,NN*}$  and  $\pi_{m,SM*}$  size. (b) The effect  $\varepsilon_s$  of  $\varepsilon_m$  changes in and on the relationship between  $\Pi_{s,NN*}$  and  $\Pi_{s,SM*}$  size.

Corollary 2 compares the profitability of the manufacturer in the four models, where supplier overconfidence alone must increase the manufacturer's profitability and manufacturer overconfidence alone must reduce the manufacturer's profitability compared to neither model (overestimating the impact of the level of R&D inputs in key components on the selling price of the product). The manufacturer's profits are higher when the supplier is overconfident than when only the manufacturer is overconfident. The manufacturer's profits will be higher when only the supplier is overconfident compared to when both are overconfident. Corollary 2 illustrates that manufacturer overconfidence decreases the manufacturer's profits because the manufacturer overconfidence and makes decisions accordingly, but does not actually achieve this utility, thus harming its own profits. The supplier's overconfidence leads the supplier to set higher levels of R&D inputs for key

components, which increases customer acceptance, which in turn leads the manufacturer to produce more products, and therefore increases the manufacturer's profits.

When manufacturer's and supplier's overconfidence act at the same time, the effects of both will be superimposed, see Corollary 2 and Figure 2a. The relationship between manufacturer's and supplier's overconfidence satisfies the condition  $\varepsilon_m > \varepsilon_{m1}$ ,  $\Pi_{m,NN*} > \Pi_{m,SM*}$  and vice versa  $\Pi_{m,NN*} < \Pi_{m,SM*}$ . This is because when the manufacturer's overconfidence is greater than the supplier's overconfidence, the manufacturer's overconfidence dominates the manufacturer's own profit reduction, resulting in a lower  $\Pi_{m,SM*}$  compared to  $\Pi_{m,NN*}$ . When the manufacturer's overconfidence is small compared to the supplier's overconfidence, the supplier's overconfidence plays a dominant role in increasing the manufacturer's profits, resulting in  $\Pi_{m,SM*}$  being higher compared to  $\Pi_{m,NN*}$ .

**Corollary 3.**  $\Pi_{s,NM*} > \Pi_{s,NN*} > \Pi_{s,SN*}, \Pi_{s,NM*} > \Pi_{s,SM*} > \Pi_{s,SN*}$ . When  $\varepsilon_m > \varepsilon_{m2}, \Pi_{s,SM*} > \Pi_{s,NN*};$  when  $\varepsilon_m < \varepsilon_{m2}, \Pi_{s,NN*} > \Pi_{s,SM*}$ .

 $a^2 K \varepsilon_m (1-\phi)(2\psi_2+\varepsilon_m(1-\phi))$ Proof.  $\Pi_{s,NM*} - \Pi_{s,NN*}$ 0, = $(4K(2-\phi)-(\psi_2+\varepsilon_m(1-\phi))^2)(4K(2-\phi)-\psi_2^2)$  $\Pi_{s,NN*} - \Pi_{s,SN*} = \frac{a^2 K \phi^2 \varepsilon_s^2 ((\phi \varepsilon_s + \psi_2)(\phi \varepsilon_s + 3\psi_2) + 4K(2-\phi))}{(W(2-\varepsilon))^2 (2E(2-\varepsilon))^2 (2E(2-\varepsilon))^2}$ > 0,  $\Pi_{s,NM*} - \Pi_{s,SM*}$ =  $(4K(2-\phi)-\psi_2^2)(4K(2-\phi)-(\phi\varepsilon_s+\psi_2)^2)^{2}$  $a^{2}K\phi^{2}\varepsilon_{s}^{2}(4K(2-\phi)+(\phi\varepsilon_{s}+\psi_{2}+\varepsilon_{m}(1-\phi))(\phi\varepsilon_{s}+3\psi_{2}+3(1-\phi)\varepsilon_{m}))$ 0,  $\Pi_{s,SM*} - \Pi_{s,SN*}$ >  $\left(4K(2-\phi)-(\psi_2+\varepsilon_m(1-\phi))^2\right)\left(4K(2-\phi)-(\phi\varepsilon_s+\psi_2+\varepsilon_m(1-\phi))^2\right)$  $a^{2}K\varepsilon_{m}(1-\phi)(16(2-\phi)^{2}(2\psi_{2}+\varepsilon_{m}(1-\phi))K^{2}+4(2-\phi)((\phi-1)^{3}\varepsilon_{m}^{3}-4(\phi-1)^{2}(\phi\varepsilon_{s}+\psi_{2})\varepsilon_{m}^{2}-4(\phi-1)^{2}(\phi\varepsilon_{s}+\psi_{2})\varepsilon_{$  $2(\phi\varepsilon_s+\psi_2)(5\phi\varepsilon_s+3\psi_2)(1-\phi)\varepsilon_m-4(\phi\varepsilon_s+\psi_2)^2(2\phi\varepsilon_s+\psi_2))K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_s+\psi_2)(\psi_2+\varepsilon_m-\phi\varepsilon_m)K+(\phi\varepsilon_m+\phi\varepsilon_m+\phi\varepsilon_m)K+(\phi\varepsilon_$  $+\phi\varepsilon_{s}\Big( \left(3\varepsilon_{m}^{2}\varepsilon_{s}-9\varepsilon_{m}\varepsilon_{s}^{2}+8\varepsilon_{s}^{3}\right)\phi^{3}+\left((\psi_{2}-6\varepsilon_{s})\varepsilon_{m}^{2}-3(4\psi_{2}-3\varepsilon_{s})\varepsilon_{s}\varepsilon_{m}+18\varepsilon_{s}^{2}\psi_{2}\right)\phi^{2}+\left((-2\psi_{2}+4\psi_{2}-4)\varepsilon_{m}^{2}-4\psi_{2$  $3\varepsilon_s)\varepsilon_m^2 - 3\psi_2(\psi_2 - 4\varepsilon_s)\varepsilon_m + 12\varepsilon_s\psi_2^2)\phi + (2\psi_2 + \varepsilon_m)\psi_2(\psi_2 + \varepsilon_m)$ 0. > $((8-4\phi)K-(\phi\varepsilon_s+\psi_2+\varepsilon_m(1-\phi))^2)^2((8-4\phi)K-(\phi\varepsilon_s+\psi_2)^2)$ 

