

# **Cost impact analysis of Enhanced Recovery After Surgery program implementation in Alberta colon cancer patients**

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# ABSTRACT

**Background** The Enhanced Recovery After Surgery (ERAS) colorectal guideline has been implemented widely across Alberta. Our study examined the clinical and cost impacts of ERAS on colon cancer patients across the province.

**Methods** We first used both summary statistics and multivariate regression methods to compare, before and after guideline implementation, clinical outcomes (length of stay, complications, readmissions) in consecutive elective colorectal patients 18 or more years of age and in colon cancer and non-cancer patients treated at the Peter Lougheed Centre and the Grey Nuns Hospital between February 2013 and December 2014. We then used the differences in clinical outcomes for colon cancer patients, together with the average cost per hospital day, to estimate cost impacts.

**Results** The analysis considered 790 patients (398 cancer and 392 non-cancer patients). Mean guideline compliance increased to 60% in cancer patients and 57% in non-cancer patients after ERAs implementation from 37% overall before ERAs implementation. From pre- to post-ERAs, mean length of stay declined to  $8.4 \pm 5$  days from  $9.5 \pm 7$  days in cancer patients, and to  $6.4 \pm 4$  days from  $8.8 \pm 5.5$  days in non-cancer patients (p = 0.0012 and p = 0.0041 respectively). Complications declined significantly in the renal, hepatic, pancreatic, and gastrointestinal groups (difference in proportions: 13% in cancer patients; p < 0.05). No significant change in the risk of readmission was observed. The net cost savings attributable to ERAs implementation ranged from \$1,096 to \$2,771 per cancer patient and from \$3,388 to \$7,103 per non-cancer patient.

**Conclusions** Implementation of ERAS not only resulted in clinical outcome improvements, but also had a significant beneficial impact on scarce health system resources. The effect for cancer patients was different from that for non-cancer patients, representing an opportunity for further refinement and study.

**Key Words** ERAS, cost savings, complications, readmissions, length of stay, colon cancer, benefits, guideline compliance

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# **INTRODUCTION**

The colorectal guideline from the Enhanced Recovery After Surgery (ERAS) Society (Kista, Sweden) has been widely studied internationally<sup>1–6</sup>, with most centres achieving significant outcome effects, including a reduction in length of stay [Los (2.5 days on average)], a decline in complications<sup>5–8</sup>, and cost benefits to the system [mean savings of €651 (US\$2245) per patient]<sup>4,9,10</sup>. We recently used the Alberta Health Services ERAS Implementation Program to implement the ERAS guideline across Alberta, achieving similar health-system benefits<sup>11</sup>.

To the best of our knowledge, the effects of the ERAS Society's colorectal guideline on patient outcomes and on health system economic benefits, comparing colon cancer patients with non-cancer patients, have yet to be reported. In the present study, we therefore aimed to evaluate the initial effects of the ERAS Society's colorectal guideline on patient outcomes and health system costs in comparisons of colorectal surgical patients before and after

**Correspondence to:** Gregg Nelson, Tom Baker Cancer Centre, 1331 29 Street NW, Calgary, Alberta T2N 4N2. E-mail: Gregg.Nelson@albertahealthservices.ca **DOI:** http://dx.doi.org/10.3747/co.23.2980 guideline implementation, and of colon cancer patients with non-cancer patients.

# METHODS

The Alberta Health Services ERAS Implementation Program began in February 2013 at the Peter Lougheed Centre and the Grey Nuns Hospital. Starting in February 2014, 4 other centres (Foothills Medical Centre, University of Alberta Hospital, Royal Alexandra Hospital, and Misericordia Community Hospital) joined the implementation program. The program methods have been described in detail elsewhere<sup>11</sup>. Using the definitions published by Gustafsson et al.<sup>12</sup> and Nygren et al.<sup>13</sup>, compliance with the ERAS guideline was measured separately for each of its 22 elements. We hypothesized that, because cancer patients are generally sicker than non-cancer patients, overall compliance with the guideline was not similar for cancer and non-cancer patients, and therefore the effects of implementing the guideline would be different for cancer and non-cancer patients. Patients undergoing colorectal surgery for cancer were compared with those who underwent colorectal surgery for non-cancer indications.