Let  $\Pi_{s,NN*} = \Pi_{s,SM*}$ , after multiplication cross, shifting to the left side of the equation yields  $-a^{2}K(1-\phi)^{4}\varepsilon_{m}^{4}-4a^{2}K(1-\phi)^{3}(\phi\varepsilon_{s}+\psi_{2})\varepsilon_{m}^{3}+a^{2}K(1-\phi)^{2}\left(-6\varepsilon_{s}\phi(\phi\varepsilon_{s}+2\psi_{2})-5\psi_{2}^{2}+8K-4K\phi\right)\varepsilon_{m}^{2}+2a^{2}K(1-\phi)^{2}\left((8\psi_{2}-4\phi\psi_{2})K-2\varepsilon_{s}\phi(\phi\varepsilon_{s}+\psi_{2})(\phi\varepsilon_{s}+2\psi_{2})-\psi_{2}^{3}\right)\varepsilon_{m}-Ka^{2}\phi^{2}\varepsilon_{s}^{2}\left((8-4\phi)K+\varepsilon_{s}\phi(\phi\varepsilon_{s}+4\psi_{2})+3\psi_{2}^{2}\right)$ . Let  $H_3$ be equal to the above equation, since  $\varepsilon_s > 0$ , when  $\varepsilon_m = 0$ ,  $H_3 = -Ka^2\phi^2\varepsilon_s^2((8-4\phi)K+$  $\varepsilon_s \phi(\phi \varepsilon_s + 4\psi_2) + 3\psi_2^2)$ 0; when  $\mathcal{E}_{S}$ =  $\frac{\kappa}{100}, \varepsilon_m$ Κ, < $H_{3} = -\frac{a^{2}(99\phi-100)^{4}}{100000000}K^{5} + \frac{a^{2}(100-99\phi)((10100-9801\psi_{2})\phi^{2}+(19800\psi_{2}-30200)\phi-10000\psi_{2}+20000)}{270000}K^{4}$ 10000000 250000 , so  $+\frac{a^{2}\psi_{2}\left(-49203\phi^{2}\psi_{2}+99200\phi\psi_{2}+80000\phi^{2}-50000\psi_{2}-240000\phi+160000\right)}{10000}}{K^{3}-2a^{2}\psi_{2}{}^{3}(1-\phi)K^{2}}>0$ 10000

there must exist a point  $\varepsilon_s$  with respect to  $\varepsilon_m = \varepsilon_{m2}$  such that  $\Pi_{s,SM*} - \Pi_{s,NN*} = 0$ . In order to observe the relationship between  $\Pi_{s,NN*}$  and  $\Pi_{s,SM*}$  more clearly, we make a graph, see Figure 2b, with the same parameter values as above a = 3, K = 0.5, c = 2,  $\beta = 0.7$ ,  $\delta = 0.3$ ,  $\phi = 0.2$ .  $\Box$ 

Corollary 3 compares the profitability of the supplier in the four models, where overconfidence on the part of the manufacturer alone must increase the profitability of the supplier, and overconfidence on the part of the supplier alone must harm the profitability of the supplier, compared to neither model (overestimating the impact of the level of R&D investment in key components on the selling price of the product). Supplier profits are higher when the manufacturer is overconfident than when only the supplier is overconfident. Supplier profits will be higher when only the manufacturer is overconfident compared to when both are overconfident. Corollary 3 shows that supplier overconfidence damages supplier profits because the supplier overestimates the impact of the level of R&D inputs in key components on the selling price of the product and makes a decision accordingly; however, the manufacturer does not order as much as the supplier expects, thus damaging the supplier's profits. The manufacturer's overconfidence may cause the manufacturer to order more critical components, thus increasing the supplier's profitability.

When the manufacturer's overconfidence and supplier's overconfidence act simultaneously, the effects of both will be superimposed, see Corollary 3 and Figure 2b. The relationship between the manufacturer's and supplier's overconfidence satisfies the condition  $\varepsilon_m > \varepsilon_{m2}$ ,  $\Pi_{s,SM*} > \Pi_{s,NN*}$  and vice versa  $\Pi_{s,NN*} > \Pi_{s,SM*}$ . This is because when the manufacturer's overconfidence is larger than the supplier's overconfidence, the manufacturer's overconfidence plays a dominant role in increasing the supplier's profit, resulting in higher  $\Pi_{s,SM*}$  compared to  $\Pi_{s,NN*}$ . When the manufacturer's overconfidence is smaller than the supplier's overconfidence, the supplier's overconfidence plays a dominant role in the supplier's overconfidence is smaller than the supplier's overconfidence, the supplier's overconfidence plays a dominant role in the supplier's overconfidence plays a dominant role in the supplier's own damage, resulting in higher  $\Pi_{s,NN*}$  compared to  $\Pi_{s,SM*}$ .

Corollary 2 and Corollary 3 also provide a theoretical rationale for the fact that companies employing more overconfident managers (e.g., Apple employs Steve Jobs, Gree employs Dong Mingzhu) are more likely to secure upstream and downstream partners.

**Corollary 4.**  $\varepsilon_{sSNMAX} > \varepsilon_{mNMMAX}$ .

**Proof.**  $\varepsilon_{sSNMAX} - \varepsilon_{mNMMAX} = [7\phi\psi_2 + 2(1-\phi)\sqrt{12K+12K(1-\phi)+\psi_2^2} - 3\phi\sqrt{8K(1-\phi)+\psi_2^2} - 4\psi_2]/6\phi(1-\phi)$ , obviously increases with increasing *K*, because  $K > \psi_2^2/[4(2-\phi)]$ , substituting in gives  $\varepsilon_{sMAX,SN*} - \varepsilon_{mMAX,NM*} > [3\phi\psi_2(1-\sqrt{(4-3\phi)/(2-\phi)})]/6\phi(1-\phi) > 0$ .  $\Box$ 

Corollary 4 demonstrates that the maximum level of overconfidence of the supplier in Model SN is higher than the maximum level of overconfidence of the manufacturer in Model NM. Corollary 4 shows that an upstream supplier who is in the supply chain leader position and develops and produces key components may choose aggressive managers to make decisions for the firm. A downstream manufacturer that is a follower in the supply chain and assembles the end product with key components should choose a conservative decision maker for the decision-making process.

#### 4.2. Sensitivity Analysis

To reveal more managerial insights, we analyze the effects of exogenous RS proportions and overconfidence on the optimal outcome and obtain the following proposition:

**Proposition 1.** When  $0 < \phi < 1$ ,  $\partial q_{i*}/\partial \phi > 0$ ,  $\partial I_{i*}/\partial \phi > 0$ ,  $\partial \Pi_{s,i*}/\partial \phi > 0$ ; when  $0 < \phi < \phi_{1,i}$ ,  $\partial \Pi_{m,i*}/\partial \phi > 0$ ,  $\phi_{1,i} < \phi < 1$ ;  $\partial \Pi_{m,i*}/\partial \phi < 0$ .  $\phi_{1,SN} > \phi_{1,NN}(\phi_{1,SM}) > \phi_{1,NM}$ .

**Proof.**  $\partial q_{i*}/\partial \phi = 4Ka(\psi_2\varepsilon_s + 2K + \phi\varepsilon_s^2 - (1 - \phi)\varepsilon_m^2 + ((1 - 2\phi)\varepsilon_s - \psi_2)\varepsilon_m)/\Theta_1^2 > 0,$  $\partial I_{i*}/\partial \phi = [-(1 - \phi)^2\varepsilon_m^3 + (1 - \phi)(-3\phi\varepsilon_s - 2\psi_2 + \varepsilon_s)\varepsilon_m^2 - \varepsilon_s\varepsilon_m((3\phi - 2)\phi\varepsilon_s + (\phi_1^2 - \phi_1^2))) + (\phi_1^2 - \phi_2^2) + (\phi_1^2 - \phi$ 

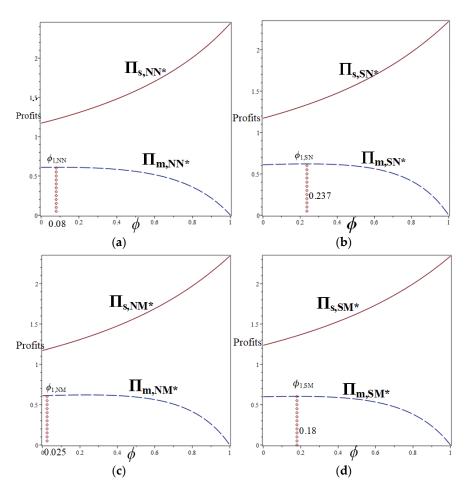
$$\frac{\partial \Pi_{s,i*}}{\partial \phi} = \frac{2a^2K(-(\varepsilon_m - 3\varepsilon_s)\psi_2{}^3\phi^3 - 3\psi_2{}^2(-\varepsilon_m^2 + (-\psi_2 + 2\varepsilon_s)\varepsilon_m + 2\psi_2\varepsilon_s + 2K)\phi^2 + (-3\varepsilon_m^4 - (-2\psi_2 - 2\varepsilon_s)\varepsilon_m) + (-3\varepsilon_m^2 + (-2\psi_2 - 2K)\varepsilon_s + 2K)\phi^2 + (-3\varepsilon_m^4 - (-2\psi_2 - 2K)\varepsilon_s) + (-2\psi_2 - 2K)\varepsilon_s + 2K\psi_2)\varepsilon_m - (-2\psi_2 - 2K)\varepsilon_s - 2K\psi_2)\varepsilon_m - (-2\psi_2 - 2K)\varepsilon_m - 2\xi_2)\varepsilon_m - (-2\psi_2 - 2K)\varepsilon_m - (-2\psi$$

der the constraints given in the text,  $\partial \Pi_{s,i*}/\partial \phi$  is monotonically decreasing in  $\phi \in (0,1)$ and  $\partial \Pi_{s,i*}/\partial \phi > 0$ , so  $\partial \Pi_{s,i*}/\partial \phi > 0$  is constant.

 $\partial \pi_{m,i*} / \partial \phi = [2Ka^2\Gamma] / \Theta_1^3$  where  $\Gamma = \Gamma_1 \phi^3 + \Gamma_2 \phi^2 + \Gamma_3 \phi + \Gamma_4$ ,  $\Gamma_1 = -2\varepsilon_m \psi_1^3$ ,  $\Gamma_2 = -3\psi_1^2 (2K - (\psi_2 + 2\varepsilon_m - \varepsilon_s)\varepsilon_m)$ ,  $\Gamma_3 = (-8K^2 + 4(\varepsilon_m^2 + 2(\psi_2 - \varepsilon_s)\varepsilon_m - \varepsilon_s(\psi_2 - 2\varepsilon_s))K - 6\varepsilon_m \psi_1^2 (\psi_2 + \varepsilon_m))$ ,  $\Gamma_4 = 2(\psi_2^2 + \varepsilon_m^2 - 2\psi_2\varepsilon_m + 4\psi_2\varepsilon_s)K - \varepsilon_m (\psi_2 + \varepsilon_m)^2 (\psi_2 - 2\varepsilon_m + 3\varepsilon_s)$ ; for the value of  $\Theta_1$  see the proof after Lemma 4. Thus, we only need to determine the positivity or negativity of  $\Gamma$ . Under the restriction,  $\phi = 0$ ,  $\Gamma > 0$ ,  $\phi = 1$ ,  $\Gamma < 0$ , there is one and

only one root 
$$\phi_{1,i} = \frac{I\left(\Gamma_5^{\frac{2}{3}} + 12\Gamma_1\Gamma_3 - 4\Gamma_2^2\right)\sqrt{3} + 12\Gamma_1\Gamma_3 - \left(\Gamma_5^{\frac{1}{3}} + 2\Gamma_2\right)^{-1}}{12\Gamma_5^{\frac{1}{3}}\Gamma_1}$$
 between  $\phi \in (0,1)$  where  $\Gamma_5 = \frac{12\Gamma_5^{\frac{1}{3}}\Gamma_1}{12\Gamma_5^{\frac{1}{3}}\Gamma_1}$ 

 $-108\Gamma_{4}\Gamma_{1}^{2} + 36\Gamma_{3}\Gamma_{2}\Gamma_{1} + 12\sqrt{3}\sqrt{27\Gamma_{1}^{2}\Gamma_{4}^{2}} + \left(-18\Gamma_{3}\Gamma_{2}\Gamma_{1} + 4\Gamma_{2}^{3}\right)\Gamma_{4} + 4\Gamma_{1}\Gamma_{3}^{3} - \Gamma_{2}^{2}\Gamma_{3}^{2}\Gamma_{1} - 8\Gamma_{2}^{3}$ In the above equation, when i = NN,  $\varepsilon_{m} = \varepsilon_{s} = 0$ ; when i = SN,  $\varepsilon_{m} > 0$ ,  $\varepsilon_{s} = 0$ ; when i = NM,  $\varepsilon_{m} = 0$ ,  $\varepsilon_{s} > 0$ ; when i = SM,  $\varepsilon_{m} > 0$ ,  $\varepsilon_{s} > 0$ ,  $\phi_{1,SN} - \phi_{1,NN} > 0$ ,  $\phi_{1,i} > 0$  holds under the conditions that the values of K,  $\varepsilon_{s}$  and  $\varepsilon_{m}$  are constant.



We graphically analyze the impact of  $\phi$  changes in the proportion of revenue-sharing received by suppliers on  $\Pi_{s,i*}$  and  $\Pi_{m,i*}$ , as shown in Figure 3.

**Figure 3.** Impact of  $\phi$  changes on  $\Pi_{s,i*}$  and  $\Pi_{m,i*}$  in each model ( $a = 3, K = 0.5, c = 2, \beta = 0.7$ ,  $\delta = 0.3$ ). (a) Impact of  $\phi$  changes on  $\Pi_{s,NN*}$  and  $\Pi_{m,NN*}$ ; (b) Impact of  $\phi$  changes on  $\Pi_{s,SN*}$  and  $\Pi_{m,SN*}$  ( $\varepsilon_s = 0.2$ ); (c) Impact of  $\phi$  changes on  $\Pi_{s,NM*}$  and  $\Pi_{m,NM*}$  ( $\varepsilon_m = 0.2$ ); (d) Impact of  $\phi$  changes on  $\Pi_{s,SM*}$  and  $\Pi_{m,SM*}$  ( $\varepsilon_m = 0.2$ ); (d) Impact of  $\phi$  changes on  $\Pi_{s,SM*}$  ( $\varepsilon_m = 0.2$ ,  $\varepsilon_s = 0.2$ ).

From Proposition 1, supplier profit  $\Pi_{s,i*}$ , optimal level of R&D investment *I*, and optimal production volume *q* increase in the same way as the supplier's share of RS  $\phi$ ; in all four models, the manufacturer's profit increases and then decreases in the same way as the supplier's share of RS  $\phi$ . Evidently, a full revenue sharing with the supplier would lead to a peak level of R&D investment and production of key components. However, it is difficult or even impossible for a revenue sharing contract to achieve this optimal point because a full revenue sharing with the supplier will be detrimental to the interests of the manufacturer. More specifically, when the manufacturer's profits under a revenue-sharing contract are less than they would have been with no revenue-sharing contract, the manufacturer will withdraw from the contract, and thus the RS contract cannot be formed at all.