## Outcomes

The main outcome measures were Los (number of days between the primary operation date and the discharge date), complications (grouped by ERAS Interactive Audit System categories: urologic, respiratory, infectious, cardiovascular, renal, hepatic, pancreatic, gastrointestinal, surgical, anesthetic, and psychiatric), and readmissions (readmission within 30 days after discharge). Demographic and clinical variables were also measured.

## Sample Size Estimate

Given a within-group standard deviation of 8.2 days (calculated from historical data), a confidence level of 0.05, and a power of 80%, an estimated total sample size of 270 patients was expected to detect a mean difference of 2 days (estimated from historical data) between cancer and non-cancer patients. In the same vein, given a standard deviation of 11 days (also estimated from historical data, all patients included), an estimated total sample size of 475 patients was expected to detect a mean difference of 2.5 days<sup>5,6</sup>. Using the rule of at least 10 observations per predictor variable in multiple regression models<sup>14,15</sup>, the foregoing sample size permitted the use of regression models that included all potential confounding factors for readmissions as an outcome variable.

# **Data Analyses**

Wilcoxon tests were used for comparisons of cancer with non-cancer patients and of pre- and post-ERAS patients for age, body mass index, and overall ERAS compliance. Chi-square tests with post-hoc Bonferroni corrections were used for comparing multinomial variables. Patients were grouped into five 3-month time intervals, and those intervals were used to compare Los for the pre- and post-ERAS patients. A log-binomial regression model was used to compute the relative risk (RR) for 30-day post-discharge readmission, adjusted for potential confounding factors (surgical approach, American Society of Anesthesiologists physical status classification<sup>16</sup>, surgery type, sex, smoking status, alcohol consumption, and diabetes status). Chisquare tests were used to compare the proportions of patients who developed at least 1 complication (by complications group) during their primary hospital stay.

## **Cost Impact Analysis**

A cost impact analysis, using a hospital perspective, examined primary LOS (that is, for surgery), 30-day post-discharge readmissions, and readmission Los, to determine potential differences in costs for cancer patients pre- and post-ERAS and also for non-cancer patients preand post-ERAS. To calculate the net cost impact, we subtracted the ERAS intervention costs, including labour or coordination and licensing fees. Differences in Los and in readmission likelihood were estimated as already described. Cost impacts were estimated by applying the unit cost of an inpatient hospital day to the differences for patients pre- and post-ERAS. Unit cost of an inpatient hospital day (\$1,114-\$2,106) was estimated using the Alberta hospital discharge abstract database and the case-mix groups for colorectal surgery. The case-mix groups are "colostomy or enterostomy," "open large-intestine or rectum resection without colostomy" (planned and unplanned), "endoscopic large-intestine or rectum resection without colostomy," "repair or fixation and other moderate intervention on lower gastrointestinal tract," "minor lower gastrointestinal intervention," and "digestive malignancy." The unit cost included patient-specific drug and supply costs, salaries, medical and surgical supplies, administration and support services, but not the costs of physician services and pharmaceuticals. All costs were converted to 2014 Canadian dollars using the Consumer Price Index.

Ethics approval was obtained from the research ethics boards at the University of Calgary and the University of Alberta.

# RESULTS

The study considered 790 colorectal surgical patients from the two original sites, consisting of 398 patients who underwent surgery for primary adenocarcinoma (68 pre- and 330 post-ERAS) and 392 non-cancer patients (48 pre- and 344 post-ERAS). The balance of demographic characteristics for pre- and post-ERAS patient was good for sex, age, body mass index, American Society of Anesthesiologists class, and main procedure (Table I). However, significantly more men than women had a cancer diagnosis. As expected, cancer patients were significantly older than non-cancer patients: more of the cancer patients were at least 64 years of age (59% vs. 40% for the non-cancer patients).