Figure 3 verifies that  $\Pi_{m,i*}$  increases and then decreases as  $\phi$ . From Proposition 1 and Figure 3a–c, it can be observed that in comparison to the absence of overconfidence in both, the manufacturer will be willing to share a larger proportion of profits with the supplier for its own profit considerations when the supplier alone is overconfident, and the proportion of profits that the manufacturer is willing to share a larger proportion of with the supplier for its own profit considerations when the manufacturer alone is overconfident will decrease. When both are overconfident (Figure 3d), the two effects will be superimposed,

and the proportion of profit that the manufacturer is willing to share with the supplier for the sake of its own profitability will be in the range between Models SN and NM.

**Proposition 2.**  $\partial q_{SN*}/\partial \varepsilon_s > 0$ ,  $\partial q_{SM*}/\partial \varepsilon_s > 0$ ,  $\partial I_{SN*}/\partial \varepsilon_s > 0$ ,  $\partial I_{SM*}/\partial \varepsilon_s > 0$ ,  $\partial \Pi_{m,SN*}/\partial \varepsilon_s > 0$ ,  $\partial \Pi_{m,SN*}/\partial \varepsilon_s > 0$ ,  $\partial \Pi_{m,SN*}/\partial \varepsilon_s < 0$ ,  $\partial \Pi_{m,SM*}/\partial \varepsilon_s < 0$ ,  $\partial \Pi_{m,SM*}/\partial \varepsilon_s < 0$ .

**Proof.**  $\partial q_{SN*}/\partial \varepsilon_s = 4Ka\phi(\phi\varepsilon_s + \psi_2)/\Theta_1^2 > 0$ ,  $\partial q_{SN*}/\partial \varepsilon_s = 4Ka\phi(\phi\varepsilon_s + \psi_2)/\Theta_1^2 > 0$ ,  $\partial q_{SM*}/\partial \varepsilon_s = 4Ka\phi(\psi_2 - \psi_1\phi + \varepsilon_m)/\Theta_1^2 > 0, \ \partial I_{SN*}/\partial \varepsilon_s = a\phi(\varepsilon_s\phi(\phi\varepsilon_s + 2\psi_2) + \psi_2^2 + \psi_2)$  $4K(2-\phi))/\Theta_{1}^{2} > 0, \quad \frac{\partial I_{i*}}{\partial \varepsilon_{s}} = a\phi[\psi_{1}^{2}\phi^{2} + (a\phi(\psi_{1}^{2}\phi^{2} + (2\psi_{1}(\varepsilon_{m} + \psi_{2}) - 4K)\phi + \varepsilon_{m}^{2} + 2\psi_{2}\varepsilon_{m} + \psi_{2}^{2} + 8K))\phi + \varepsilon_{m}^{2} + 2\psi_{2}\varepsilon_{m} + \psi_{2}^{2} + 8K]/\Theta_{1}^{2} > 0'$  $\partial\Pi_{m,SN*}/\partial\varepsilon_{s} = 16K^{2}a^{2}\phi(1-\phi)(\phi\varepsilon_{s} + \psi_{2})/\Theta_{1}^{3} > 0,$  $\partial \Pi_{m,SM*} / \partial \varepsilon_s = 2Ka^2(1-\phi)\phi[3(1-\phi)^2\varepsilon_m^3 + 6(\phi-1)(\phi\varepsilon_s + \psi_2)\varepsilon_m^2 - \delta \varepsilon_m^2 + \delta \varepsilon_m^2$  $(3\phi^2\varepsilon_s^2 + 2(3\psi_2\varepsilon_s + 2K)\phi + 3\psi_2^2)\varepsilon_m + 8K(\phi\varepsilon_s + \psi_2)]/\Theta_1^3 > 0$  $\partial \Pi_{s,SN_*} / \partial \varepsilon_s = -2a^2 K \phi^2 \varepsilon_s \left( 3\phi^2 \varepsilon_s^2 + 6\psi_2 \phi \varepsilon_s + 3\psi_2^2 + 4K(2-\phi) \right) / \Theta_1^3$ 0, < $\partial \Pi_{s,SM*} / \partial \varepsilon_s = -2a^2 K \phi^2 \varepsilon_s [3\psi_1^2 \phi^2 + 6\psi_2 \phi \varepsilon_s + 3\varepsilon_m^2 +$  $6\varepsilon_m((1-\phi)\psi_2 - \psi_1\phi) + 3\psi_2^2 + 4K(2-\phi)]/\Theta_1^3 < 0$  $\frac{\partial q_{SM*}}{\partial \varepsilon_s} = 4Ka\phi(\psi_2 - \psi_1\phi + \varepsilon_m)/\Theta_1^2 > 0, \\ \frac{\partial I_{SN*}}{\partial \varepsilon_s} = a\phi(\varepsilon_s\phi(\phi\varepsilon_s + 2\psi_2) + \psi_2^2 + 4K(2 - \phi))/\Theta_1^2 > 0, \\ \frac{\partial I_{i*}}{\partial \varepsilon_s} = a\phi[\psi_1^2\phi^2 + (a\phi(\psi_1^2\phi^2 + (2\psi_1(\varepsilon_m + \psi_2) - 4K)\phi + \varepsilon_m^2 + 2\psi_2\varepsilon_m + \psi_2^2 + 8K))\phi + \varepsilon_m^2 + 2\psi_2\varepsilon_m + \psi_2^2 + 8K]/\Theta_1^2 > 0, \\ \frac{\partial \Pi_{m,SN*}}{\partial \varepsilon_s} = \frac{16K^2a^2\phi(1 - \phi)(\phi\varepsilon_s + \psi_2)/\Theta_1^3}{0, } > 0,$  $\partial \Pi_{m,SM*} / \partial \varepsilon_s = 2Ka^2 (1-\phi)\phi[3(1-\phi)^2 \varepsilon_m^3 + 6(\phi-1)(\phi \varepsilon_s + \psi_2) \varepsilon_m^2 - \delta \varepsilon_m^2 + \delta \varepsilon_$  $(3\phi^{2}\varepsilon_{s}^{2}+2(3\psi_{2}\varepsilon_{s}+2K)\phi+3\psi_{2}^{2})\varepsilon_{m}+8K(\phi\varepsilon_{s}+\psi_{2})]/\Theta_{1}^{3}>0$  $\partial \Pi_{s,SN*} / \partial \varepsilon_s = -2a^2 K \phi^2 \varepsilon_s \left( 3\phi^2 \varepsilon_s^2 + 6\psi_2 \phi \varepsilon_s + 3\psi_2^2 + 4K(2-\phi) \right) / \Theta_1^3$ 0, <  $\frac{\partial \Pi_{s,SM*}}{\partial \varepsilon_s} / \frac{\partial \varepsilon_s}{\partial \varepsilon_s} = -2a^2 K \phi^2 \varepsilon_s [3\psi_1^2 \phi^2 + 6\psi_2 \phi \varepsilon_s + 3\varepsilon_m^2 + 6\varepsilon_m ((1-\phi)\psi_2 - \psi_1 \phi) + 3\psi_2^2 + 4K(2-\phi)] / \Theta_1^3 < 0$  $\square$ 

From Proposition 2, it can be seen that the optimal level of R&D investment, the optimal production volume, and the manufacturer's profit all increase with the supplier's overconfidence coefficient, but the supplier's profit decreases with the supplier's overconfidence coefficient, in both Models SN and SM. Proposition 2 suggests that the supplier's overconfidence increases the supplier's R&D investment in key components, which improves the market acceptance of the product, which in turn motivates the manufacturer to produce more products and increases the manufacturer's profitability, but at the disadvantage of the supplier's profit.