## Compliance

Pre-ERAS, mean total guideline compliance was 37% in cancer and non-cancer patients alike. Post-ERAS, mean total compliance was significantly higher in cancer patients (60%), than in non-cancer patients (57%, p = 0.0024). That difference in compliance began after the first 6 months of ERAS implementation and continued up to the 15th month of implementation (Figure 1). After the start of ERAS

TABLE I Demographics and clinical characteristics of the study patie
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Variable	Patient group <sup>a</sup>					
	ERAS impl	ERAS implementation		With	With cancer	
	Before	After	- value	Yes	No	– Value
Patients ( <i>n</i> )	117	673	_	398	392	_
Sex [n (%)]						
Men	58 (50)	377 (56)	0.2288	238 (60)	197 (50)	0.0062
Women	58 (50)	296 (44)	0.2288	159 (40)	195 (50)	0.0062
Unknown	1 (1)	0	_	1 (0)	0	_
BMI [ <i>n</i> patients (median value)]	109 (27)	662 (27)	0.8611	388 (28)	383 (27)	0.5382
Age [ <i>n</i> patients (median years)]	115 (63)	674 (64)	0.4953	397 (66)	392 (60)	< 0.0001
Age group [n (%)]						
≤33 Years	2 (2)	34 (5)	0.2471	1 (1)	34 (9)	< 0.0001
34–43 Years	6 (5)	39 (6)	0.7922	13 (3)	32 (8)	0.0030
44–53 Years	21 (18)	95 (14)	0.2599	48 (12)	68 (17)	0.0358
54–63 Years	32 (27)	166 (25)	0.6550	98 (25)	100 (26)	0.7736
≥64 Years	55 (47)	339 (50)	0.5662	236 (59)	158 (40)	< 0.0001
Unknown	1 (1)	0	_	1 (0)	0	_
Surgical approach [ <i>n</i> (%)]						
Laparoscopy	51 (44)	349 (52)	0.3860	211 (53)	189 (48)	1.0000
Open surgery	52 (44)	198 (29)	0.0092	149 (37)	100 (25)	0.0023
Stoma approach	3 (3)	65 (10)	0.0460	3 (0.8)	65 (17)	< 0.0001
Converted	11 (9)	55 (8)	1.0000	35 (9)	31 (8)	1.0000
Unknown	0	7 (1)	_	0	7 (2)	_
Main procedure [n (%)]						
Intestinal	63 (54)	355 (53)	1.0000	218 (55)	200 (51)	0.8719
Rectal	43 (37)	204 (30)	0.4331	174 (44)	74 (19)	< 0.0001
Revision	10 (9)	114 (17)	0.0700	6 (1)	118 (30)	< 0.0001
ASA class [ <i>n</i> (%)]						
1, 2, or 3	110 (94)	661 (98)	0.4987	392 (98)	379 (97)	0.2962
4 or 5	2 (2)	7 (1)	0.4987	3 (1)	6 (1)	0.2962
Unknown	5 (4)	5 (1)	—	3 (1)	7 (2)	—

<sup>a</sup> Because of missing data, the sum of the *n* values for a particular variable might not match the total population. Because of rounding, some percentages might not total to exactly 100%.

BMI = body mass index; ASA = American Society of Anesthesiologists.

implementation, mean total compliance increased rapidly during the first 3 months of implementation; it then stayed almost constant thereafter for cancer and non-cancer patients alike (Figure 1). Before ERAS, as expected, mean total compliance was similar for patients undergoing open (38%) and laparoscopic surgery (36%, p = 0.3042). However, post-ERAS, mean total compliance was significantly higher for patients undergoing laparoscopic surgery (61%) than for those undergoing open surgery (56%, p < 0.0001).