**Proposition 3.**  $\partial q_{NM*}/\partial \varepsilon_m > 0$ ,  $\partial q_{SM*}/\partial \varepsilon_m > 0$ ,  $\partial I_{NM*}/\partial \varepsilon_m > 0$ ,  $\partial I_{SM*}/\partial \varepsilon_m > 0$ ,  $\partial \Pi_{m,NM*}/\partial \varepsilon_m < 0$ ,  $\partial \Pi_{m,SM*}/\partial \varepsilon_m < 0$ ,  $\partial \Pi_{s,NM*}/\partial \varepsilon_m > 0$ ,  $\partial \Pi_{s,SM*}/\partial \varepsilon_m > 0$ .

 $\begin{array}{l} \text{Proof.} \quad \partial q_{NM*} / \partial \varepsilon_m &= 2aK(2(1-\phi)^2 \varepsilon_m + 2\psi_2(1-\phi)) / \Theta_1^2 > 0, \ \partial q_{SM*} / \partial \varepsilon_m = 2Ka(-2\psi_1 + \phi_1 + \phi_1 + \phi_2 + 2\psi_2(1-\phi)) / \Theta_1^2 > 0, \ \partial I_{NM*} / \partial \varepsilon_m = [(1-\phi)^2 \varepsilon_m^2 + 4K(2-\phi) + \phi_2^2 + 2\psi_2(1-\phi)\varepsilon_m] / \Theta_1^2 > 0, \ \partial I_{SM*} / \partial \varepsilon_m = [(\phi\varepsilon_s + (1-\phi)\varepsilon_m)(\phi\varepsilon_s + 2\psi_2 + (1-\phi)\varepsilon_m) + \phi_2^2 + K(2-\phi)] / \Theta_1^2 > 0, \ \partial \Pi_{m,NM*} / \partial \varepsilon_m = -2a^2K(1-\phi)(2(1-\phi)^3 \varepsilon_m^3 + 3(1-\phi)^2 \psi_2 \varepsilon_m^2 + 8K(1-\phi)\varepsilon_m + \psi_2(4K\phi - \psi_2^2)) / \Theta_1^3 < 0 \\ \partial \Pi_{m,SM*} / \partial \varepsilon_m = -2Ka^2(1-\phi)[(6\varepsilon_m^2 \psi_1 + 3\psi_1(\varepsilon_m + \varepsilon_s)\psi_2 + 4K\varepsilon_s)\phi^2 - (2\varepsilon_m + \varepsilon_s)\psi_1^2 \phi^3 + ((4K-3\psi_2\varepsilon_s)\psi_2 - 3\varepsilon_m^2(2\varepsilon_m + 2\psi_2 - \varepsilon_s) - 8K\varepsilon_m)\phi + 2\varepsilon_m^3 + 3\psi_2\varepsilon_m^2 + 8K\varepsilon_m - \psi_2^3] / \Theta_1^3 < 0 \\ \partial \Pi_{s,SN*} / \partial \varepsilon_s = a^2K\Big(2(1-\phi)^2\varepsilon_m + 2(\beta-\delta)(1-\phi)\Big) / \Theta_1^3 > 0, \ \partial \Pi_{s,SM*} / \partial \varepsilon_m = 2a^2K(1-\phi)[(\varepsilon_m - 4\varepsilon_s)\psi_1^2 \phi^3 - (3\varepsilon_m^3 + (3\psi_2 - 12\varepsilon_s)\varepsilon_m^2 + (9\varepsilon_s^2 - 12\varepsilon_s\psi_2 - 4K)\varepsilon_m + 9\psi_2\varepsilon_s^2)\phi^2 - (-3\varepsilon_m^3 + 6(\varepsilon_s - \psi_2)\varepsilon_m^2 + (6(\beta - 2\varepsilon_s)\delta - 3(\delta^2 + \beta^2) + /\Theta_1^3 > 0. \\ 12\varepsilon_s\beta + 12K)\varepsilon_m + 2\psi_2(3\psi_2\varepsilon_s + 2K))\phi + (8K-\psi_2^2 - 2\varepsilon_m\psi_2 - \varepsilon_m^2)(\psi_2 + \varepsilon_m) \Big] \end{array}$ 

It can be seen from Proposition 3 that the optimal level of R&D investment, the optimal production volume, and the manufacturer's profit increase with the manufacturer's coefficient of overconfidence, but the manufacturer's profit decreases with the manufacturer's

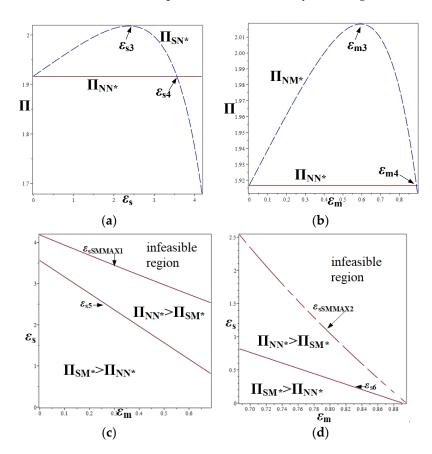
coefficient of overconfidence, in both Models NM and SM. Propositions 1–3 provide another explanation as to why the optimal level of R&D input and optimal production volume are largest in Model SM among the four models, and why the supplier's (manufacturer's) profit is largest when only the manufacturer (supplier) is overconfident, and smallest when only the supplier (manufacturer) is overconfident. This is because the optimal level of R&D investment and the optimal production volume increase with both the manufacturer's overconfidence coefficient and the supplier's overconfidence coefficient. In addition, both manufacturer/supplier profits are smaller than their own overconfidence and larger than the other's overconfidence.

**Proposition 4.** When  $0 < \varepsilon_s < \varepsilon_{s3}$ ,  $\partial \Pi_{SN*} / \partial \varepsilon_s > 0$ , when  $\varepsilon_{s3} < \varepsilon_s < \varepsilon_{sMAX}$ ,  $\partial \Pi_{SN*} / \partial \varepsilon_s < 0$ ; when  $0 < \varepsilon_m < \varepsilon_{m3}$ ,  $\partial \Pi_{NM*} / \partial \varepsilon_m > 0$ , when  $\varepsilon_{m3} < \varepsilon_m < \varepsilon_{mMAX}$ ,  $\partial \Pi_{NM*} / \partial \varepsilon_m < 0$ .

**Proof.**  $\partial \Pi_{SN*} / \partial \varepsilon_s = 8a^2 \phi N_1 / \Theta_1^3$ ,  $N_1$  is a cubic function with respect to  $\varepsilon_s$  and the coefficients of the cubic and quadratic terms of the primary term are negative, expression omitted, when  $\varepsilon_s = 0$ ,  $N_1 > 0$ , when  $\varepsilon_s = 4K$ ,  $N_1 > 0$ , when  $\varepsilon_s = 6K$ ,  $N_1 < 0$ , when  $\varepsilon_s = \varepsilon_{sMAX}$ ,  $N_1 < 0$ , thus, there must exist a point  $\varepsilon_{s3}$  such that  $N_1 = 0$  in the interval  $\varepsilon_s \in (4K, 6K)$ .