#### LOS

Length of stay declined significantly from pre- to post-ERAS, in cancer and non-cancer patients alike (Table II). The Los reduction maintained a steady trend from the 3rd month of implementation onward (pre-ERAS being the comparator). At month 15 post-ERAS, Los declined significantly to a median of 5 days from a pre-ERAS median of 7 days in cancer patients and to a median of 4 days from a pre-ERAS median of 5.5 days in non-cancer patients. Pre-ERAS, the mean Los of 9.5 days for cancer patients was not significantly different

from the mean LOS of 8.8 days for non-cancer patients (p = 0.2944); however, post-ERAS, the mean LOS of 8.4 days for cancer patients was significantly different from the mean LOS of 6.4 days for non-cancer patients. The LOS reduction was higher for patients undergoing laparoscopic surgery [median LOS: 5 days pre-ERAS (mean: 7.2 days); 4 days post-ERAS (mean: 5.4 days); p = 0.0001] than for those undergoing open surgery [median LOS: 8 days pre-ERAS (mean: 10 days); 7 days post-ERAS (mean: 10.3 days); p = 0.1050].

#### Complications

Although the proportion of patients who developed at least 1 complication declined in cancer patients to a post-ERAS proportion of 46% from a pre-ERAS proportion of 57%, the difference was nonsignificant (Table III). Similarly, in non-cancer patients, the decline to a post-ERAS proportion of 44% from a pre-ERAS proportion of 56% was nonsignificant. However, in cancer patients, a significant decline in the proportion of patients who developed at least 1 complication was observed in the renal, hepatic, pancreatic,



**FIGURE 1** Change in overall compliance with the Enhanced Recovery After Surgery (ERAS) program over time, by site.

and gastrointestinal complications groups. Post-ERAS, the difference in the proportions of non-cancer and cancer patients who developed at least 1 complication [2.0%; 95% confidence interval (CI): -5.5% to 9.6%] was nonsignificant (p = 0.5974).

Overall, only 15 reoperations were performed, 1 in a pre-ERAS patient, and 14 in post-ERAS patients. The decline in the proportion of patients who developed at least 1 complication, pre-ERAS to post-ERAS, was significant neither in patients undergoing laparoscopic surgery (difference in proportions: 4%; p = 0.5804) nor in patients undergoing open surgery (difference in proportions: 14%; p = 0.0697).

#### Readmissions

For cancer patients, 30-day post-discharge readmissions occurred 11 times (16%) pre-ERAS and 33 times (10%) post-ERAS. Comparing pre-ERAS with post-ERAS cancer patients, the risk of readmission declined nonsignificantly (adjusted RR: 1.65; 95% cI: 0.88 to 3.09; p = 0.1172). In 338 non-cancer patients, 29 readmissions occurred, and the RR of 0.78 resulting from a comparison of the readmission risk between non-cancer patients and cancer patients was nonsignificant (95% CI: 0.51 to 1.19; p = 0.7830). Comparing post-ERAS with pre-ERAS patients, the risk of 30-day readmission was similar for those undergoing laparoscopic surgery (RR: 0.7081; 95% CI: 0.2843 to 1.7633; p = 0.4584) and open surgery (RR: 0.6295; 95% CI: 0.3392 to 1.1682).

#### Costs

For colon cancer patients, ERAS was associated with a decline in the primary Los by 1.1 days per patient, equating to 363 hospital days. The likelihood of readmission was reduced by 6.2%, equating to 20 prevented readmissions and 180 hospital days. For patients that were readmitted, ERAS was associated with a decline in the readmission Los by 0.4 days per patient, equating to 14 hospital days. The **TABLE II**Change in length of stay over time, after implementation ofthe Enhanced Recovery After Surgery (ERAS) program

Time since implementation	Pts	Pts Length of stay (days)		
and patient group	( <i>n</i> )	Mean	Median	- value
Before ERAS				
Cancer patients	68	9.5±11.5	7.0	
Non-cancer patients	48	8.8±7.3	5.5	
After ERAS				
Overall				
Cancer patients	330	8.4±12.7	5.0	0.0012
Non-cancer patients	344	6.4±8.2	4.0	0.0041
3 Months				
Cancer patients	73	9.2±14.9	5.0	0.0439
Non-cancer patients	73	6.7±7.9	4.0	0.0266
6 Months				
Cancer patients	66	$8.9 \pm 8.9$	6.0	0.4298
Non-cancer patients	69	7.5±14.4	4.0	0.0024
9 Months				
Cancer patients	69	8.1±15.9	5.0	0.0003
Non-cancer patients	81	6.6±5.5	4.0	0.0586
12 Months				
Cancer patients	64	7.9±13.0	5.0	0.0011
Non-cancer patients	63	5.4±3.3	5	0.0170
15 Months				
Cancer patients	58	7.8±8.1	5.0	0.0051
Non-cancer patients	58	5.8±4.3	4.0	0.0339