 $\partial \Pi_{NM*}/\partial \varepsilon_m = 2a^2 K(1-\phi)^2 N_2/\Theta_1^3$ ,  $N_2$  is a cubic function with respect to  $\varepsilon_m$  and the coefficients of the cubic and quadratic terms of the primary term are negative, expression omitted, when  $\varepsilon_m = 0$ ,  $N_2 > 0$ , when  $\varepsilon_m = K$ ,  $N_1 > 0$ , when  $\varepsilon_s = \frac{7}{5}K$ ,  $N_1 < 0$ , thus, there must exist a point  $\varepsilon_{m3}$  such that  $N_2 = 0$  in the interval  $\varepsilon_M \in (K, \frac{7}{5}K)$ .  $\Box$ 

To better observe Proposition 4 and Corollary 5, see Figure 4.



**Figure 4.** The relationship between  $\Pi_{NN*}$  and  $\Pi_{SN*}$ ,  $\Pi_{NM*}$  and  $\Pi_{SM*}$  ( $a = 3, K = 0.5, c = 2, \beta = 0.7$ ,  $\delta = 0.3$ ). (a) The relationship between  $\Pi_{NN*}$  and  $\Pi_{SN*}$ ; (b) The relationship between  $\Pi_{NN*}$  and  $\Pi_{SM*}$ ; (c) 1 of the relationship between  $\Pi_{NN*}$  and  $\Pi_{SM*}$ ; (d) 2 of the relationship between  $\Pi_{NN*}$  and  $\Pi_{SM*}$ .

From Proposition 4 and Figure 4a,b, it is clear that in a supply chain consisting of two parties, the upstream supplier who develops and produces the key components and the downstream manufacturer who assembles the end-products using the key components, when overconfidence exists in only one party (Model SN or Model NM), as long as the degree of this overconfidence is small ( $0 < \varepsilon_s < \varepsilon_{s3}$ ,  $0 < \varepsilon_m < \varepsilon_{m3}$ ), the supply chain profit will increase with the degree of overconfidence, allowing the supply chain to gain more profit.

Combining Propositions 2 and 3, it can be inferred that when overconfidence exists in only one party (Model SN or Model NM), the value of the increase in the other party's profit from the overconfidence is greater than the value of the damage to one's own profit. There exists an optimal degree of overconfidence ( $\varepsilon_{s3}$ ,  $\varepsilon_{m3}$ ) for both Model SN and Model NM that maximizes supply chain profit, and once this value is exceeded or is less than this value, the supply chain profit will not be able to reach its peak value, and thus, the supply chain will be in a non-optimal state.

## Corollary 5.

(a) When  $0 < \varepsilon_s < \varepsilon_{s4}$ ,  $\Pi_{SN*} > \Pi_{NN*}$ , when  $\varepsilon_{s4} < \varepsilon_s < \varepsilon_{sMAX}$ ,  $\Pi_{NN*} > \Pi_{SN*}$ . When  $0 < \varepsilon_m < \varepsilon_{m4}$ ,  $\Pi_{NM*} > \Pi_{NN*}$ , when  $\varepsilon_{m4} < \varepsilon_m < \varepsilon_{mMAX}$ ,  $\Pi_{NN*} > \Pi_{NM*}$ .

(b) When  $\varepsilon_m \in (0, \varepsilon_{mSMSEG})$ , if  $0 < \varepsilon_s < \varepsilon_{s5}$ ,  $\Pi_{SM*} > \Pi_{NN*}$ ; if  $\varepsilon_{s5} < \varepsilon_s < \varepsilon_{sSMMAX1}$ ,  $\Pi_{NN*} > \Pi_{SM*}$ . When  $\varepsilon_m \in (\varepsilon_{mSMSEG}, \varepsilon_{mNMMAX})$ , if  $0 < \varepsilon_s < \varepsilon_{s6}$ ,  $\Pi_{SM*} > \Pi_{NN*}$ ; if  $\varepsilon_{s6} < \varepsilon_s < \varepsilon_{sSMMAX2}$ ,  $\Pi_{NN*} > \Pi_{SM*}$ .

# Proof.

(a) Let  $\Pi_{NN*} = \Pi_{SN*}$ , after cross-multiplication, move to the left side of the equation, the left side is  $a^2 K \phi \varepsilon_s N_3$ ,  $N_3$  is a cubic function on  $\varepsilon_s$ , the expression is omitted, when  $\varepsilon_s = 6K$ ,  $N_3 < 0$ ; when  $\varepsilon_s = 8K$ ,  $N_3 > 0$ , there must exist a point  $\varepsilon_{s4}$  so that  $N_3 = 0$  in the interval  $\varepsilon_s \in (6K, 8K)$ .

Let  $\Pi_{NN*} = \Pi_{NM*}$ , after cross-multiplication, move to the left side of the equation, the left side is  $a^2 K \varepsilon_m (1 - \phi)^2 N_4$ ,  $N_4$  is a cubic function on  $\varepsilon_m$ , the expression is omitted, when  $\varepsilon_m = K$ ,  $N_3 < 0$ ; when  $\varepsilon_m = K$ ,  $N_4 < 0$ ; when  $\varepsilon_m = \varepsilon_{mSNMAX}$ ,  $N_4 > 0$ ; there must exist a point  $\varepsilon_{m4}$  so that  $N_4 = 0$  in the interval  $\varepsilon_m \in (K, \varepsilon_{mSNMAX})$ .

(b) Let  $\Pi_{NN*} = \Pi_{SM*}$ , after cross-multiplication, move to the left side of the equation, the left side is  $a^2 K(\varepsilon_m(1-\phi) + \phi \varepsilon_s)N_5$ ,  $N_5$  is a cubic function on  $\varepsilon_m$ , and also a cubic function with respect to  $\varepsilon_s$ . The expression is omitted.

When  $\varepsilon_m \in (0, \varepsilon_{mSMSEG})$ , if  $\varepsilon_m = \varepsilon_s = K$ ,  $N_5 < 0$ , if  $\varepsilon_m = \varepsilon_s = K$ ,  $\varepsilon_s = 4K$ ,  $N_5 > 0$ , there must exist a point in  $\varepsilon_m$ , such that  $N_5 = 0$  in the interval  $\varepsilon_s \in (0, \varepsilon_{sSMMAX1})$ .

When  $\varepsilon_m \in (\varepsilon_{mSMSEG}, \varepsilon_{mNMMAX})$ , if  $\varepsilon_m = \frac{7}{5}K$ ,  $\varepsilon_s = K$ ,  $N_5 < 0$ , if  $\varepsilon_m = \frac{7}{5}K$ ,  $\varepsilon_s = 4K$ ,  $N_5 > 0$ , there must exist a point in  $\varepsilon_m$  with respect to  $\varepsilon_{s6}$ , such that  $N_5 = 0$  in the interval  $\varepsilon_s \in (0, \varepsilon_{sSMMAX2})$ .  $\Box$ 

Corollary 5(a) and Figure 4a,b demonstrate that when overconfidence exists on only one side (Model SN or Model NM), as long as the degree of that overconfidence is relatively small ( $0 < \varepsilon_s < \varepsilon_{s4}$ ,  $0 < \varepsilon_m < \varepsilon_{m4}$ ), it can lead to an increase in supply chain profitability compared to Model NN. However, once the degree of overconfidence is large, it can harm supply chain profits.