Pts = patients.

total estimated gross cost saving was in the \$620,498– \$1,173,042 range. The total cumulative intervention cost for ERAS during the analysis period was \$258,741. The net cost saving from ERAS was therefore in the \$361,757–\$914,301 range (\$1,096–\$2,771 per patient, Table IV).

For non-cancer patients, ERAS was associated with a decline in the primary Los by 2.4 days per patient, a reduction in the likelihood of readmission by 6.2%, and a decline in the readmission Los by 6.1 days per patient. Those improvements resulted in a net cost saving in the \$1,165,443-\$2,443,432 range (\$3,388–\$7,103 per patient, Table IV).

## DISCUSSION

Implementation of the ERAS colorectal guideline in colon cancer patients in Alberta resulted in an improvement in clinical outcomes, which translated directly into significant cost savings to the health care system.

Our results show that, after accounting for intervention costs, the declines in LOS, complications, and readmissions generated a net cost saving in the range of \$1,096–\$2,771 per cancer patient and \$3,388–\$7,103 per non-cancer patient. Accordingly, when ERAS is scaled, the magnitude of the cost saving within and between other types of surgeries will likely be substantial.

Our results also show that, compared with the youngest age group, the oldest age group, consisting mostly of cancer patients, stay significantly longer in hospital. The shortest LOS (mean: 5.1 days; median: 4 days) was observed in the youngest age group ( $\leq$ 33 years), which constituted 9% of non-cancer patients and only 1% of cancer patients. The dependency of Los on patient age, as illustrated here, is consistent with findings reported by Cakir *et al.*<sup>17</sup>,

Hendry *et al.*<sup>18</sup>, and Delaney *et al.*<sup>19</sup>, who concluded that age is an independent determinant of LOS, with younger patients being more likely than their older counterparts to reap higher benefits from ERAS implementation. That

Complication	Patients [ <i>n</i> (%)]		Difference in	95% Cl	p Value
	Before ERAS	After ERAS	(%)		
Overall	39 (57)	153 (46)	11	-2 to 24	0.1032
Respiratory	8 (12)	23 (7)	5	-3 to 13	0.2117
Infectious	8 (12)	31 (9)	3	-6 to 11	0.5081
Cardiovascular	5 (7)	15 (5)	2	-4 to 9	0.3590
Gastrointestinal <sup>a</sup>	27 (40)	89 (27)	13	0.2 to 25	0.0353
Surgical	18 (26)	59 (18)	8	-3 to 20	0.1024
Epidural-related	1 (1)	6 (2)	-1	-4 to 3	1.0000
Psychiatric	14 (21)	66 (20)	1	-10 to 11	0.9122

 TABLE III
 Proportion of cancer patients who developed at least 1 complication, by complication group

<sup>a</sup> Renal, hepatic, pancreatic, and other gastrointestinal.

ERAS = Enhanced Recovery After Surgery program; CI = confidence interval.

	TABLE IV	Cost impact of	implementing t	the Enhanced Recovery	After Surgery	(ERAS) program <sup>a</sup>
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Variable	Pts (n)	Reduction attributable to ERAS		Total savings
		Average	Total	
LOS, primary		(days)	(days)	(\$)
Cancer patients	330	1.1	363	404,382 to 764,478
Non-cancer patients	344	2.4	826	920,164 to 1,739,556
Readmissions prevented		(%)	( <i>n</i> )	
Cancer patients	330	6.2	20	
Non-cancer patients	344	6.2	21	
LOS prevented		(days <sup>b</sup> )	(days)	(\$)
Cancer patients	20	9	180	200,520 to 379,080
Non-cancer patients	21	13.4	282	314,148 to 593,892
LOS, readmission		(days)	(days)	(\$)
Cancer patients	33	0.4	14	15,596 to 29,484
Non-cancer patients	29	6.1	177	197,178 to 372,762
TOTAL				(\$)
Cancer patients				620,498 to 1,173,042
Non-cancer patients				1,435,161 to 2,713,150
ERAS implementation cost				(\$)
Cancer patients				258,741
Non-cancer patients				269,718
Net cost-savings				(\$)
Cancer patients				361,757 to 914,301
Non-cancer patients				1,165,443 to 2,443,432
Net cost-savings per patient				(\$)
Cancer patients				1,096 to 2,771
Non-cancer patients				3,388 to 7,103
Breakeven point				(surgeries)
Cancer patients				93 to 236
Non-cancer patients				38 to 80

<sup>a</sup> Cost per hospital day: \$1,114-\$2,106.

<sup>b</sup> Average LOS per re-admission before ERAS implementation.

Pts = patients; LOS = length of stay.

observation partly explains why the cost saving attributable to ERAS implementation was higher for the non-cancer patients than for the cancer patients in the present study. In addition, colon cancer patients are typically more likely to require open surgeries, as noted in our study and reported in randomized controlled trials<sup>20–23</sup>, translating into longer Los and therefore a lower cost saving. A fuller economic evaluation, evaluating the economic impact of ERAS both on the colorectal experience and on other surgery types (as the approach is scaled) is forthcoming. The early results presented here signal a significantly beneficial impact on scarce health system resources and warrant the attention of senior health system decision-makers.

In the present study, we also observed a significant reduction in LOS from pre- to post-ERAS in patients undergoing laparoscopic surgery; however, LOS did not significantly change in patients undergoing open surgery. We do not know if that observation relates to the fact that post-ERAS compliance was significantly different for the laparoscopic and open surgery patients. Similar results have been reported by other researchers<sup>23,24</sup>.

Our study had a number of strengths. First, it was based on a large sample of consecutive patients. Second, it addresses a system-wide provincial initiative to change surgical care according to high-level scientific evidence, thereby supporting the generalizability of the findings. Third, it used a real-time interactive audit system for guideline implementation and data collection, with real-time data checks that helped to maintain the high quality of the data. The data were collected by well-trained nurse clinicians with in-depth knowledge of all clinical aspects of colorectal surgery and the outcomes measured in our study.

The study is limited by the fact that eligible patients of colorectal surgeons who did not participate in the ERAS protocol were not analyzed. However, those patients represent only a very small proportion of eligible patients overall. There is no reason to postulate that the benefits of ERAS implementation would have been different in those patients. Although there were significant differences in age and sex between the cancer and non-cancer patients at baseline, the improvement in patient outcomes was independent of sex, and although Los was age-dependent, the effect of age on LOS disappeared when cancer and non-cancer patients were considered separately. Although the ERAS Society recommends a pre-ERAS sample size of at least 50 patients for each centre, we included 130 pre-ERAS patients from the two centres analyzed. Still, the imbalance in the pre- and post-ERAS sample sizes might have contributed to the nonsignificance of some comparisons.

# CONCLUSIONS

Our study findings show that implementation of the ERAS colorectal guideline in Alberta resulted not only in clinical outcome improvements, but also in a significant beneficial effect on scarce health system resources. Although colon cancer patients reaped clinical benefits, and the health system, cost-savings from ERAS implementation, non-cancer patients were likely to reap even higher benefits because of a significant age difference between the two cohorts of patients and also because of a significantly

higher requirement for open surgery in cancer patients. Our results therefore show that ERAS guideline implementation is potentially beneficial to cancer and non-cancer colorectal surgical patients alike.

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#### CONFLICT OF INTEREST DISCLOSURES

We have read and understood *Current Oncology*'s policy on disclosing conflicts of interest, and we declare that we have none.

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