Corollary 5(b) and Figure 4c,d indicate that when both the supplier and the manufacturer are overconfident (Model SM), a relatively small degree of overconfidence in both of them, when  $\varepsilon_m \in (0, \varepsilon_{mSMSEG}), 0 < \varepsilon_s < \varepsilon_{s5}$  or when  $\varepsilon_m \in (\varepsilon_{mSMSEG}, \varepsilon_{mNMMAX}), 0 < \varepsilon_s < \varepsilon_{s6}$ , can lead to higher supply chain profitability in the SM model as compared to that in the NN model. The opposite would be detrimental to supply chain profitability.

These findings also corroborate the view of some scholars that overconfidence is potentially disastrous (Plous 1993). Regardless of whether the model is SN, NM, or SM, when the level of overconfidence is too large it can damage the profitability of the whole supply chain. For example, as mentioned in the introduction, OPPO was overconfident in

its R&D capability and potential market demand, which eventually led to the failure of its R&D investment. But Apple and GM have been successful in appointing overconfident CEOs because their level of overconfidence is less than a critical mass.

## 4.3. Bargaining Model for Bilateral Negotiations

Next, we analyze the situation where the RS proportion is negotiated between the supplier and the manufacturer.

In the first stage of the game, the two players negotiate to determine the optimal revenue-sharing proportion to be enjoyed by the supplier, where the GNB mechanism is used to solve the optimization problem of the two firms:

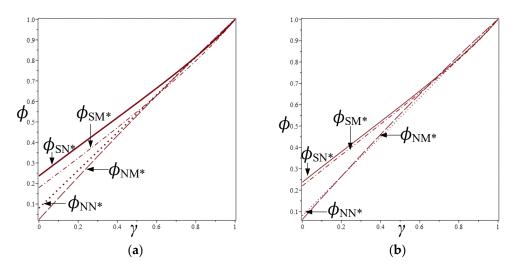
$$\max\Omega(\phi) = (\Pi_{s,i})^{\gamma} (\Pi_{m,i})^{(1-\gamma)} i = \text{SM}, \text{SN}, \text{NM and NN}$$
(5)

**Lemma 5.**  $\phi_{NN*} = 1 - \gamma + [(\beta - \delta)^2 \gamma]/4K$ ,  $\phi_{SN*} = \phi_2$ ,  $\phi_{NM*} = \phi_3$ ,  $\phi_{SM*} = \phi_4$ . When  $\gamma \to 0^+$ ,  $\phi_2 > 1 - \gamma + [(\beta - \delta)^2 \gamma]/4K > \phi_3$ ,  $\phi_2 > \phi_4 > \phi_3$ .

**Proof.** Derivation of Equation (5) is sufficient to make it 0. For i = NN, the derivation is easy to obtain and is omitted. Now, for i = SN to explain. i = SN when the  $\frac{\partial \Omega(\phi)}{\partial \phi} =$ 

 $\begin{array}{c} \frac{(\Pi_{s,SN})^{\gamma}(\Pi_{m,SN})^{(1-\gamma)}\Gamma_{6}}{(4K(2-\phi)-(3\phi\epsilon_{s}+\psi_{2}))(4\epsilon_{s}+\psi_{2})(1-\phi)\left(4K(2-\phi)-(\phi\epsilon_{s}+\psi_{2})^{2}\right)'} \\ \Gamma_{6} = 3\epsilon_{s}^{4}(2+\gamma)\phi^{4} + (6\epsilon_{s}^{2}(\psi_{2}(2+\gamma)\epsilon_{s}+(\gamma+1)(2K-\epsilon_{s}^{2})))\phi^{3} + (4\psi_{2}\epsilon_{s}(6K-4\gamma\epsilon_{s}^{2}-3\epsilon_{s}^{2})+(2\psi_{2}^{2}(\gamma+3)-4K(\gamma+4K)\epsilon_{s}^{2}+16K^{2})\phi^{2} + ((16(\gamma-3)K-2\psi_{2}^{2}(7\gamma+3))\epsilon_{s}^{2}-2\psi_{2}(4K(\gamma+3)+\gamma\psi_{2}^{2})\epsilon_{s}+4(4K(\gamma-3)+,\\ \psi_{2}^{2}(1-\gamma))K)\phi + (16(\gamma-3)K-2\psi_{2}^{2}(7\gamma+3))\epsilon_{s}^{2}-2\psi_{2}(4K(\gamma+3)+r\psi_{2}^{2})\epsilon_{s}+4(4K(\gamma-3)+\psi_{2}^{2}(1-\gamma))K \\ \Gamma_{6} \text{ is a quadratic function on } \phi. \text{ It is sufficient to decide that } \Gamma_{6} \text{ is positive or negative,} \\ \Gamma_{6} > 0 \text{ when } \phi = 0, \ \Gamma_{6} < 0 \text{ when } \phi = 1, \text{ and there must exist a point } \phi_{2} \text{ (where } \phi_{2} \text{ is a function on } \gamma) \text{ such that } \frac{\partial\Omega(\phi)}{\partial\phi} = 0. \ \phi_{3} \text{ and } \phi_{4} \text{ are proved in the same way as } \phi_{2}, \text{ omitted.} \\ \text{When the manufacturer has full bargaining power } \gamma = 0, \text{ then the revenue-sharing proportion is entirely determined by the manufacturer, i.e., the manufacturer will choose } \phi_{1,i} \\ \text{ in Proposition 1 and the relation } \phi_{1,SN} > \phi_{1,NN}(\phi_{1,SM}) > \phi_{1,NM} \text{ is satisfied Since } \phi \text{ is a continuous function with respect to } \gamma, \text{ when } \gamma \rightarrow 0^{+} \text{ there is } \phi_{SN*} > \phi_{NN*}(\phi_{SM*}) > \phi_{NM*}. \\ \Box$ 

In Figure 5a, when  $\gamma = 0.569$ ,  $\phi_{SM*} = \phi_{NN*} = 0.604$ ; when  $\gamma = 0.603$ ,  $\phi_{SM*} = \phi_{NM*} = 0.631$ ; when  $\gamma = 0.724$ ,  $\phi_{NM*} = \phi_{NN*} = 0.746$ ; when  $\gamma = 0.797$ ,  $\phi_{NM*} = \phi_{SN*} = 0.815$ ; when  $\gamma = 0.809$ ,  $\phi_{NN*} = \phi_{SN*} = 0.825$ ; it is constant that  $\phi_{SN*}$  is greater than  $\phi_{SM*}$ .



**Figure 5.** Impact of supplier's bargaining power  $\gamma$  on supplier's share of optimal revenue-sharing  $\phi$  (a = 3, K = 0.5, c = 2,  $\beta = 0.7$ ,  $\delta = 0.3$ ,). (**a**)  $\varepsilon_m = 0.2$ ,  $\varepsilon_s = 0.2$ ; (**b**)  $\varepsilon_m = 0.05$ ,  $\varepsilon_s = 0.2$ .

In other words, when  $\gamma \in [0, 0.569)$ ,  $\phi_{SN*} > \phi_{SM*} > \phi_{NN*} > \phi_{NM*}$ ; when  $\gamma \in (0.569, 0.603)$ ,  $\phi_{SN*} > \phi_{NN*} > \phi_{SM*} > \phi_{NM*}$ ; when  $\gamma \in (0.603, 0.724)$ ,  $\phi_{SN*} > \phi_{NN*} > \phi_{NN*} > \phi_{NM*} > \phi_{SM*}$ ; when  $\gamma \in (0.724, 0.797)$ ,  $\phi_{SN*} > \phi_{NM*} > \phi_{NN*} > \phi_{SM*}$ ; when  $\gamma \in (0.797, 0.815)$ ,  $\phi_{NM*} > \phi_{SN*} > \phi_{NN*} > \phi_{SM*}$ ; when  $\gamma \in (0.815, 1)$ ,  $\phi_{NM*} > \phi_{NN*} > \phi_{SN*} > \phi_{SN*} > \phi_{SN*} > \phi_{SM*}$ .

In Figure 5b, when  $\gamma = 0.198$ ,  $\phi_{NN*} = \phi_{NM*} = 0.262$ ; when  $\gamma = 0.640$ ,  $\phi_{SM*} = \phi_{NM*} = 0.686$ ; when  $\gamma = 0.688$ ,  $\phi_{NM*} = \phi_{SN*} = 0.730$ ; when  $\gamma = 0.766$ ,  $\phi_{NN*} = \phi_{SM*} = 0.785$ ; when  $\gamma = 0.809$ ,  $\phi_{NN*} = \phi_{SN*} = 0.825$ ; it is constant that  $\phi_{SN*}$  is greater than  $\phi_{SM*}$ .

In other words, when  $\gamma \in [0, 198)$ ,  $\phi_{SN*} > \phi_{SM*} > \phi_{NN*} > \phi_{NM*}$ ; when  $\gamma \in (0.198, 0.640)$ ,  $\phi_{SN*} > \phi_{SM*} > \phi_{NM*} > \phi_{NN*}$ ; when  $\gamma \in (0.640, 0.688)$ ,  $\phi_{SN*} > \phi_{NM*} > \phi_{SM*} > \phi_{NM*}$ ; when  $\gamma \in (0.688, 0.766)$ ,  $\phi_{NM*} > \phi_{SN*} > \phi_{SM*} > \phi_{NN*}$ ; when  $\gamma \in (0.766, 0.809)$ ,  $\phi_{NM*} > \phi_{SN*} > \phi_{SN$ 

When the supplier's bargaining power  $\gamma = 0$ , the revenue-sharing proportion is entirely determined by the manufacturer, and the value of  $\phi$  in each model when  $\gamma = 0$  is shown in  $\phi_{1,i}$  In Figure 3a–d, when the downstream and upstream firms decide on revenue sharing, the optimal decision of the downstream firm is to share a certain proportion of the revenue with the upstream firm instead of exclusively capturing all of the revenue by itself.

In conjunction with Proposition 1, since supplier profits increase with the RS proportion, it can be inferred that as the supplier's bargaining power  $\gamma$  gradually increases, the RS proportion obtained by the supplier, as determined by the two parties through negotiations, will gradually increase. Therefore, the greater the bargaining power of the supplier, the higher the level of R&D investment in key components will be when the revenue-sharing proportion is set through negotiation between the two parties.  $\phi = \phi_{1,i} > 0$  in each model when  $\gamma = 0$ , so the level of R&D inputs in key components must be higher than in the case where there is no revenue-sharing contract, regardless of the value of the supplier's bargaining power. When the supplier's bargaining power  $\gamma = 1$ , the upstream firm will have exclusive access to all revenues. This is similar to the findings in the literature (Xiao et al. 2020).

From Lemma 5 and Figure 5a,b, we can see that when the supplier's bargaining power is low, among the four models, the supplier receives the highest percentage of RS in Model SN. This is because the supplier makes more R&D inputs for its overconfidence compared to the other models but without the concurrent concerted effort from the manufacturer, so that the manufacturer is willing to share a slightly larger percentage of revenue with the supplier in this model; of the four models, Model NM has the lowest percentage of revenue-sharing for the supplier, because the manufacturer makes decisions under its own overconfidence utility, yet does not actually achieve this utility, but increases the supplier's profit. When the bargaining power of the supplier is relatively low, the proportion of RS to the supplier will be lower compared to other models. It can be seen that in this case the RS contract has a compensatory effect on the loss of profit due to overconfidence.

#### 5. Conclusions

This paper introduces the overestimation of overconfidence in the context of downstream manufacturer incentives for upstream suppliers of key components to invest in R&D through revenue-sharing contracts, and further analyzes the use of bilateral negotiation and bargaining models for determining revenue-sharing proportions to investigate the impact of overconfidence and revenue-sharing proportions and bargaining power of one or both parties on the level of R&D inputs, wholesale prices, production volumes and profits of key components of products.

Our study contributes to the supply chain literature in four significant aspects. First, overconfidence (or a RS contract) on either side increases the level of R&D inputs into key components. More specifically, the level of R&D inputs into key components increases with the degree of overconfidence on the supplier's share of the revenue sharing. Moreover, our

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findings suggest that the level of R&D inputs into key components is higher when both parties are overconfident than is the case only one of the parties is overconfident.

Second, the level of confidence affects distribution of benefits between the two parties of supplier and manufacturer. As shown from the results of all three models—manufactureronly, supplier-only, and both overconfident—the greater the degree of overconfidence, the greater the loss of profits for the self, but the greater the increase in profits for the other.

Third, RS contracts can stimulate increased input to R&D investment, regardless of the bargaining power of either party. On the other hand, as shown in the results from the bilateral negotiation bargaining model, the bargaining power of supply parties can determine the revenue sharing proportion between the two parties. If the supplier's bargaining power is low, the supplier receives the highest revenue-sharing proportion when only the supplier is overconfident, while the supplier receives the lowest revenue-sharing proportion when only the manufacturer is overconfident. Moreover, it can be observed that the RS contract has a compensatory effect on the loss of profit due to overconfidence when using a bilateral negotiation bargaining model and the supplier's bargaining power is low.

Fourth, the findings from our study have significant managerial implications for business practices with regard to supply chain relationships and innovation investment. For business managers, our findings suggest that revenue sharing contracts can be used as a useful tool to promote innovation. More importantly, our findings regarding the conjoint effect of RS contracts and overconfidence suggest that RS contracts can help compensate for profit losses caused by overconfidence, especially when the supplier's bargaining power is low. Thus, an important managerial implication from this finding is that managers can use RS contracts to mitigate negative impacts of overconfidence on profits.

Author Contributions: Conceptualization, C.W., H.C. and Y.K.; methodology, C.W.; software, C.W.; validation, C.W., H.C. and Y.K.; formal analysis, C.W., H.C.; investigation, C.W. and H.C.; data curation, C.W.; writing—original draft preparation, C.W.; writing—review and editing, H.C. and Y.K.; supervision, H.C. and Y.K.; project administration, H.C. All authors have read and agreed to the published version of the manuscript.

**Funding:** This research is supported by the National Natural Science Foundation of China (No. 71774072, 72072080); National Social Science Foundation of China (No. 19BJY094); Nanjing University of Aeronautics and Astronautics Postgraduate Education Teaching Reform Research Project (No. 2020YJXGG29); Educational Humanities and Social Sciences Foundation (No. 18YJA630008). The first author Chengli Wei was funded by the China Scholarship Council (File No. 202206830112).

Data Availability Statement: Data are available upon contact with authors.

**Conflicts of Interest:** The authors declare no conflict of interest.

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